



NEW COLLEGE  
OXFORD

Annual Report and Financial Statements

Year ended 31 July 2018

Registered charity 1142701

**NEW COLLEGE**  
**Annual Report and Financial Statements**  
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## NEW COLLEGE

### Governing Body, Officers and Advisers

Year ended 31 July 2018

#### MEMBERS OF THE GOVERNING BODY

The Members of the Governing Body as the Warden & Fellows are the College's charity trustees under charity law. The Members of the Governing Body during the year and at the date of this Report are listed below: (\* indicates from 1/10/18; the year is the year of election to a Fellowship; the College appointment is listed in italics, including as a College Officer, and then any University appointment)

##### Warden

2016 Young, Peter Miles, MA Oxford

##### Fellows

- 1984 Ratcliffe, Richard George, MA DPhil Oxford *Tutor in Biochemistry, Tutor for Graduates and Graduate Admissions (to 30.09.17); Professor of Plant Sciences*
- 1988 Palfreyman, David, OBE, FRSA, LLB Oxford Brookes, MBA Aston, MA Oxford *Bursar*
- 1989 Williams, Martin Stewart, BSc PhD Bristol, MA Oxford *Tutor in Engineering (to 31.12.17); Professor of Engineering Science, Pro-Vice Chancellