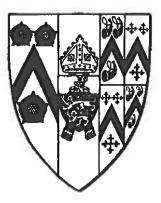
Brasenose College

Trustee Report and Accounts

For the year ended 31 July 2019



Registered Charity 1143447

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MEMBERS OF THE GOVERNING BODY

The Members of the Governing Body are the College's charity trustees under charity law. The members of the Governing Body who served in office as trustees during the year or subsequently are detailed below.

Principal:

Prof Ian Kiaer

Mr John Bowers QC

Prof Konstantin Ardakov Prof Owen Lewis

Dr Ed Bispham Prof Perla Maiolino (from Oct 2018)

Rev Julia Baldwin Prof Christopher McKenna

Prof Geoff Bird Dr Elizabeth Miller
Dr Harvey Burd Dr Llewelyn Morgan
Prof Anne Davies Dr Sonali Nag

Dr Anne Edwards Prof Conrad Nieduszynski (resigned Dec 2018)

Dr Sos Eltis Prof Simon Palfrey
Prof Rob Fender (resigned Sept 2019) Mr Philip Parker
Prof Eamonn Gaffney Prof Adam Perry
Prof Elspeth Garman Prof Nicholas Purcell

Prof Elspeth Garman
Prof Nicholas Purcell
Prof Abigail Green
Prof David Groiser
Prof Birke Häcker
Prof Guy Houlsby
Prof William James
Prof Jonathan Jones
Prof Nicholas Purcell
Dr Ferdinand Rauch
Prof Jeremy Robertson
Prof Andrea Ruggeri
Prof Simon Shogry
Dr Simon Smith
Dr Alan Strathern

Prof Thomas Krebs Prof Eric Thun

Prof Sneha Krishnan (from Oct 2018) Prof Christopher Timpson

Prof Giles Wiggs Prof Mark Wilson Prof Giovanni Zifarelli

Prof William Swadling

The activities of the Governing Body are carried out through a number of committees. The major committees are listed below. Membership is for the **2018/19** academic year, and committee members are also members of Governing Body unless otherwise indicated by #.

Academic Committee

Principal Vice-Principal

Bursar Senior Tutor

Tutor for Graduates Fellow Librarian Prof Elspeth Garman

(Convenor of Research Committee)

Prof Adam Perry Prof Mark Wilson Prof Geoff Bird

Investment Advisory Committee

Principal Bursar

Prof Thomas Krebs
Prof Jeremy Robertson

Mr David Watts (# Matriculated 1968)
Mr Charles Scott (# Matriculated 1976)
Mr Gerald Smith (# Matriculated 1985)
Mr Nigel Wightman (# Matriculated 1971)
Mr Mark Boulton (# Matriculated 1984)

Development Committee

Principal

Director of Development

Bursar

Vice-Principal

Curator of Common Room Dr Carole Bourne Taylor,

Prof Russell Foster

Editor of Brazen Nose Dr Llewelyn Morgan

Prof Chris McKenna Prof William Swadling

President of Brasenose Society

(# Sir Paul Silk Matriculated 1970, Classics)

Human Resources Committee

Principal
Bursar
Senior Tutor
Domestic Bursar #
Prof Birke Häcker
Prof Rob Fender
Dr Bispham

Dr Anne Edwards

Estates and Finance Committee

Principal

Vice-Principal

Bursar

Senior Tutor

Prof Thomas Krebs

Prof Jeremy Robertson

Prof Goldberg (Senior Kurti Fellow)

Prof Adam Perry Prof Chris Timpson Dr Sonali Nag

Remuneration Committee

Prof Andrew Burrows (# Honorary Fellow)
Prof Christopher Kennard (Senior Kurti Fellow)
Prof Peter Sinclair (# Emeritus Fellow)
Prof Paul Goldberg (Senior Kurti Fellow)

Mrs Liz Padmore (# Matriculated 1974)

COLLEGE OFFICERS AND SENIOR STAFF

The principal officers and seni-	or staff of the College to whom day-to-	-day management is delegated were:
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Principal: John Bowers QC

Vice-Principal : Dr Llewelyn Morgan

Bursar: Philip Parker

Senior Tutor: Dr Simon Smith

Tutors for Graduates: Prof Elspeth Garman, Prof Owen Lewis

Chaplain: Revd Julia Baldwin

Dean: Prof Mark Wilson

Director of Development & Alumni Relations: Dr Elizabeth Miller

Domestic Bursar: Matthew Hill

College Accountant: Gillian Chandler

HR Manager: Julia Dewar

COLLEGE ADVISERS

Auditor

Crowe U.K. LLP Aquis House, 49-51 Blagrave Street, Reading, RG1 1PL

Bankers

Barclays Commercial Bank plc Southern Team Apex Plaza 4th Floor Forbury Rd Reading RG1 1AX

Solicitors (Property)

Knights Midland House West Way Botley Oxford OX2 0PH

Solicitors (General)

Blake Morgan LLP Seacourt Tower West Way Oxford OX2 0FB

Land Agent

Bidwells LLP Seacourt Tower, West Way, Oxford OX2 0JJ

COLLEGE ADDRESS

Brasenose College Radcliffe Square Oxford OX1 4AJ

www.bnc.ox.ac.uk

The Members of the Governing Body present their Annual Report for the year ended 31 July 2019 under the Charities Act 2011 together with the audited financial statements for the year.

REFERENCE AND ADMINISTRATIVE INFORMATION

The King's Hall and College of Brasenose in Oxford, which is known as Brasenose College, ("the College") is an eleemosynary chartered charitable corporation aggregate. It was founded by William Smyth, Bishop of Lincoln, and Sir Richard Sutton, a lawyer, in 1509, and received its royal charter from Henry VIII in 1511.

The object of the College is to advance education, learning, religion and research, for the public benefit, through the provision, support and conduct of a perpetual College in the University of Oxford. The College registered with the Charity Commission on 18 August 2011 (registered number 1143447).

The names of all members of the Governing Body at the date of this report and of those in office during the year, together with details of the senior staff and advisers of the College, are given on pages 2 to 5.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The College is governed by its Statutes dated 28 April 1954, as amended in December 1999, May 2013 and most recently May 2016, which were approved by Her Majesty in Council on 15 February 2017.

Governing Body

The Governing Body is constituted and regulated in accordance with the College statutes, the terms of which are enforceable ultimately by the Visitor, who is the Bishop of Lincoln. The Governing Body is self-appointing. The Governing Body determines the ongoing strategic direction of the College and regulates its administration and the management of its finances and assets. It meets at least eleven times per year under the leadership of the Principal. It delegates many of its governance functions to governance and advisory committees, of which those with the widest remit are listed on page 3, and it delegates day-to-day management of the College to the Officers and senior members of staff, listed on page 4.

The majority of Governing Body consists of Tutorial Fellows who are jointly appointed with the University because of their academic excellence and suitability to meet teaching and research needs of the College. The Governing Body also includes Professorial Fellows, who are employed by the University, Official Fellows, who are College Officers appointed to fulfil specific administrative or managerial roles in the College and some Supernumerary Fellows.

New members of the Governing Body are usually recruited by advertisement and inducted into the workings of the College, including Governing Body policy and procedures, by the Principal and Officers.

Remuneration of Members of the Governing Body and Senior College Staff

No Fellows receive remuneration or benefits from their trusteeship of the College. Those trustees that are also employees of the College receive remuneration for their work as employees of the College, which is set based on the advice of the College's Remuneration Committee, members of which are not in receipt of remuneration from the College. Where possible, remuneration is set in line with that awarded to the University's academic staff.

The remuneration of senior College staff is set in accordance with policies agreed by the Human Resources Committee in line with relevant University of Oxford grades.

Group structure and relationships

The College administers many special trusts, as detailed in Notes 18 to 19 to the financial statements.

The College also has a wholly owned non-charitable subsidiary, Brasenose Limited, whose annual profits are donated to the College under the gift aid scheme. This subsidiary undertakes the College's trading activities, including the sale of merchandise and commercial events and conferences. It has also undertaken significant building works in the past. The subsidiary's aims, objectives and achievements are covered in the relevant sections of this report.

The College is part of the collegiate University of Oxford. Material interdependencies between the University and the College arise because of this relationship. Where applicable, and particularly on matters relating to the recruitment and teaching of students and academic staff, the College liaises closely with the University and the other Colleges.

OBJECTIVES AND ACTIVITIES

Charitable Objects and Aims

The object of the College is to advance education, learning, religion and research, for the public benefit, through the provision, support and conduct of a perpetual College in the University of Oxford.

The Governing Body has considered the Charity Commission's guidance on public benefit and, in keeping with its objects, the College provides public benefit by offering, in conjunction with the University of Oxford's departments and faculties, higher education to graduates and undergraduates, and by supporting the pursuit of publicly disseminated research.

The objective of the College's subsidiary is to help finance the achievement of the College's aims as above.

Activities and objectives of the College

Brasenose College advances learning, for the benefit of the public, by providing higher education for undergraduate and postgraduate students within Oxford University, and by supporting the pursuit of publicly disseminated research.

On the census date of 1 December 2018, Brasenose had 134 postgraduate research students, 100 postgraduate taught students, 360 undergraduate students, and 3 recognised visiting students, making a total of 597 students of all types. The College has 32 Tutorial Fellows who have contractual obligations to teach and to undertake research, 2 Official Fellows (the Bursar and Senior Tutor), 4 Professorial Fellows, 14 Supernumerary Fellows, 21 Senior or Junior Kurti/Golding Research Fellows, and 32 College Lecturers.

In Brasenose, as in all of the collegiate University of Oxford, the tutorial system underpins undergraduate teaching, providing students with the opportunity to receive personal or small group tuition from a Fellow or Lecturer on at least a weekly basis during term time. In addition, the College provides classes, seminars and other forms of teaching as appropriate. Pastoral and administrative support is provided to students through the undergraduate advisory system, at the hub of which is the College's welfare network and Senior Tutor, who exercises general oversight over undergraduate academic progress. Graduates at the College form an integral part of the academic community. While they are taught or supervised at their University faculty, every graduate student is assigned a College Graduate Adviser who provides academic and pastoral support. The College also appoints a Tutor for Graduates to have general oversight of the academic progress of graduates and their welfare needs.

To enable students to realise their academic potential and develop other personal qualities while at university, the College maintains high-quality facilities, including three libraries, a Chapel, teaching and multi-purpose rooms, and student accommodation. During the academic year 2018-19, the main lecture room was extended and fully-equipped with audio visual aids. The wider cultural, religious and social development of its students is

promoted actively through music and other arts, sports, welfare support, careers advice and other facilities. Non-academic staff provide medical, catering residential and support services to a very high standard to ensure that students are able to make the most of their membership of the College.

The College also advances research across a range of disciplines by employing tutors and lecturers and supporting research fellows. Tutorial Fellows have a contractual and statutory obligation to undertake published research, and are provided with support services and assistance that include the provision of sabbatical leave, research grants, library and computer facilities, office accommodation and meals. The high levels of research activity by College Fellows have been audited by the national Research Assessment Exercise (2008) and by the Research Excellence Framework (2014). Research findings are disseminated through a wide range of media including published papers, books, broadcasts, websites, and lectures. The College also provides research grants to research fellows and lecturers including a research fund to extend further support across the College academic community. The College also provides additional financial support to some graduate researchers who, at the beginning of their careers, have demonstrated outstanding early promise in their chosen field of research for a period of up to three years to enable them to concentrate on their topic of research.

Recruitment and support for students

Brasenose College's aim is to admit students who have the greatest potential to benefit from the education offered by the College and the University regardless of family income, previous educational opportunity, or protected characteristics such as ethnic origin, religious observance, gender, or disability. Fellows, lecturers, the Senior Tutor (who is also the Tutor for Admissions), and the Schools Liaison Officer are pro-active in encouraging qualified students from non-traditional backgrounds to apply, particularly those drawn from groups currently under-represented at Oxford. There are no geographical restrictions in the College's objectives; both students and academic staff are drawn from across the UK and other countries.

The College charges students fees, which, where applicable, are set in accordance with rates, approved by Government, and charges for accommodation, meals and other services at reasonable, subsidised rates.

Financial support is available to students to assist them with the costs of tuition fees and living costs whilst at Oxford. In addition to student loans provided by the Student Loans Company, which remain available to undergraduates from within the EU, other financial support such as bursaries is available to UK undergraduates who are from households where income is below a certain level. In the 2018/19 academic year 51 students (over 14% of the College's UK undergraduates) received a total of £124,100 under this bursary scheme (2017/18 69 students received £163,712).18% of these students received £4,500, the maximum award, with some receiving an additional first year allowance. In addition, in 2018/19 the College awarded a total of £281,977 to undergraduate and graduate students in the form of hardship grants, bursaries, travel grants and vacation residence grants for the support of both academic and extra-curricular activities, funded by the College's 'Greatest Need' and Student Support Annual Funds. (2017/18 £266,247).

Graduate funding is available predominantly in the form of government loans, Research Council awards or scholarship funds administered and awarded by the College and University divisions jointly. In 2018/19, approximately 32 students received a total of £281,108 from College funds for these studentships (in 2017/18, 32 students received £269,000).

The College also awarded £17,999 in academic prizes to undergraduates and graduates in the year (2017/18 £17,686). Prizes are awarded based on academic excellence and serve to encourage academic endeavour at the College.

ACHIEVEMENTS AND PERFORMANCE

Over the past 12 months, Brasenose's reputation for excellence in learning and research has been reflected in the achievements of its students and academics. 106 undergraduates completed Final Honours School examinations and graduated in June. There were 41 Firsts, 54 Upper-Seconds, 10 Lower-Seconds and 1 Third. For the seventh successive year, no student graduated with an unclassified status. Results in the First Public Examination (Honour Moderations or Prelims) were as follows: of the 106 students sitting these examinations, 27 obtained a distinction, partial distinction, or (where the result was classified) a First, while 73 achieved a pass or an Upper-Second. 6 students obtained a partial pass or a fail, of whom all successfully passed after resitting,

The following undergraduates were awarded prizes in recognition of their performances in University examinations:

Clara Atkinson (Fine Art): Gibbs Prize

Rosie Duthie (Jurisprudence): Allen & Overy Prize for best performance in EU Law

Charles Fox (Engineering): Gibbs Prize for best Design Project for Part B

Laura Hackett (English Language & Literature): Charles Oldham Shakespeare Prize

Benjamin Hemsi (Chemistry): Gibbs Prize for outstanding performance in Inorganic Chemistry

Maya Misra (Biochemistry): Gibbs Prize for second best performance in Biochemistry Prelims

Amy Wolstenholme (Biochemistry); Porter Prize for second best performance in Part I of the Final Honour School

Xinyu Yang (Mathematics & Statistics): Gibbs Prize for Dissertation

Karen Zhang (Jurisprudence): Faculty Prize for best performance in Civil Dispute Resolution

On the graduate side, academic results were also encouraging, from 1 October 2018 to 30 September 2019, the College's taught masters students achieved 20 distinctions, 18 merits and 25 passes; one student failed and will resubmit at the next opportunity. 2 students suspended or requested submission extensions rolling forward into the next academic year. During the same period, 6 graduates completed the PGCE, and 34 Brasenose graduates completed DPhils successfully. 1 graduate student was awarded a University prize.

Undergraduate Admissions and Outreach

Brasenose aims to admit as undergraduates those individuals demonstrating the greatest potential for benefitting from the educational opportunities offered by the College and University. The strength of recruitment is evidenced by the fact that the College received approximately 12 applications for every place available. The exceptional quality of candidates is reflected in the fact that 146 direct applicants received offers from other Colleges in addition to the 111 Brasenose offer-holders. Open Days contribute significantly to these outcomes: over the course of the three June and September Open Days, the College welcomed in the region of 7,000 visitors through the main gate.

Outreach activity and schools liaison seek to encourage gifted students from under-represented backgrounds to consider applying to the University of Oxford, as well as maintaining links with those schools which have a tradition of Oxford applications. The College is an extremely active participant in outreach and schools liaison and makes a very high number of school contacts relative to other Colleges.

While the pursuit of academic excellence remains Brasenose's primary aim, the College provides a rich social and cultural space for students and academics to enjoy, acknowledging the contribution that sport, music, and the arts make to the community. The initiative for the majority of activities taking place during term time springs from junior members. Particularly noteworthy events and achievements are reported in the news section of the

College's website https://www.bnc.ox.ac.uk/about-brasenose/news and in the College magazine, the Brazen Nose.

Fundraising

The College benefits from significant support from former students, staff and friends. Many gave generously of their time to provide mentoring and career advice to the current students. We are particularly grateful to the alumni who serve on the Brasenose Society Committee, the Investment Advisory Committee and in other voluntary capacities for their time and invaluable expertise.

Philanthropic support for the College is essential to the maintenance of high standards in teaching, research and student support and the excellence of the facilities. Total income in the year from donations and legacies was £2,596,421 (2018: £2,254,142).

The College is very grateful to over one thousand alumni who supported the Annual Fund with gifts totalling £499k (2018: £522k), and also to the donors who were able to make a permanent contribution to the financial well-being of the College with gifts to the endowment totalling in this year £518k (2018: £336k). Other gifts including legacies totalled £1,579k (2018: £1,396k).

Brasenose College Development & Alumni Relations Office is committed to the highest standards in fundraising practice. We aim to be open and honest in all our communications and fundraising. We recognise that there may be occasions when someone in receipt of our fundraising communications wants to register a complaint and have a clear process in place. We take complaints seriously and seek to address them quickly and appropriately. We adhere to the Fundraising Promise. We have received no complaints this year.

The College's approach to fundraising is in accordance with its charitable objectives.

The College directly employs staff to build and deepen relationships with our alumni and friends and subsequently solicit donations. A professional fundraising company is used to support College staff during two annual telephone fundraising events where resources are not available within the College. All contracts with professional fundraisers are monitored and there have been no failures in compliance with the College's own standards or those of voluntary regulatory fundraising schemes with which we are registered.

The College actively manages and reviews all contractual relationships including those relating to fundraising activities and no complaints have been received about fundraising for the charity.

Through regular staff training, including with student callers who participate in telephone campaigns, the College continues to ensure it protects vulnerable people and others from unreasonable intrusion into a person's privacy, unreasonably persistent approaches or undue pressure to give, in the course of or in connection with fundraising for the charity.

FINANCIAL REVIEW

The College's consolidated total funds increased by £8.2m in the year, standing at £184.3m at 31 July 2019 (£176.3m at 31 July 2018). The endowment funds increased by £8.2m to £157.2m, the restricted funds increased by £0.2m to £2.6m and the College's unrestricted funds decreased by £0.4m to £24.5m.

The College's incoming resources were £15.8m in the year, compared with £12.1m in 2018. Tuition and Research income remained the same at £2.8m, with residential income decreasing slightly to £3.3m (2018 £3.6m). It is College policy to subsidise residential provision to students. This supports the charitable objective of the advancement of education for the public benefit and to support access to the most academically gifted regardless of financial background.

The endowment funds saw a net inflow of £518k, before the attribution of investment gains on land and property of £3.9m and gains on the investment portfolio of £1.8m (2016 £5.2m and £13.2m respectively), which brought the closing value of the endowment to £157.2m. The College's investment policy ensures a diversified asset allocation that helps mitigate shocks in parts of the market, such as seen since the EU referendum, and which, together with the investment return spending policy, is designed with a view to ensuring financial sustainability.

The unrestricted funds saw an outflow of £0.4m, ending the year at £24.5m, representing general and designated funds which are consistent with the reserves policy. There are no funds, restricted or unrestricted, that were in deficit at the balance sheet date.

Loan

In April 2017 the College issued £20m of unsecured loan notes, repayable in 2057, with a fixed interest rate of 2.62%. The proceeds will be used to finance the proposed new student accommodation primarily in the Frewin annex, with the balance invested alongside the endowment. The College also has a £9m loan repayable in 2048. At 31 July 2019, the College's net debt stood at 9.5% of net assets.

Reserves policy

The College's reserves policy is to maintain free reserves of between 3 and 6 months of expected expenditure at the end of each financial year. These reserves are required in order to provide both working capital to finance the College operations, despite the uneven pattern of receipts which are weighted to the start of the academic year, and some reserves to enable it to meet its short-term financial obligations without interruption to services in the event of an unexpected revenue shortfall or increase in financial liabilities.

Free reserves are net current assets that are not restricted or designated and exclude loan proceeds allocated for operational purposes (student accommodation).

The College's free reserves at the year-end amounted to £9.1m (2018 £6.2m), representing 8.9 months of expected expenditure. This is higher than policy as the majority of free reserves will be used to finance new student accommodation at the Frewin annex.

Risk management

The College has on-going processes, which operated throughout the financial year for identifying, evaluating and managing the principal risks and uncertainties faced by the College and its subsidiary in undertaking their activities. When it is not able to address risk issues using internal resources, the College takes advice from experts external to the College with specialist knowledge. The relevant College committee, chaired by the Principal or other relevant officer, reviews policies and procedures within the College. The Estates and Finance Committee, which receives advice on investment risks from the Investment Advisory Committee, assess financial risks. The Health and Safety Committee meets regularly to review health and safety issues and reports at least once a year on health and safety matters to Governing Body. Training courses and other forms of career development are available, when requested, to members of staff to enhance their skills in risk-related areas.

The Governing Body, who have ultimate responsibility for managing any risks faced by the College, have reviewed the processes in place for managing risk and the principal identified risks to which the College and its subsidiary are exposed and have concluded that robust systems are in place to manage these risks.

The principal risks and uncertainties faced by the College and its subsidiaries that have been identified are categorised as follows:

- Failure to attract, admit and retain sufficiently high quality students from diverse backgrounds. This is
 mitigated by active outreach programmes and intensive admissions processes, by financial support for
 both Undergraduates and Postgraduates, and by the provision of on course, intensive feedback and
 welfare support;
- Failure to attract and retain leading academics. Remuneration is monitored by an independent committee, the College is committed to preserving academic reputation, and supports academics in their research activities;
- Failure to protect the real value of the endowment. This is monitored by a committee containing experts
 in investment management, and mitigated through a diversified investment strategy and a prudent
 spending rule;
- Fraud is a risk in any complex organisation, and is mitigated in the College by robust purchasing controls, financial procedures and strong budgetary management;
- Risk of shortfalls in income generation from donations or commercial and conference business are managed by close monitoring and management, and by diversity of income streams;
- Other risks relating to the operational activities of the College such as employment of staff and use of IT are managed through the implementation and monitoring of clear procedures, and where appropriate, technology.

Investment policy, objectives and performance

The College's investment objectives are to balance current and future beneficiary needs by:

- maintaining (at least) the value of the investments in real terms;
- · producing a consistent and sustainable amount to support expenditure; and
- Delivering these objectives within acceptable levels of risk.

To meet the objectives the College's investments as a whole are managed on a total return basis, maintaining diversification across a range of asset classes in order to produce an appropriate balance between risk and return. In line with this approach, the College statutes allow the College to invest permanent endowments to maximise the related total return and to make available for expenditure each year an appropriate proportion of the unapplied total return.

The Governing Body as advised by the Investment Advisory Committee from time to time sets the investment policy and strategy. The Investment Advisory Committee regularly monitors performance. At the year-end, the College's gross investments, combining the securities and property investments, totalled £172.4m (2018 £153.5m). The overall total investment return was 5.3% for the calendar year to 30 June 2019. Long term performance is monitored against benchmarks on the basis of calendar quarters. At 30th June, the annualised return on the endowment was 10.5% p.a over the last three years and 9.8% over the last five years, comfortably exceeding the College's benchmark target of 3.5% over RPI.

The carrying value of the preserved permanent capital (the trust for investment) and the amount of any unapplied total return available for expenditure was taken as the open market values (fair value) of these funds as at 1 August 2002 together with the original gift value of all subsequent endowment received.

On the total return basis of investing, it is the Governing Body's policy to extract as income 3.3% (3.4% 2018) (after costs) of the value of the relevant investments. However, to smooth and moderate the amounts withdrawn this 3.3% is calculated on the average of the year-end values in each of the last five years. Due to increasing investment values over the previous five years, the amounts withdrawn were equivalent to 3.3% of the opening value of the securities and property investments after costs. The Governing Body will keep the level of income withdrawn under review to balance the needs and interests of current and future beneficiaries of the College's activities, and agreed to maintain the spend rate to 3.3% in 2020 financial year in the light of very strong recent returns and the increased possibility of lower returns in future because of economic uncertainty.

Plans

The College will continue to recruit the best possible students from the widest possible backgrounds, with particular energy directed to encouraging applicants from schools that do not traditionally send students to Oxford. Brasenose will share with the University the costs of supporting those students from families with lower incomes through Oxford's package of fee waivers and bursaries, which is the most generous universal package offered by any English University.

The College will continue to recruit and retain excellent academics to carry out research, and to provide academic teaching and guidance to its students so they can achieve to the best of their abilities, and to provide the facilities and environment required for the development and enjoyment of students outside their academic studies.

The College will seek financial support for the development of all its activities and particularly for the support of students, the endowment of Fellowships, and for the development of its facilities, both through donations and where appropriate by accessing capital markets.

STATEMENT OF ACCOUNTING AND REPORTING RESPONSIBILITIES

The Governing Body is responsible for preparing the Report of the Governing Body and the financial statements in accordance with applicable law and regulations.

Charity law requires the Governing Body to prepare financial statements for each financial year. Under that law the Governing Body have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom accounting standards and applicable law), including Financial Reporting Standard 102: The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102).

Under charity law, the Governing Body must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the College and of its net income or expenditure for that period. In preparing these financial statements, the Governing Body is required to:

- select the most suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards including FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements
- State whether a Statement of Recommended Practice (SORP) applies and has been followed, subject to any material departures, which are explained in the financial statements:
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the College will continue to operate.

The Governing Body is responsible for keeping proper accounting records that are sufficient to show and explain the College's transactions and disclose with reasonable accuracy at any time the financial position of the College and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the College and ensuring their proper application under charity law and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Governing Body on 28th November 2019 and signed on its behalf by:

John Bowers QC Principal

Independent Auditor's Report to the Members of Brasenose College Opinion

We have audited the financial statements of Brasenose College for the year ended 31 July 2019 which comprise the Consolidated Statement of Financial Activities, Consolidated and Charity balance sheets, Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent charity's affairs as at 31 July 2019
 and of the group's incoming resources and application of resources, including its income and
 expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the group's or the parent charity's ability to continue to adopt the going concern
 basis of accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Brasenose College Report of the Auditor Year ended 31 July 2019

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept by the parent charity; or
- the financial statements are not in agreement with the accounting records and returns; or
- · we have not received all the information and explanations we require for our audit

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6 the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Brasenose College Report of the Auditor Year ended 31 July 2019

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP

Statutory Auditor

Reading

Crowe U.K. LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

1. Scope of the financial statements

The financial statements present the Consolidated Statement of Financial Activities (SOFA), the Consolidated and College Balance Sheets and the Consolidated Statement of Cash Flows for the College and its wholly owned subsidiary Brasenose Limited. No separate SOFA has been presented for the College alone as currently permitted by the Charity Commission on a concessionary basis for the filing of consolidated financial statements. A summary of the results and financial position of the charity and the subsidiary for the reporting year are disclosed in note 12.

2. Basis of accounting

The College's individual and consolidated financial statements have been prepared in accordance with United Kingdom Accounting Standards, in particular 'FRS 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102).

The College is a public benefit entity for the purposes of FRS 102 and a registered charity. The College has therefore also prepared its individual and consolidated financial statements in accordance with 'The Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with FRS 102' (The Charities SORP (FRS 102)).

The financial statements have been prepared on a going concern basis and on the historical cost basis, except for the measurement of investments and certain financial assets and liabilities at fair value with movements in value reported within the Statement of Financial Activities (SOFA).

The principal accounting policies adopted are set out below and have been applied consistently throughout the year.

3. Accounting judgements and estimation uncertainty

In preparing financial statements, it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. The following judgements and estimates are considered by the Governing Body to have the most significant effect on amounts recognised in the financial statements.

- Discount rate. Where the long-term liabilities, assets, or other financial instruments are required to be discounted to net present value under FRS102, an appropriate discount rate is used. The discount rates used for the pension provision calculation for USS and OSPS are within the range 1.6% to 1.95% which is based on the yield on high quality corporate bonds.
- II. Investment properties are held at fair value, based on an estimated open market value on an existing use basis. There is inherent uncertainty in such valuation, but potential uplift for, for example, development opportunities is not reflected, thus ensuring that the valuation is not overstated.
- III. Pledged or legacy income that is recognised when probable, rather than certain, could potentially fail to be fulfilled. Any major donation that is recognised before having been received in full will be identified in the notes to the accounts.

4. Income recognition

All income is recognised once the College has entitlement to the income, the economic benefit is probable and the amount can be reliably measured.

- (a) Income from fees, HEFCE support and other charges for services
 Fees receivable, less any scholarships, bursaries or other allowances granted from the College unrestricted funds; HEFCE support and charges for services and use of the premises are recognised in the period in which the related service is provided.
- (b) Income from donations, grants and legacies

Donations and grants that do not impose specific future performance-related or other specific conditions are recognised on the date on which the charity has entitlement to the resource, the amount can be reliably measured and the economic benefit to the College of the donation or grant is probable. Donations and grants subject to performance-related conditions are recognised as and when those conditions are met. Donations and grants subject to other specific conditions are recognised as those conditions are met or their fulfilment is wholly within the control of the College and it is probable that the specified conditions will be met.

Legacies are recognised following grant of probate and once the College has received sufficient information from the executor(s) of the deceased's estate to be satisfied that the gift can be reliably measured and that the economic benefit to the College is probable. Donations and grants accruing for the general purposes of the College are credited to unrestricted funds.

Donations, grants and legacies that are subject to conditions as to their use imposed by the donor are credited to the relevant restricted fund or, where the donation, grant or legacy is required to be held as capital, to the endowment funds. Where donations are received in kind (as distinct from cash or other monetary assets), they are measured at the fair value of those assets at the date of the gift.

(c) Investment income

Interest on bank balances is accounted for on an accrual basis with interest recognised in the period to which the interest relates, income from fixed interest debt securities is recognised using the effective interest rate method. Interest on bank balances and fixed interest securities is accounted for in the period to which the interest relates.

Dividend income and similar distributions are recognised on the date the share interest becomes exdividend or when the right to the dividend can be established.

Income from investment properties is recognised and accounted for in the period to which the rental income relates.

5. Expenditure

Expenditure is accounted for on an accruals basis. A liability and related expenditure is recognised when a legal or constructive obligation commits the College to expenditure that will probably require settlement, the amount of which can be reliably measured or estimated.

Grants awarded that are not performance-related are charged as an expense as soon as a legal or constructive obligation for their payment arises. Grants subject to performance-related conditions are expensed as the specified conditions of the grant are met.

All expenditure including support costs and governance costs are allocated or apportioned to the applicable expenditure categories in the Statement of Financial Activities (the SOFA).

Support costs which includes governance costs (costs of complying with constitutional and statutory requirements) and other indirect costs are apportioned to expenditure categories in the SOFA based on the estimated amount attributable to that activity in the year, either by reference to staff time or the use made of the underlying assets, as appropriate. Irrecoverable VAT is included with the item of expenditure to which it relates.

Intra-group sales and charges between the College and its subsidiaries are excluded from trading income and expenditure in the consolidated financial statements.

6. Leases

Leases of assets that transfer substantially all the risks and rewards of ownership to the College are classified as finance leases. The costs of the assets held under finance leases are included within fixed assets and depreciation is charged over the shorter of the lease term and the assets' useful lives. Assets are assessed for impairment at each reporting date. The corresponding capital obligations under these leases are shown as liabilities and recognised at the lower of the fair value of the leased assets and the

present value of the minimum lease payments. Lease payments are apportioned between capital repayment and finance charges in the SOFA so as to achieve a constant rate of interest on the remaining balance of the liability.

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases. Rentals payable under operating leases are charged in the SOFA on a straight-line basis over the relevant lease terms. Any lease incentives are recognised over the lease term on a straight-line basis.

7. Tangible fixed assets

Land is stated at cost. Buildings and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Expenditure on the acquisition or enhancement of land and on the acquisition, construction and enhancement of buildings, which is directly attributable to bringing the asset to its working condition for its intended use and amounting to more than £10,000 together with expenditure on equipment costing more than £10,000, is capitalised.

Where a part of a building or equipment is replaced and the costs capitalised, the carrying value of those parts replaced is no longer recognised as an asset and is taken as an expense in the SOFA.

Other expenditure on equipment incurred in the normal day-to-day running of the College and its subsidiaries is charged to the SOFA as incurred.

8. Depreciation

Depreciation is provided to write off the cost of all relevant tangible fixed assets, less their estimated residual value, in equal annual instalments over their expected useful economic lives as follows:

Freehold properties, including major extensions 50 years

Leasehold properties 50 years or period of lease if shorter Building improvements 50 years or period of lease if shorter

Plant and Machinery 20 years
Computer Systems and Equipment 4 years

Freehold land is not depreciated. The cost of maintenance is charged in the SOFA in the period in which it is incurred.

At the end of each reporting period, the residual values and useful economic lives of assets are reviewed and adjusted if necessary. In addition, if events or changes in circumstances indicated that the carrying value may not be recoverable, the carrying values of tangible fixed assets are reviewed for impairment.

9. Heritage Assets

The College does not have any assets that it considers should be treated as heritage assets under FRS102, as all such assets are used for operational purposes, to meet the College's charitable objects of education, learning, religion and research.

10. Investments

As allowable under FRS102 the College has adopted the option to apply the recognition, measurement and disclosure requirements of sections 11 & 12 of FRS102.

Investment properties are initially recognised at their cost and subsequently measured at their fair value at each reporting date, as assessed annually by the Trustees based on estimated open market values on an existing use basis, after taking advice from the College Property Advisers. A formal valuation is undertaken every 5 years. Purchases and sales of investment properties are recognised on exchange of contracts.

Listed investments are initially measured at their cost and subsequently measured at their fair value at each reporting date. Fair value is based on their quoted price at the balance sheet date without deduction of the estimated future selling costs.

Investments such as hedge funds and private equity funds which have no readily identifiable market value are initially measured at their costs and subsequently measured at their fair value at each reporting date without deduction of the estimated future selling costs. Fair value is based on the most recent valuations available from their respective fund managers.

Other unquoted investments are valued using primary valuation techniques such as earnings multiples, recent transactions and net assets where reliable estimates can be made – otherwise at cost less any impairment.

Changes in fair value and gains and losses arising on the disposal of investments are credited or charged to the income or expenditure section of the SOFA as 'gains or losses on investments' and are allocated to the fund holding or disposing of the relevant investment.

11. Other Financial Instruments

a. Derivatives

The College does not currently invest in derivatives. These include forward foreign currency contracts which are used to reduce exposure to foreign exchange rates, and interest rate swaps that are used to adjust interest rate exposures. Derivative financial instruments are initially measured at fair value on the date the contract is entered into and are subsequently measured at fair value. Changes in fair value are credited or charged to the income or expenditure section of the SOFA. Hedge accounting is not currently applied to derivatives.

b. Cash and cash equivalents

Cash and cash equivalents include cash at banks and in hand and short term deposits with an initial maturity date of three months or less.

c. Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to a market rate of interest are measured at the present value of the expected future receipts or payment discounted at a market rate of interest.

12. Stocks

Stocks are valued at the lower of cost and net realisable value, cost being the purchase price on a first in, first out basis.

13. Foreign currencies

The functional and presentation currency of the College and its subsidiaries is the pound sterling.

Transactions denominated in foreign currencies during the year are translated into pounds sterling using the spot exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into pounds sterling at the rates applying at the reporting date.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the exchange rates at the reporting date are recognised in the income and expenditure section of the SOFA.

14. Total Return investment accounting

The College statutes authorise the College to adopt a 'total return' basis for the investment of its permanent endowment. The College can invest its permanent endowments without regard to the capital/income distinctions of standard trust law and with discretion to apply any part of the accumulated total return on the

investment as income for spending each year. Until this power is exercised, the total return is accumulated as a component of the endowment known as the unapplied total return that can be retained for investment or released to income at the discretion of the Governing Body.

The Governing Body has decided that it is in the best interests of the College to account for its invested expendable endowment capital in the same way, though there is no legal restriction on the power to spend such capital.

For the carrying value of the preserved permanent capital, the Trustees have taken its open market value as at 1 August 2002, together with the original gift value of all subsequent endowments received.

15. Fund accounting

The total funds of the College and its subsidiaries are allocated to unrestricted, restricted or endowment funds based on the origins of the funds and the terms set by the donors. Endowment funds are further subdivided into permanent and expendable.

Unrestricted funds can be used in furtherance of the objects of the College at the discretion of the Governing Body. The Governing Body may decide that part of the unrestricted funds shall be used in future for transfers to appropriate designated funds which will be used for a specific purpose.

Restricted funds comprise gifts, legacies and grants where the donors have specified that the funds are to be used for particular purposes of the College. They consist of either gifts where the donor has specified that both the capital and any income arising must be used for the purposes given or the income on gifts where the donor has required that the capital be maintained and the income used for specific purposes.

Permanent endowment funds arise where donors specify that the funds should be retained as capital for the permanent benefit of the College. Any part of the total return arising from the capital that is allocated to income will be accounted for as unrestricted funds unless the donor has placed restricted the use of that income, in which case it will be accounted for as a restricted fund.

Expendable endowment funds are similar to permanent endowment in that they have been given, or the College has determined based on the circumstances that they have been given, for the long-term benefit of the College. However, the Governing Body may at their discretion determine to spend all or part of the capital.

16. Pension costs

The costs of retirement benefits provided to employees of the College through two multi-employer defined benefit pension schemes are accounted for as if these were defined contribution schemes in accordance with the requirements of FRS 102. The College's contributions to these schemes are recognised as a liability and an expense in the period in which the salaries to which the contributions relate are payable.

In addition, a liability is recognised at the balance sheet date for the discounted value of the expected future contribution payments under the agreements with these multi-employer schemes to fund the past service deficits.

The costs of retirement benefits provided to employees of the College through defined contribution arrangements are recognised as a liability and an expense in the period in which the salaries to which the contributions relate are payable.

	2019 2018
	Total Tota
	'000 £'000
6,1	128 6.416
201839	323 267
518 2,4	596 2,255
•	
6,547 6.7	729 3,151
-	42 1
2,884 15,8	
	19
- 12,2	10,225
- 7	118 580
	111 96
	128 586
2,456 2,3	323 603
5,674 5,6	10,937
3,130 7,9	97 11,540
	0 -
3,241 7 ,9	97 11,540
3,968 176,2	83 164,743
7,209 184.2	80 176,283
	5,6 518 2,5 6,547 6,7 4,181) 2,884 15,8 - 12,2 - 7 1428 4 428 13,4 2,456 2,3 5,674 5,6 3,130 7,9 111 3,241 7,9 3,968 176,2

		2019	2018	2019	2018
		Group	Group	College	College
	Notes	£'000	€'000	£'000	£'000
IXED ASSETS					
Tangible assets	9	30,896	27,527	30,896	27,526
Property investments	10	58,327	37,895	58,327	37,895
Other Investments	11	114,031	115,662	114,031	115,662
Total Fixed Assets	_	203,254	181,084	203,254	181,083
CURRENT ASSETS					
Stocks		317	254	317	254
Debtors	14	2,750	2,892	2,728	2,919
Investments		•	7,000	-	7,000
Cash at bank and in hand		11,565	16,986	11,249	16,671
Total Current Assets	_	14,632	27,132	14,294	26,844
IABILITIES			0.050	0.400	4 000
Creditors: Amounts falling due within one year	15	2,653	2,059	2,430	1,808
IET CURRENT ASSETS		11,979	25,073	11,864	25,036
OTAL ASSETS LESS CURRENT LIABILITIES		215,233	206,157	215,118	206,119
REDITORS: falling due after more than one year	16	29,000	29,000	29,000	29,000
Provisions for liabilities and charges	17	•	50	•	50
NET ASSETS BEFORE PENSION ASSET OR LIABILITY	_	186,233	177,107	186,118	177,069
Defined benefit pension scheme liability	22	1,953	824	1,953	824
OTAL NET ASSETS		184,280	176,283	184,165	176,245
UNDS OF THE COLLEGE	18				
indowment funds		157,209	148,968	157,209	148,968
lestricted funds		2,595	2,396	2,595	2,396
Inrestricted funds					0.075
Designated funds		2,881	2,675	2,881	2,675
General funds	-	23,548	23,068	23,433	23,030
Pension reserve	22	(1,953)	(824)	(1,953)	(824)
	_	184,280	176,283	184,165	176,245

The financial statements were approved and authorised for issue by the Governing Body of Brasenose College on

Trustee:

Trustee:

Brasenose College Consolidated Statement of Cash Flows For the year ended 31 July 2019

		2019	2018
	Notes	£'000	£'000
Net cash used in (provided by) operating activities	25	(1,710)	579
Cash flows from investing activities			
Olvidends, interest and rents from investments		6,729	3,151
Finance costs paid		(617)	(613)
Proceeds from the sale of property, plant and equipment		` 28	(435)
Purchase of property, plant and equipment		(4,242)	(1,008)
Capital receipts in relation to Investment Land & Property		591	(3)
Purchase of investment Land & Property		(17,133)	(169)
Proceeds from sale of investments		35,449	9,149
Purchase of investments		(32,034)	(5,662)
Net cash provided by/(used In) investing activities		(11,229)	4,410
Cash flows from financing activities			1,114
Repayments of borrowing		•	_
Cash inflows from new borrowing			
Receipt of endowment		518	336
Net cash provided by financing activities		518	336
•			
Change in cash and cash equivalents in the reporting period		(12,421)	5,325
Cash and cash equivalents at the beginning of the reporting period		23,986	18,661
Change in cash and cash equivalents due to exchange rate moveme	nts		
S	1100		
Cash and cash equivalents at the end of the reporting period	26	11,565	23,986

INCOME FROM CHARITABLE ACTIVITIES	2019	201
Teaching, Research and Residential	£'000	- £'00
Unrestricted funds		
Tuition fees - UK and EU students	1,645	1,673
Tuition fees - Overseas students	693	632
Other fees	77	91
Other HEFCE support	174	186
Other academic Income	194	204
College residential income	3,345	3,630
Total Income from charitable activities	6,128	6,416

The above analysis includes £2,496k received from Oxford University from publicly accountable funds under the CFF Scheme (2018: £2,490k).

Under the terms of the undergraduate student support package offered by Oxford University to students from lower income households, the college share of the fees waived amounted to £1k (2018; £0k). These are not included in the fee income reported above.

	fees waived amounted to £1k (2018; £0k). These are not included in the fee income reported above.	ida, ina conege	shale of the
2	DONATIONS AND LEGACIES		
-	Solitation and Essience	2019	2018
		€'000	£'000
	Donations and Legacies		
	Unrestricted funds	513	510
	Restricted funds	1,565	1,409
	Endowed funds	518	336
		2,596	2,265
	INCOME FROM OTHER TRADING ACTIVITIES		
3	INCOME FROM OTHER TRADING ACTIVITIES	2019	2018
		£'000	£'000
	Subsidiary company trading income	311	208
	Other trading income	12	59
		323	267
	NU 757771N7 NOON5		
4	INVESTMENT INCOME	2019	2018
		£'000	€.000
	Unrestricted funds		
	Commercial reni	164	
	Equity dividends	18	-
	Bank interest		59
	Other interest		14
		182	73
	Endowed funds	144	177
	Agricultural rent	1,627	932
	Commercial relations	226	153
	Other property income Equity dividends	1,558	1,626
	Other investment income	2,992	190
	Bank Interest	-,	-
	Call Alexander	6,547	3,078
	Total investment income	6,729	3,151
5	ANALYSIS OF EXPENDITURE	2019	2018
		£'000	£'000
	Charles are additions	2 000	1,000
	Charitable expenditure Direct staff costs allocated to:		
	Teaching, research and residential	4,515	4,318
		.,010	.,
	Other direct costs allocated to:	3,548	3,056
	Teaching, research and residential	3,346	3,036
	Support and governance costs allocated to:	4.475	
	Teaching, research and residential	4,175	2,851
	Total shortishle expenditure	12,238	10,225
	Total charitable expenditure	12,200	10,220

Expenditure on generating funds Direct slaff costs ellocated to:	2019 £'000	2018 £'000
Fundraising Trading expenditure	474	311
Other direct costs allocated to:		
Fundraising	186	197
Trading expenditure	82	92
Investment management costs	269	557
Support and governance costs allocated to:		
Fundraising	58	72
Trading expenditure	29	4
Investment management costs	159	29
Total expenditure on raising funds	1,257	1,262
Total expenditure	13,495	11,487

The 2018 resources expended of £11,487k represented £11,071k from unrestricted funds, £316k from restricted funds and £100k from endowed funds.

The College is liable to be assessed for Contribution under the provisions of Statute XV of the University of Oxford. The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contributions are calculated annually in accordance with regulations made by the Council of the University of Oxford.

The teaching and research costs include College Contribution payable of £86k (2018 - £0k).

6 ANALYSIS OF SUPPORT AND GOVERNANCE COSTS

		Teaching	
	Generating	and	2019
	Funds	Research	Total
2019	000'3	5,000	€,000
Financial administration	332	1,194	1,526
Domestic administration	18	496	514
Investment Management	5	*	5
Human resources	7	483	490
IT	37	389	426
Depreclation	-	873	873
Bank interest payable	ST.	617	617
Other finance charges Governance costs	•		•
Governance costs	1	13	14_
	400	4,065	4,465
		Teaching	
	Generating	and	2018
2012	Funds	Research	Total
2018	€.000	£,000	€'000
Financial administration	43	142	185
Domestic administration	22		566
Investment Management	24	544	
	2	544	2
Human resources	2 6	380	
Human resources IT	2	380 352	2 386 381
Human resources IT Depreciation	2 6	380 352 785	2 386 381 785
Human resources IT Depreciation Bank interest payable	2 6	380 352	2 386 381
Human resources IT Depreciation Bank interest payable Other finance charges	2 6 29	380 352 785 613	2 386 381 785 613
Human resources IT Depreciation Bank interest payable	2 6	380 352 785	2 386 381 785 613

Financial and domestic administration, IT and human resources costs are attributed according to the estimated staff time spent on each activity. Depreciation costs and profit or loss on disposal of fixed assets are attributed according to the use made of the underlying assets. Interest and other finance charges are attributed according to the purpose of the related financing.

Governance costs are allocated according to the estimated audit workload.

Governance costs comprise:	£,000	€,000
Auditor's remuneration - audit services	14	20
Auditor's remuneration - assurance services other than audit		20
Audilor's remuneration - tax advisory services	•	-
Auditor's remuneration - other services	·	
Legal and other fees on constitutional matters		1
Other governance costs		-
	14	21

2019

2018

No amount has been included in governance costs for the direct employment costs or reimbursed expenses of the College Fellows on the basis that these payments relate to the Fellows involvement in the College's charitable activities. Details of the remuneration of the Fellows and their reimbursed expenses are included as a separate note within these financial statements.

GRANTS AND AWARDS	2019 E'000	2018 £'000
During the year the College funded research awards and bursaries to students from its restricted and unrestricted fund as follows:		
Unrestricted funds		
Grants to individuals:		
Scholarships, prizes and grants	236	239
Bursaries and hardship awards	113	105
Graduate Studentships	42	38
Grants to other institutions		<u>.</u>
Total unrestricted	391	382
Restricted funds		
Grants to Individuals:		
Scholarships, prizes and grants	17	16
Bursaries and hardship awards	9	5
Graduate Studentships	241	233
Grants to other Institutions	•	-
Total restricted	287	254
Total grants and awards	658	636

The figure included above represents the cost to the College of the Oxford Bursary scheme. Students of this college received £147k (2018: £164k). Some of those students also received fee waivers amounting to £1k (2018: £0k).

The above costs are included within the charitable expenditure on Teaching and Research. Grants to other institutions comprise an increase in the provision set aside for the sharing of unspent income funds with a common beneficiary.

8 STAFF COSTS

	2019	2018
The aggregate staff costs for the year were as follows.	€'000	€'000
Salaries and wages	5,853	4,411
Social security costs	412	353
Pension costs:		
Defined benefit schemes	666	682
Defined contribution schemes	62	23
Other benefits	10	10
	7,003	5,479
The average number of employees of the College, excluding Trustees,		
was as follows.	2019	2018
Tultion and research (ex Trustees)	32	23
College residential	90	91
Fundraising	6	6
Support	23	22
Total	151	142
The average number of employed College Trustees during the year was as follows.		
University Lecturers	21	19
CUF Lecturers	10	9
Other teaching and research	1	2
Other	4	4
Total	36	34
1 4-10-1		

Redundancy payments are accounted for in the period in which the employee were informed of the decision. Where redundancy costs are uncertain, the figure in the accounts represents a best estimate. These costs are met through unrestricted funds. One payment was made in the year £8k (£8k 2018).

The following information relates to the employees of the College excluding the College Trustees. Details of the remuneration and reimbursed expenses of the College Trustees is included as a separate note in these financial statements.

The number of employees (excluding the College Trustees) during the year whose gross pay and benefits (excluding employer NI and pension contributions) fell within the following bands was:

£60,001-£70,000			2	2
The number of the above employees with retirement benefits accoung was as follows:			2	2
In defined benefits schemes			2	2
In defined contribution schemes				
			€'000	€'000
The College contributions to defined contribution pension schemes totalled			62	23
TANGIBLE FIXED ASSETS				
Group	Freehold	Plant and	Fixtures,	
	land and	machinery	fittings and	
	buildings		equipment	Total
Cost	E,000	£'000	£'000	£'000
At start of year	35,991	1,554	1,143	20.000
Additions	4,145	23	74	38,688 4,242
Disposals		0.750	(28)	(28)
At end of year	40,136	1,577	1,189	42,902
Depreciation and impairment			1,100	42,302
At start of year	0.647	470	4044	
Depreciation charge for the year	9,647 720	470 82	1,044 71	11,161 873
Depreciation on disposals	-	-	(28)	(28)
At end of year	10,367	552	1,087	12,006
Net book value				,
At end of year	29,769	1,025	102	30,896
At start of year				
	26,344	1,084	99	27,527
College	Freehold	Plant and	Fixtures,	
•	land and	machinery	fittings and	
	buildings		equipment	Total
Cost	€.000	6,000	€,000	£'000
At start of year	05.004			
Additions	35,991 4,145	1,554 23	1,143 74	38,688 4,242
Disposals	4,140	20	(28)	(28)
At end of year	40,136	1,677	1,189	42,902
Depreciation and Impairment				,
At start of year	9,647	470	1,044	11,161
Charge for the year	720	82	71	873
On disposals	-		(28)	(28)
At end of year	10,367	552	1,087	12,006
Net book value				
At end of year	29,769	1,025	102	30,896
At start of year	26,343	1,083	100	27,526
The College has substantial large held blade and a		-,		27,020

The College has substantial long-held historic assets all of which are used in the course of the College's teaching and research activities. These comprise listed buildings on the College site, together with their contents comprising works of art, ancient books and manuscripts and other treasured artefacts. Because of their age and, in many cases, unique nature, reliable historical cost information is not available for these assets and could not be obtained except at disproportionate expense. However, in the opinion of the Trustees the depreciated historical cost of these assets is now immaterial.

10 PROPERTY INVESTMENTS

Group and College	Agricultural £'000	Commercial £'000	Other £'000	2019 Total €′000	2018 Total £'000
Valuation at start of year Additions and improvements at cost / capital expenditure Disposals net proceeds / capital recelpts Revaluation gains in the year	18,083 - (591) 4,336	15,066 19,898 (503)	4,746 (2,765) 57	37,885 17,133 (591) 3,890	34,254 169 3,472
Valuation at end of year	21,828	34,461	2,038	58,327	37,895

A formal valuation of the Colleges property was undertaken in 2019 by Bidwells, Bidwells assessed the fair value of the colleges portfolio as at 31 July 2019 in accordance with UKVPGA 1.2 of the RICS Valuation Global Standards UK(July 2017).

11 OTHER INVESTMENTS

All investments are held at fair value.					2019 £'000	2018 £'000
Group Investments Valuation at start of year New money invested Amounts withdrawn Increase in value of investments Group Investments at end of year					115,662 32,034 (35,449) 1,784	111,684 5,662 (9,149) 7,465 116,662
Investment in subsidiaries College investments at end of year					114,031	115,662
Group Investments comprise:	Held outside the UK £'000	Held in the UK £'000	2019 Total £'000	Held outside the UK £'000	Held in the UK £'000	2018 Total £'000
Equity Investments Global multi-asset funds Property funds Alternative and other investments	33,130 6,102 75	50,122 10,428 8,899 5,275	83,252 16,530 8,899 5,350	26,432 13,716 - 83	51,699 10,506 8,496 4,730	78,131 24,222 8,496 4,813
Total group investments	39,307	74,724	114,031	40,231	75,431	115,662

Group investments include £74,575k of unlisted investments. Unlisted investments can be illiquid and may be valued as at 30th June 2019. The June valuation is considered by the Trustees to provide an adequate estimate of value as at 31 July 2019.

12 PARENT AND SUBSIDIARY UNDERTAKINGS

The College holds 100% of the Issued share capital in Brasenose Limited, a company providing conference and other event services on the College premises, and which is also authorised to provide design and build construction services to the College.

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The results and their assets and liabilities of the parent and subsidiaries at the year end were as follows.

	College	Limited
	£'000	£,000
Income Expenditure Donation to College under gift eid	15,664 (13,420)	311 (82) (155)
Result for the year	2,244	74
Total assets Total liabilities	217,548 (33,383)	371 (132)
Net funds at the end of year	184,165	239

STATEMENT OF INVESTMENT TOTAL RETURN

The Trustees have adopted a duly authorised policy of total return accounting for the College investment returns with effect from 1/8/02. The investment return to be applied as income is calculated as 3.3% (2018; 3.4%) (plus costs) of the average of the year-end values of the relevant investments in each of the last five years. For donations to the endowment received within this flue year, For donations to the endowment received within this flue year. For donations to the endowment received within this flue year period, income is calculated as 3.3% of the amount received. The amount applied as income for spending is included within the income section of the SOFA on the basis that this gives a clearer understanding of the financial position of the college. The preserved (frozen) value of the invested endowment capital represents its open market value in 2002 together with all subsequent endowments valued at the

	date of the gift.	Pem	nanent Endown Unapplied	ent	Expendable Endowment	Total Endowments
		Trust for	Total			
		Investment £'000	Return £'000	Total £'000	6,000	£'000
	At the beginning of the year:					
	Gift component of the permanent endowment	51,471	-	51,471	-	51,471
	Unapplied total return		75,586	75,586	-	75,586
	Expendable endowment				21,911	21,911
	Total Endowments	51,471	75,586	127,057	21,911	148,968
	Movements In the reporting period: Gift of endowment funds	518	_	518	-	518
	Investment return: total investment income		4,836	4,836	1,711	6,547
	Investment return: realised and unrealised gains and losses	2.2	4,453	4,453	1,221	5,674
	Less Investment management costs	•	(341)	(341)	(87)	(428)
	Total	518	8,948	9,466	2,845	12,311
	danna dhadanada ay	***				
	Unapplied total return at located to income in the reporting period	•	(3,442)	(3,442)	(739)	(4,181)
	Transfers between funds		111	111		111
			(3,331)	(3,331)	(739)	(4,070)
	Net movements in reporting period	518	5,617	6,135	2,106	8,241
	At end of the reporting period:					
	Gift component of the permanent endowment	51,989	-	51,989	-	51,989
	Unapplied total return	15	81,203	81,203	•	81,203
	Expendable endowment Total Endowments	51,989	81,203	133,192	24,017	- 24,017 157,209
		-				,
14	DEBTORS					
			2019	2018	2019	2018
			Group	Group	College	College
	A		£'000	£'000	£'000	£,000
	Amounts falling due within one year: Trade debtors					
			552	423	497	362
	Amounts owed by College members Amounts owed by Group undertakings		36	15	36	15
	Loans repayable within one year		16	(1) 15	34 16	93 15
	Prepayments and accrued Income		627	970	626	964
	Other debtors		159	(14)	159	(14)
	Amounts falling due after more than one year:					
	Amounts owed by College members		1,360	1,484	1,360	1,484
		-	2,750	2,892	2,728	2,919
15	CREDITORS: falling due within one year					
			2019	2018	2019	2018
			Group	Group	College	College
			£'000	€.000	£,000	£'000
	Trade creditors		426	353	425	306
	Amounts owed to College Members		100	31	100	31
	Amounts owed to Group undertakings		•	-	-	-
	Texation and social security		146	(2)	132	(11)
	College contribution Accruals and deferred income		85	24	85	24
	Other creditors		1,488 408	1,321 332	1,404	1,251
	Official Grandia	_			284	207
		-	2,853	2,059	2,430	1,808
16	CREDITORS: falling due after more than one year					
			2019	2018	2019	2018
			Group	Group	College	College
			£,000	£'000	€'000	£'000
	Bank loans		29,000	29,000	29,000	29,000
		•	29,000	29,000	29,000	29,000
	In 2009 the College feel, and an appropriate head have been at 4.777% Suid at					

In 2008 the College took out an unsecured bank loan at 4.575% fixed rate repayable in 2049. The College is investing each year in a designated fund to contribute to repayment of this loan in 2048.

In February 2017 the College Issued £20m of fixed rate loan notes by private placement, at a fixed interest rate of 2.62%, repayable in 2057. The Governing Body has allocated £8,000,000 to general funds to finance new student accommodation and £12,000,000 to the endowment.

PROVISIONS FOR LIABILITIES AND CHARGES

	2019	2018	2019	2018
	Group	Group	College	College
	£'000	£'000	£'000	€,000
At start of year	50	50	-	50
Released in the Statement of Financial Activities	(50)	-	-	

50

The above provision related to an amount that may become payable to a third party institution under the terms of a historic benefactors will

ANALYSIS OF MOVEMENTS ON FUNDS

ANALYSIS OF MOVEMENTS ON FUNDS						
	At 31 July	Incoming	Resources		Gains	At 31 July
	2018	resources	expended	Transfers	C'OOO	2019
	€,000	£'000	£,000	€'000	£,000	€'000
Endowment Funds - Permanent						
Permanent Endowment Fund	105,153	4,621	(303)	(2,958)	3,939	110,452
Hulme Capital Fund	6,892	303	(20)	(194)	263	7,244
Tutorial/Classics Fellowship Capital Fund	1,864	88	(5)	(52)	71 43	1,966 1,190
Germaine Capital Fund	1,132 584	50 26	(3) (2)	(32) (16)	22	614
Lucas Bequest Capital Fund Kwai Cheong Graduate Studentship Fund	416	18	(1)	(12)	16	437
Undergraduate Bursary Capital Fund	2,231	231	(6)	(57)	85	2,484
Jeffery Bequest (Mod Hist) Capital Fund	177	8	(1)	(5)	7	186
Profumo Capital Fund	125	5	-	(3)	5	132
23 Other Funds for General Purposes	8,483	4		(2)	3	8,488
Total Permanent Endowment	127,057	5,354	(341)	(3,331)	4,453	133,192
	At 31 July	Incoming	Resources		Gains/	At 31 July
	2018	resources	expended	Transfers	(losses)	2019
	£'000	£,000	£'000	£'000	2'000	£'000
Endowment Funds - Expendable						
Expendable Endowment (Inc legacies) Fund	185	8	(1)	(5)	7	194
Hector Pilling Capital Fund	1,543	68	(4)	(43)	59	1,623
Fiddlan Capital Fund	1,410	62	(4)	(40)	54	1,482
Roger Thomas Bequest Cap Fund	1,284	56	(4)	(36)	49	1,349
Bedford Capital Fund	1,134	50	(3)	(32)	43	1,192
Curren Capital Fund	752	33	(2)	(21)	29	791
Economics Fellowship Capital Fund	1,932	85	(6)	(54)	74	2,031
Cashmore Capital Fund	463	22	(1)	(13)	18	489
Garrick Law Fellowship Capital Fund	1,839	81	(5)	(52)	70	1,933
Politics Fellowship Capital Fund	1,562	69	(4)	(42)	60	1,645
Ellesmere Law Endowment Capital Fund	568	26	(2)	(15)	22	599
Kyprlanou Grad Stud Capital Fund	792	35	(2)	(22)	30	833
Access & Outreach Capital Fund	•	100	-	-	•	100
The Heffernan Sinclair Scholarship Fund	-	31	-	31	•	62
Jeffrey Cheah Fund-Capital Fund - Fellowsship	1,766	78	(5)	(50)	67	1,856
Jeffrey Cheah Fund-Capital Fund - Graduate Scholarshi		246	•	80	67	393
Various Funds for General Purposes	6,681	661	(44)	(425)	572	7,445
Total Expendable Endowment Funds	21,911	1,711	(87)	(739)	1,221	24,017
Total Endowment Funds - College & Group	148,968	7,065	(428)	(4,070)	5,674	157,209
			, <i>t</i>			

Restricted Funds	At 31 July 2018	Incoming resources	Resources expended	Transfers	Gains	At 31 July 2019
The Fairburn Legacy	•	1,287		-		1,287
Fiddlan Income Fund	295	-	(4)	40	-	331
Deferred Capital Fund	266	-	(21)			245
The Crole Legacy	127	-	7.7			127
The Principals Conversations	101	_	(3)	100%		98
The Saven Gift	100		(9)			91
Lucas Bequest Income Fund	61		(16)	16	-	61
Peter Moores Chinese Bus Stud Fund	49	53	(48)			54
Restricted Annual Fund	238	49	(45)	(190)	_	52
Hector Pilling Income Fund	22	-	(28)	43	•	
Jeffery Bequest (Modern History) Income Fund	31	-		5	•	37
Garrick Law Income Fund	128		(1)		-	35
Akers Jones Gift	120		(149)	52	-	31
Politics Fellowship Income Fund	54	25	/75	-		25
Student Support Annual Fund			(75)	42	-	21
Chapel and Choir	140	108	(248)	19	-	19
Cashmore Income Fund	12	5		-		17
	24	-		(12)	-	12
Rector of Didcot Income Fund	9	-		1	-	10
Modern Linguists Fund	9	•		-		9
Curran Income Fund	39	-	(51)	21	-	9
Poor of Didcot Income Fund	3	-	-	* *		3
Cox Trust Income Fund	3		-	-		3
Stafford Bequest Income Fund	12		(14)	5	-	3
Barry Nicholas Income Fund	-	-	-	3	_	3
Access Programme	-	3	(3)	3		3
Mortey Trust Income Fund	2	-	-	_		2
Major Gifts Restricted Campaign Fund	2	-	4	(4)		2
Major Gifts Restricted Cheetham	2	1	(1)			2
Jeffrey Cheah Fund-Income Fund	49	-	(10)	(38)	_	î
Major Glits Restricted Lord Windlesham	3	•	(3)	(00)	•	
Library and Archives Annual Fund	36	4	(39)			1
Various Restricted Funds	579	- 30	(599) -	-		,
Total Restricted Funds - College & Group	2,396	1,565	(1,363) -	(2)		0.505
	2,030	1,303	(1,363) -	(3)	<u> </u>	2,595
Restricted funds held by subsidiaries	•	•	•	-	-	•
Takal Dank-Iskad Foundaria						
Total Restricted Funds - Group	2,396	1,585	(1,363)	(3)		2.595
•	2,396	1,585	(1,363)	(3)		2,595
Unrestricted Funds		1,565	(1,363)			2,595
Unrestricted Funds Loan Repayment Fund	417	1,565	(1,363)	104		2,595 521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund		1,585	(1,363) - -			
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund	417 224	1,585	-	104 (224)		
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund	417 224 - 9		- - - (8)	104		521 - -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism	417 224 - 9 123	-	(8)	104 (224) (1)		
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund	417 224 - 9 123 4	- - - 50	(8) (77) (5)	104 (224) - (1)		521 - -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund	417 224 - 9 123 4 (4)		(8)	104 (224) (1) 1		521 - - - 96 -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund	417 224 - 9 123 4	- - - 50 - 86	(8) (77) (5)	104 (224) - (1)		521 - -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund	417 224 9 123 4 (4) 216	- - - 50 - 86 -	(8) (77) (5) (275)	104 (224) (1) 1 193 32		521 - - - 96 -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund	417 224 - 9 123 4 (4)	- - - 50 - 86	(8) (77) (5)	104 (224) (1) 1		521 - - - 96 -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund	417 224 - 9 123 4 (4) 216	50 - 86 - 300	(8) (77) (5) (275)	104 (224) (1) 1 193 32		521 - - 96 - - 24B
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund	417 224 - 9 123 - 4 (4) 216 - 140 - 9	50 - 86 - 300	(8) (77) (5) (275) - (125)	104 (224) (1) 1 193 32		521 - - 96 - - 248 - -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund HCR Dilapidation Fund	417 224 - 9 123 - 4 (4) 216 - 140 - 9	50 - 86 - 300	(8) (77) (5) (275) - (125)	104 (224) - (1) - 1 193 32 - (315)		521 - - 96 - - 24B
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund	417 224 9 123 4 (4) 216 - 140 9 13 (1)	50 86 - 300	(8) (77) (5) (275) - (125)	104 (224) (1) 1 193 32		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund	417 224 9 123 4 (4) 216 - 140 - 9 13 (1)	50 - 86 - 300	(8) (77) (5) (275) - (125) - (3) (146)	104 (224) - (1) - 1 193 32 - (315)		521 - - 96 - - 248 - - 10 15 - -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund HCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI	417 224 - 9 123 4 (4) 216 - 140 - 9 13 (1) 142	50 86 - 300	(8) (77) (5) (275) - (125) - (3) (146) (1,175)	104 (224) - (1) - 1 193 32 - (315) - -		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund	417 224 9 123 4 (4) 216 - 140 - 9 13 (1)	50 86 - 300	(8) (77) (5) (275) - (125) - (3) (146)	104 (224) - (1) - 1 193 32 - (315)		521 - - 96 - - 248 - - 10 15 - -
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund HCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI	417 224 - 9 123 4 (4) 216 - 140 - 9 13 (1) 142	50 86 - 300	(8) (77) (5) (275) - (125) - (3) (146) (1,175)	104 (224) - (1) - 1 193 32 - (315) - -		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund HCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund Housing Loan Fund	417 224 - 9 123 4 (4) 216 - 140 - 9 13 (1) 142 1,350 33	50 86 - 300	(8) (77) (5) (275) - (125) - (3) (146) (1,175)	104 (224) 		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund	417 224 - 9 123 4 (4) 216 - 140 - 9 13 (1) 142	50 86 - 300	(8) (77) (5) (275) - (125) - (3) (146) (1,175)	104 (224) 		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund Housing Loan Fund	417 224 - 9 123 - 4 (4) 216 - 140 - 9 13 (1) 142 1,350 33	50 - 88 - 300 - 1 2 - 48	(8) (77) (5) (275) - (125) - (3) (146) (1,175) (31)	104 (224) 		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund HCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund Housing Loan Fund	417 224 - 9 123 4 (4) 216 - 140 - 9 13 (1) 142 1,350 33	50 - 88 - 300 - 1 2 - 48	(8) (77) (5) (275) - (125) - (3) (146) (1,175) (31)	104 (224) 		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund Housing Loan Fund	417 224 - 9 123 4 (4) 216 - 140 - 9 13 (1) 142 1,350 33	50 - 86 - 300 - 1 2 - 48 -	(8) (77) (5) (275) - (125) - (3) (146) (1,175) (31) (1,845)	104 (224) (1) 1 193 32 (315) - - 10 1,760		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Ditapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund Housing Loan Fund Total designated funds - College & Group Pension reserve	417 224 9 123 4 (4) 216 140 9 13 (1) 142 1,350 33	50 86 300 1 2 48 -	(8) (77) (5) (275) - (125) - (3) (146) (1,175) (31) (1,845) (1,129) (8,493)	104 (224) 		521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund HCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund Housing Loan Fund Total designated funds - College & Group Pension reserve General funds - Group Unrestricted funds held by subsidiaries	417 224 - 9 123 4 (4) 216 - 140 - 9 13 (1) 142 1,350 33 - 2,675 (824) 22,902 166	50 - 86 - 300 - 1 2 - 48 - - - - - - - - - - - - - - - - -	(8) (77) (5) (275) - (125) - (125) - (3) (146) (1,175) (31) (1,845) (1,129) (8,493) (237)	104 (224) (1) 1 193 32 (315) - - 10 1,760 - 1,564	-	521
Unrestricted Funds Loan Repayment Fund Roger Thomas Bequest Income Fund Reynolds Prize Inc Fund Thomas & Jones Inc Fund Global History of Capitalism Benefactions Income Fund Hulme Income Fund Bedford Income Fund Michael Woods Income Fund Unrestricted/Greatest Need Annual Fund Unrestricted Campaign Fund JCR Dilapidation Fund HCR Dilapidation Fund BNC Australia Scholarship Income Fund Delafield Fund Lecture Room XI Boat Club Capital Fund Housing Loan Fund Total designated funds - College & Group Pension reserve General funds - Group	417 224 9 123 4 (4) 216 140 9 13 (1) 142 1,350 33	50 86 300 1 2 48 -	(8) (77) (5) (275) - (125) - (3) (146) (1,175) (31) (1,845) (1,129) (8,493)	104 (224) (1) 1 193 32 (315) - - 10 1,760		521

FUNDS OF THE COLLEGE DETAILS

The following is a summary of the origins and purposes of each of the Funds

Endowment Funds

Permanent Endowment Fund

Expendable Endowment (Inc legacies) Fund Holroyd Collieu Noel Hall Capital Fund

Hector Pilling Capital Fund Fiddian Capital Fund Germaine Capital Fund

Roger Thomas Bequest Cap Fund Profumo Capital Fund

Benefactions Capital Fund

Jeffery Bequest (Mod Hist) Capital Fund

Rector of Didcot Capital Fund Curran Capital Fund

Lucas Bequest Capital Fund

Hulme Capital Fund

Economics Fellowship Capital Fund Tutorial/Classics Fellowship Capital Fund Kwai Cheong Lena Liu (Laou) (KCLLL) Graduate

Undergraduate Bursary Capital Fund Undergraduate Bursary Capital Fund Undergraduate Bursary Capital Fund

Undergraduate Bursary Capital Fund Undergraduate Bursary Capital Fund Undergraduate Bursary Capital Fund

Undergraduate Bursary Capital Fund Undergraduate Bursary Capital Fund Undergraduate Bursary Capital Fund Undergraduate Bursary Capital Fund

Undergraduate Bursary Capital Fund Undergraduate Bursary Capital Fund

Undergraduate Bursary Capital Fund Stafford Bequest Capital Fund Cashmore Capital Fund

The Garrick Law Fellowship Capital Fund

Politics Fellowship Capital Fund Ellesmere Law Endowment Capital Fund The Robert and Soulla Kyprianou Grad Scholarship

Oxford-Jeffrey Cheah Graduate Scholarship Fund-Access & Outreach

Bedford Capital Fund (Invested in TP)

Scholarship Fund

Barry Nicholas Capital Fund BNC Australia Scholarship Capital Fund

Brasenose Income Capital Fund

Restricted Funds

Fairburn Legacy - Engineering

Crole Legacy - Students in need Deferred Capital Fund Hector Pilling Income Fund Fiddian Income Fund Germaine Income Fund Poor of Didcot Income Fund Profumo Income Fund

Jeffery Bequest (Modern History) income Fund

Rector of Didcot Income Fund Curran Income Fund Lucas Bequest Income Fund Cox Trust Income Fund Morley Trust Income Fund

Barton Economics Fellowship Inc Fund Tutorial/Classics Fellowship Income Fund

Kwai Cheong Lena Liu (Laou) (KCLLL) Graduale Undergraduate Bursary Income Fund Stafford Bequest Income Fund

Cashmore Income Fund Garrick Law Income Fund Politics Fellowship Income Fund

Ellesmere Law Fellowship Income Fund The Robert and Soulla Kyprianou Grad Scholarship

Jeffrey Cheah Fund-Income Fund Old Cloisters Library Project

Barry Nicholas Income Fund

Peter Moores Chinese Bus Stud Fund Major Gifts Restricted Campaign Fund Major Gifts Restricted - Tony Hill Malor Gifts Restricted

A consolidation of gifts and donations which comprise the historic endowment of the College, and which

the Governing Body considers to be permanent endowment

Expendable Endowed Legacies

Mid 20th C benefaction, Income is restricted for use for travel grants.

1988 to support graduate scholarships/studentships preferably RAF/Commonwealth For the support of undergraduate/graduate students from Monmouth/Haberdashers Schools

1972 Will Trust Fund to support scholarships for Home/EU graduates

For the furtherance of education

1940 to suport extra-curricular activities of undergraduates of educational benefit

Fund to support students in financial need

1975 to support the publication of learned works, and/or an exhibition in History

1965 supports the Curran Tutor in Physiology

To support a Junior Research Fellow/research activities

Capital balance of past donations from the Hulme (Educational) Trust in Manchester, which are given for

the general purposes of the College

For the endowment of a Fellowship in economics A 2009/10 fund in support of Tutorial Fellowships & Classics. 2009/10 to fund a Dphil studentship for a student preferably from China

A 2010/11 to support undergraduate bursaries The Watts Honour Bursary

Undergraduate Bursaries within the College

The George Walker Bursary The Mark Veit Honour Bursary The Mosse Honour Bursary (MHB)
The Peter Sands Honour Bursary The Folkman Honour Bursary (FHB) Sir Christopher Wates Honour Bursary

The Michael May Bursary

The Dermot (1951) & Gerard (1954) Dunphy Honour Bursary. The Turner Family Honour Bursary (TFHB)
The Peter Sinclair Honour Bursary

Supporting College funded mini-bursaries

Valedictory fund in name of former Principal for bursaries

For the endowment of a Fellowship in law For the endowment of a Fellowship in politics For the support of teaching and research in law

Donated funds to support a graduate studentship.

Endowment to support the Jeffrey Cheah Fellowships and graduate studentship programmes

1996 bequest for general purposes

Anonymous donation to Fund a graduate economics scholarship.

Anonymous donation in memory of former Principal to support a graduate law scholar intending to

practise at the bar of England & Wales

Australian scholarship fund For general purposes

2019 Legacy received from Charles Fairburn to provide assistance such as a bursary or scholarship in the name of his father, Charles Edward Fairburn and to assist undergraduate members of the College to take Degrees in Engineering science. Permanently invested return-generating capital (PIRGC) 2018 Legacy from Mr Colin A Crole for the provision of bursaries for the benefit of students in financial need, Permanently invested return-generating capital (PIRGC)

This fund is amortised over the life time of the relevant capital asset

1988 to support graduate scholarships/studentships preferably RAF/Commonwealth For the support of undergraduate/graduate students from Monmouth/Haberdashers Schools 1972 Will Trust Fund to support scholarships for Home/EU graduates

Poor of Didcol Income Fund

1940 to suport extra-curricular activities of undergraduates of educational benefit 1975 to support the publication of learned works, and/or an exhibition in History

Rector of Didcot Income fund To support a Academic post

To support a Junior Research Fellow/research activities

Cox Trust Income fund Morely Trust Income Fund To support an Academic post

A 2009/10 fund in support of Tutorial Fellowships.

2009/10 to fund a Ophil studentship for a student preferably from China

A 2010/11 to support undergraduate bursaries Supporting College funded mini-bursaries

Valedictory fund in name of former Principal for bursaries

For the endowment of a Fellowship in law For the endowment of a Fellowship in politics For the support of teaching and research in law Donated funds to support a graduate studentship.

Endowment to support the Jeffrey Cheah Fellowships and graduate studentship programmes Funds raised to support the Old Cloisters library development project. Completed in 2018

Anonymous donation in memory of former Principal to support a graduate law scholar intending to

practise at the bar of England & Wales

An Income fund which supports the post of the Tutor In Chinese Management Studies. The underlying

endowment funds are held by the University

A consolidation of recent donations for restricted purposes

Restricted Funds Restricted Funds Major Gifts Restricted Cheetham

Restricted Gifts - Chemistry
Restricted Gifts - Principals discretion for extra curricular Major Gifts Restricted Lord Windlesham

Restricted Gifts - Archaelogical digs

Major Gifts Restricted Akers Jones
Major Gifts Restricted Cheah donation Endowment to support the Jeffrey Cheah Fellowships and graduate studentship programmes

Major Gifts Restricted Saven

Restricted Gifts - To provide better, thicker, higher quality matresses Restricted Gifts - Naming Principals conversations Restricted Annual Fund - Clubs and Arts Restricted Annual Fund - Library & Archives Major Gifts Restricted Krainer Clubs & Soc Annual Fund Library and Archives Annual Fund Student Support Annual Fund Restricted Annual Fund - Other

Regular giving by alumni in support of grant funding to individual students

Restricted Annual Fund Restricted Annual Fund - Chairs

Restricted Annual Fund - George Walker Bursary Fund

Restricted Annual Fund - Name a chair Restricted Fund - The George Walker Bursary Fund Restricted Annual Fund - Academic excellence Academic Excellence Annual Fund Restricted Annual Fund - Choir & Chapel Chapel and Choir

Charles Skey Charitable Trust The Boat Club Restricted Fund - Access Restricted Fund - Boat Club Access Restricted Restricted Fund - Acess Archive Fund Restricted Fund - Archive Unrestricted Funds

General Reserve Unrestricted General Reserve Pension Reserve

Pension Reserve

Roger Thomas Bequest Income Fund For Futherance of Education Reynolds Prize Inc Fund

Thomas & Jones Inc Fund Benefactions Income Fund Hulme Income Fund Bedford Income Fund

1996 bequest for general purposes

Delafleid Fund Funding for Archivist

The College policy is to disclose only the most significant funds individually.

20 ANALYSIS OF NET ASSETS BETWEEN FUNDS

2019 Funds £000 £		Unrestricted	Restricted	Endowment	2019
Tangible fixed assets 28,131 25 2,740 30,898	***	Funds	Funds	Funds	Total
Property investments	2019	9000	£,000	€,000	£'000
Property investments 4,000 484 53,843 58,327 Other investments 520 1,012 112,499 114,031 Net current assets 10,096 1,187 696 11,979 Long term liabilities and pension liabilities (18,271) (113) (12,569) (30,953) 24,476 2,595 157,209 184,280 2018 Funds Funds Funds Funds Funds Funds Funds Funds Funds Funds Funds Funds Funds Funds Funds Funds Foot £000 £000 £000 Foot £000 £000 £000 Funds \$23,881 3,646 - 27,527 Property investments 2 3,895 37,895 Other Investments 414 115,248 115,662 Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (12,0	Tangible fixed assets	28,131	25	2 740	30 896
Clher investments 520 1,012 112,499 114,031 Net current assets 10,096 1,187 696 11,879 Long term liabilities and pension liabilities (18,271) (113) (12,569) (30,953) 24,476 2,595 167,209 184,280 2018 Funds Funds Funds Funds Funds Funds Funds Funds Funds Tangible fixed assets 23,881 3,646 - 27,527 Property investments 23,881 3,646 - 27,527 Other Investments 414 115,248 115,662 Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (17,874) - (12,000) (29,874)	Property investments				•
Net current assets	Other investments	•		•	•
Long term liabilities and pension liabilities (18,271) (113) (12,569) (30,953) 24,476 2,595 157,209 184,280 Unrestricted Restricted Endowment 2018 2018 Funds	Net current assets				-
Directificate Percent Percent	Long term liabilities and pension liabilities	•	-		•
2018 Funds £'000 Funds £'000 Funds £'000 Funds £'000 Funds £'000 E'000 £'000 Tangible fixed assets 23,881 3,646 - 27,527 Property investments - - - 37,895 37,895 Other Investments 414 115,248 115,662 Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (17,874) - (12,000) (29,874)		24,476			
2018 £'000 £'000 £'000 £'000 Tangible fixed assets 23,881 3,646 - 27,527 Property investments - - - 37,895 37,895 Other Investments 414 115,248 115,662 Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (17,874) - (12,000) (29,874)					
Tangible fixed assets 23,881 3,646 - 27,527 Property investments - - 37,895 Olher Investments 414 115,248 115,682 Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (17,874) - (12,000) (29,874)		Unrestricted	Restricted	Endowment	2018
Property investments 25,61 3,646 27,827 Other Investments 414 115,248 115,662 Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (17,874) - (12,000) (29,874)					
Property investments - - 37,895 37,895 Olher Investments 414 115,248 115,662 Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (17,874) - (12,000) (29,874)	2018	Funds	Funds	Funds	Total
Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (17,874) - (12,000) (29,874)	Tangible fixed assets	Funds £'000	Funds £'000	Funds	Total £'000
Net current assets 18,498 (1,250) 7,825 25,073 Long term liabilities and pension liabilities (17,874) - (12,000) (29,874)	Tangible fixed assets Properly investments	Funds £'000	Funds £'000	Funds £'000	Total £'000 27,527
(12,000) (25,014)	Tangible fixed assets Property investments Other Investments	Funds £'000 23,881	Funds £'000	Funds £'000 - 37,895	Total £'000 27,527 37,895
	Tangible fixed assets Properly investments Other Investments Net current assets	Funds £'000 23,881 - 414	Funds £'000 3,646	Funds £'000 - 37,895 115,248	Total £'000 27,527 37,895 115,662
	Tangible fixed assets Properly investments Other Investments Net current assets	Funds £'000 23,881 - 414 18,498	Funds £'000 3,646	Funds £'000 - 37,895 115,248 7,825	Total £'000 27,527 37,895 115,662 25,073

21 TRUSTEES' REMUNERATION

Trustees of the college fall into the following categories:

The Principal

Tutorial and Official Fellows, who either undertake teaching and research dutles under the terms of their contract of employment with the College or who are officers of the college

Professorial Fellows

Those Supernumerary Fellows who have been elected to Governing Body.

No trustee receives any remuneration for acting as a trustee. However, those trustees who are also employees of the college receive salaries for their work as employees. These salaries are paid on external academic and academic-related scales and often are joint arrangements with the University of Oxford. Any salary paid by the University is not included in the table below. Remuneration is set on the basis of the advice of the College's Remuneration Committee, members of which are Fellows not in receipt of remuneration from the College. Where possible, remuneration is set in line with that awarded to the University's academic staff. The composition of the Remuneration Committee is set out in the section on Governing Body, Officers and Advisers.

All Tutorial and some Official Fellows are eligible for a Housing Allowance, which is disclosed within the salary figures below, unless they live in accommodation provided by the College.

Some trustees receive additional allowances for additional work carried out as part time college officers (such as the Dean, Tutor for Graduales, Vice Principal, Fellow Librarian). These amounts are included within the remuneration disclosed below. The total remuneration and taxable benefits as shown below is £1,545k (2018 £1,578k).

Remuneration paid to trustees				2019		2018
Trustee Name	Salary	Pension	Benefits	Total	Salary	Total
	£	£	3	£	£	£
Mr John Bowers	109,722	20,299	10,618	140,639	Mr John Bowers	132,958
Mr Philip Parker	95,882	17,738	,	113,620	Mr Philip Parker	110,922
Dr Simon Smith	77,760	14,386	1,068	93,214	Dr Simon Smith	91,025
Dr Liz Miller	63,771	11,798	-	75,569	Or Liz Miller	73,775
Dr Simon Palfrey	50,803	9,399	3,340	63,542	Dr Simon Palfrey	64,202
Dr David Groiser	48,685	9,007	3,952	61,644	Dr David Groiser	60,838
Mr William Swadling	48,685	9,007	3,279	60,971	Mr William Swadling	59,602
Dr Christopher Timpson	48,685	9,007	3,604	61,296	Dr Christopher Timpson	59,925
Dr Llewelyn Morgan	48,685	9,007	1,780	59,472	Dr Llewelyn Morgan	62,642
Dr Ed Bispham	48,685	9,007	1,780	59,472	Dr Ed Bispham	58,103
Dr Abigail Green	48,685	9,007	1,780	59,472	Dr Abigail Green	58,101
Dr Alan Strathern	48,685	9,007		57,692	Dr Alan Straihern	54,845
Prof Adam Perry	46,494	8,601	•	55,095	Prof Adam Perry	52,575
Dr Sos Eltis	39,124	7,238	-	46,362	Dr Sos Eltis	45,261
Dr David Popplewell	-	-	-	-	Dr David Popplewell	3,526
Prof Conrad Nieduzynski	8,618	1,594	1,816	12,026	Prof Conrad Nieduzynski	27,518
Dr Thomas Krebs	20,679	3,826	3,543	28,048	Or Thomas Krebs	27,465
Or Mark Wilson	33,387	6,177	3,525	43,089	Dr Mark Wilson	53,463
Dr Christopher McKenna	20,679	3,826	2,301	26,806	Dr Christopher McKenna	26,223
Dr Harvey Burd	20,679	3,826	3,340	27,845	Dr Harvey Burd	27,262
Dr Eamonn Gaffney	20,679	3,826	3,325	27,830	Dr Eamonn Gaffney	27,247
Prof Andrea Ruggeri	20,679	3,826	1,816	26,321	Prof Andrea Ruggeri	25,738
Dr Owen Lewis	29,151	5,393	1,656	36,200	Dr Owen Lewis	36,639
Prof Konstantin Ardakov	20,679	3,826	1,780	26,285	Prof Konstantin Ardakov	25,702
Prof Jonathan Jones	20,679	3,826	1,780	26,285	Prof Jonathan Jones	25,702
Dr Giles Wiggs	20,679	3,826	1,780	26,285	Dr Giles Wiggs	25,702
Dr Jeremy Robertson	20,679	3,826	1,424	25,929	Dr Jeremy Robertson	25,346
Prof Ronald Daniel	*	-	-	•	Prof Ronald Daniel	25,346
Dr Rul Esteves	•	-	-	-	Dr Rui Esteves	12,824
Rev Judith Brown	-	-	-	-	Rev Judith Brown	2,519
Or Eric Thun	20,679	3,826	-	24,505	Dr Eric Thun	23,922
Dr Ellas Dinas	-	-	-	-	Dr Elias Dinas	9,281
Dr lan Klaer	20,092	3,717	-	23,809	Dr lan Kiaer	22,919
Dr Robert Fender	20,679	3,826	1,171	25,676	Dr Robert Fender	25,093
Or Ferdinand Rauch	10,237	1,894	150	12,281	Dr Ferdinand Rauch	11,849
Prof Elspeth Garman					Prof Elspeth Garman	1,523
Prof Glanni Zifarelli	9,370	1,733	3,094	14,197	Prof Gianni Zifarelli	13,618
Prof Geoff 8Ird	10,036	1,857	2,519	14,412	Prof Geoff Bird	14,361
Dr Sonali Nag		-		-	Dr Sonali Nag	
Prof William James	20,679	3,826	1,424	25,929	Prof William James	25,346
Prof S Shogry	7,852	1,453	•	9,305	Mr S Shogry	8,084
Rev Julia Baldwin	27,056	9,719	-	36,775	Rev Julia Baldwin	39,561
Prof S Krishnan	7,634	1,412	-	9,046		
Prof P Maiolino	6,989	1,293		8,282		
	1,242,919	234,662	67,645	1,545,226	Total	1,578,553
	1,272,013	207,002	01,070	,,040,220	1 - 101	.,,

No trustee claimed expenses for any work performed in discharge of duties as a trustee

22 Pension Schemes

The company participates in two principal pension schemes for its staff - the Universities Superannuation Scheme (USS) and the University of Oxford Staff Pension Scheme (OSPS). The assets of the schemes are each held in separate trustee-administered funds. USS and OSPS schemes are contributory mixed benefit schemes (i.e. they provide benefits on a defined benefit basis - based on length of service and pensionable salary and on a defined contribution basis - based on contributions into the scheme). Both are multi-employer schemes and the company is unable to identify its share of the underlying assets and liabilities relating to defined benefits of each scheme on a consistent and reasonable basis. Therefore, in accordance with the accounting standard FRS 102 paragraph 28.11, the company accounts for the schemes as if they were defined contribution schemes. As a result, the amount charged to the Income and Expenditure Account represents the contributions payable to the schemes in respect of the accounting period. In the event of the withdrawal of any of the participating employers in USS, the amount of any pension funding shortfall (which cannot be otherwise recovered) in respect of that employer will be spread across the remaining participating employers and reflected in the next actuarial valuation of the scheme.

However, in OSPS the amount of any pension funding shortfall in respect of any withdrawing participating employer will be charged to that employer.

The company has made available a National Employment Savings Trust for non-employees who are eligible under automatic enrolment regulations to pension benefits.

Schemes accounted for under FRS 102 paragraph 28.11 as defined contribution schemes

Actuarial valuations Qualified actuaries periodically value the USS and OSPS schemes using the 'projected unit method', embracing a market value approach. The resulting levels of contribution take account of actuarial surpluses or deficits in each scheme. The financial assumptions were derived from market conditions prevailing at the valuation date. The results of the latest actuarial valuations and the assumptions which have the most significant effect on the results.

		USS	OSPS
Date of valuatio	n:	31/03/2017	31/03/2016
Date valuation r	esults published:	28/01/2019	28/04/2017
Value of Cabilitie	S:	£67.5bn	£661m
Value of assets:		0d0.0ba	£528m
Funding surplus	/ (deficit):	(£7.5bn)	(£133m)
Principal assum	ptions:		
•	Investment return	CPI = 0.53% to CPI = 1.32%pa °	
	Rate of interest (periods up to retirement)	-	'Gits' + 1,2%pa
	Rate of interest (periods up after retirement)	CPI + 2%pa	'Gits' + 1,2%pa
•	Rate of increase in salaries	CPI pa	RPI + 1%pa
•	Rate of increase in pensions		Average RPI/CP
Mortality assum	ptions:		Pu
•	Assumed life expectancy at age 65 (males)	24.5 yrs	22.4 yrs
•	Assumed life expectancy at age 65 (females)	26.0 yrs	24.7 yrs
Funding Ratios:		•	•
	Technical provisions basis	89%	80%
	Statutory Pension Protection Fund basis	72%	67%
	'Buy-out' basis	48%	42%
•	Estimated FRS 102 Total Funding level	77%	82%
Recommended e salaries):	employer's contribution rate (as % of pensionable	18% increasing to 24.2% by 01/04/20	23% decreasing to 19% from 01/08/2017
ffective date of	next valuation;	31/03/2018	31/03/2019

- a. USS' actuariet valuation as at 31 March 2017 takes into account the revised benefit structure effective 1 April 2016 agreed both by the Joint Negotiating Committee and the Trustee in July 2015 following the Employers' consultation which concluded in June 2015. Key changes agreed include: for Final Salary section members, the benefits built up to 31 March 2016 were calculated as at that date using pensionable salary and pensionable service immediately prior to that date and going forwards will be revalued in line with increases in official pensions (currently CPI); all members accrue a pension of 17/5th and a cash fump sum of 37/5ths of salary each year of service in respect of salary up to a salary threshold, initially £55,000 p.a., with the threshold applying from 1 October 2016; member contributions were 8% of salary but will increase in stages from 1 April 2019 to a level of 11.7% from 1 April 2020; a defined contribution benefit for salary above the salary threshold at the total level of 20% of salary in excess of the salary threshold. Further details about the benefits may be reviewed on USS' website, www.uss.co.ux. For the period up to 1 April 2016 the employer deficit contribution was 0.7% p.a. of salaries based on the assumptions made. After allowing for those changes, the actuary established an employer contribution rate of 16% ps of salaries for the period from 1 April 2016 to 31 March 2020 and a long-term rate of 24.2%. On the assumptions made and with the salary threshold and defined contribution implemented this gives rise to deficit contributions of at least 5% p.a. of salaries from 1 April 2020. At 31 March 2010 USS reported that the estimated funding deficit was £5.7bn (62% funded).
- b. OSPS' actuarial valuation as at 31 March 2016 identified a required long-term employer contribution rate of 17.3% of total pensionable salaries, with a funding deficit of £133 m. The valuation results reflect a number of changes to benefits that were agreed following an Employers' consultation in early 2017, including from 1 April 2017 a change in Indexation based on the average of RPI and CPI, from 1 October 2017 a defined contribution section for new entrants and from 1 April 2018 breaking the final salary link for certain members and increased employee contributions. The actuary has certified that the recovery plan should eliminate the deficit by 30 June 2027. The next triennial valuation is due with an effective date of 31 March 2019.
- c. USS' actuary has a sumed that the investment return is CPI = 0.53% in year 1, decreasing linearly to CPI = 1.32% over 10 years, CPI + 2.56% from year 11 reducing linearly to CPI + 1.7% by year 21, remaining at CPI + 1.7%.
- d. USS' actuary has assumed that general pay growth w/li be CPI +2 in year 1, CPI + 2% in year 2 and thereafter. It is assumed that CPI is based on the RPI assumption (market derived price inflation of 3.6% p.a. less an inflation risk premium) less RPI/CPI gap of 1.0% p.a.
- e. The lotal USS employer contributions of 18% of salaries include provisions for the cost of future accrual of defined benefits (DB) (net of member contributions to the DB section), deficit contributions, administrative expenses of 0.4% of salaries and from the implementation of the salary threshold the employer contribution towards defined contribution benefits including employer matching contributions and certain investment management costs relating to the DC section. The 2017 actuarial valuation was the fourth valuation for the scheme under the scheme-specific funding regime introduced by the Pensions Act 2004, which requires schemes to adopt a statutory funding objective, which is to have sufficient and appropriate assets to cover their technical provisions. At the valuation date, the value of the assets of the scheme was £60.0 billion and the value of the scheme's technical provisions was £67.5 billion indicating a shortfall of £7.5 billion and a funding ratio of £9%.

f. As noted above (note b), the OSPS employer contribution rate required for future service benefits in the defined benefit section alone is 17.3% of total pensionable salaries from 1 April 2018. The employer contribution rate was 23% from 1 August 2016 to 31 July 2017. It was agreed that employer contribution rate would be 19% for both defined benefits members and defined contributions members who join on or after 1 October 2017. Part of contribution for defined contribution members would be paid to the defined benefit section to cover the deficit recovery plan, the provision of #I-health and death-in service benefits and the expenses of administering the defined contribution section.

Sensitivity of actuarial valuation assumptions

Surpluses or deficits which arise at future valuations may impact on the company's future contribution commitment. The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

Assumption	USS Change in assumption	Impact on USS liabilities
Initial discount rate	increase / reduce by 0.25%	decrease / increase by £3.3bn
Asset values	reduce by 10%	increase by £6.0bn
RPI Inflation	increase / reduce by 0.25%	increase / decrease by £3.3bn
Rate of mortality	more prudent assumption (mortality used at last valuation, rated down by a (urther year)	increase by £1.6bn

Assumption	OSPS Change In assumption	Impact on OSPS technical
		(from 80% funded at 31/03/2016)
Valuation rate of interest	decrease by 1.0%	68%
Rate of pension increases	increase by 1.0%	69%
Life expectancy	more prudent assumption (life expectancy increases by 3 years)	72%

Deficit Recovery Plans

In line with FRS 102 paragraph 28.11A, the company has recognised a liability for the contributions payable for the agreed deficit funding plan. The principle assumptions used in these calculations are tabled below:

	OSP5	USS
	#AMAMANA	31/06/34
Finish Date for Deficit Recovery Plan	30/06/2027	A LUGISA
Finish Date for Deficit Recovery Plan Average staff number increase	30/06/202/ 1%	1%

A provision of £1.9m has been made at 31 July 2019 (2018 = £0.8m) for the present value of the estimated future deficit funding element of the contributions payable under these agreements, using the assumptions shown. The provision reduces as the deficit is paid off according to the pension recovery scheme.

Pension charge for the year

The pension charge recorded by the company during the accounting period (excluding pension finance costs) was equal to the contributions payable after allowance for the deficit recovery plan as follows:

Scheme	2019	2018
	£'000	£'000
Universities Superannuation Scheme	414	352
University of Oxford Staff Pension Scheme	288	239
Other schemes - contributions	21	19
Total	723	610

The College is able to take advantage of the tax exemptions available to charitles from taxation in respect of income and capital gains received to the extent that such income and gains are applied to exclusively charitable purposes. No liability to corporation tax arises in the College's subsidiary company because the directors of this company have indicated that they intend to make donations each year to the College equal to the taxable profits of the company under the Gift Ald scheme. Accordingly no provision for taxation has been included in the financial statements.

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FINANCIAL INSTRUMENTS Financial assets at fair value through Statement of Financial Activities:	2019 Group £'000	2018 Group £'000
Fixed asset investments	114,031	115,662
Financial instruments that are debt instruments measured at settlement value :		
Trade Debtors	552	423
Amounts owed by College members	1,360	1,484
Amounts owed by Group undertakings Other Debtors and accrued income	-	14
One Debios and accuse income	838	971
Financial Liabilities measured at settlement value :		
Trade Creditors	(426)	(353)
Amounts owed to Group	(.==,	(000)
Amounts owed to College members	(100)	(31)
College contribution	(85)	(24)
Other Creditors	(554)	(330)
Accruals	(1,488)	(1,321)
Financial ilabilities measured at amortised cost :		
Bond notes	(29,000)	(29,000)
	85,128	87,495

RECONCILIATION OF NET INCOMING RESOURCES TO

NET CASH FLOW FROM OPERATIONS	2019	2018
<u></u>	Group	Group
	£.000	£'000
Net income	7,997	11,540
Elimination of non-operating cash flows:		
Investment income	(6,729)	(3,151)
Gains in investments	(5,674)	(10,937)
Endowment donations	(518)	(336)
Financing costs	617	613
Depreciation	873	785
Profit on sale of fixed assets	(28)	-
(increase)/Decrease in stock	(63)	8
Decrease/(Increase) in debiors	142	1,980
Increase in creditors	594	135
Decrease in provisions	(50)	,
(Decrease)/Increase in pension scheme liability	1,129	(58)
Net cash (used in)/provided by operating activities	(1,710)	679
ANALYSIS OF CASH AND CASH EQUIVALENTS		
	2019	2018
	£'000	€,000
Cash at bank and in hand	11,565	16,986
Notice deposits (less than 3 months)	•	7,000
Total cash and cash equivalents	11,585	23,986

FINANCIAL COMMITMENTS 27

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The College had annual commitments under non-cancellable operating leases at 31 July 2019 of £22k , 31 July 2018 (£0)

CAPITAL COMMITMENTS 28

The College had contracted commitments at 31 July 2019 for future capital projects totalling E0k (2018 - £0k).

RELATED PARTY TRANSACTIONS 29

The College is part of the collegiate University of Oxford, Material interdependencies between the University and of the College arise as a consequence of this relationship. For reporting purposes, the University and the other Colleges are not treated as related parties as defined in FRS 102.

Members of the Governing Body, who are the trustees of the College and related parties as defined by FRS 102, receive remuneration and facilities as employees of the College. Details of these payments and reimbursed expenses as trustees are disclosed separately in these financial statements.

12 trustees had loans outstanding from the College, under the Assisted Housing Scheme, at the start and/or the end of the year, with a total value of £1,361k (2018 £1,363k)...

The number of loans outstanding at 31 July with the balances in the following bands were as follows:

The number of loans outstanding at 31 July with the balances in the following bands were as follows.	2019 £'000	2018 £'000
£10,000 - £10,999	0	0
299,900 - 299,999	1	1
£100,000 - £100,999	0	0
£103,000 - £103,999	1	1
£104,000 - £104,999	2	2
£107,000 - £107,999	0	0
£110,000 -£110,999	1	1
£116,000 £116,999	1	1
£117,000 - £117,999	1	1
£118,000 - £118,999	1	1
£121,000 -£121,999	4	4
2181,000 - 2121,1000		

Interest is charged at 4% below the official rate of interest or 1%, whichever is the higher currently 1%. All loans are repayable on retirement or on ceasing to be a Fellow of the College, and are secured on the property.

30 CONTINGENT LIABILITIES

There are no confingent liabilities as at 31 July 2019 or 31 July 2018.

31 POST BALANCE SHEET EVENTS

As set out in Note 22 in respect of the USS pension scheme, a new Schedule of Contributions based on the 2018 actuarial valuation has now been agreed. If the new Schedule of Contributions had been agreed by or on 31 July 2019, the pension scheme provision would have amounted to £1,012k, £681k lower than the provision included in these financial statements. This adjustment will be reflected in the College Financial statements for the year ended 31 July 2020

32 COMMITMENTS UNDER OPERATING LEASES Group and Company - Lessor

Group and Company - Lessor	201 9 £'000	2018 £'000
The group earns rental income by leasing its properties to tenants under non-cancellable operating leases. Leases in which substantially all risks and rewards of ownership are relained by another party, the lessor, are classified as operating leases. Payments, including prepayments, made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease. At the balance sheet date, the group had contracted with tenants to receive the following future minimum lease payments		
Not later than 1 year	1,630	1,069
Later than 1 year and not later than 5 years	6,810	3,822
Later than 5 years	7,026	5,382
	15 488	10.073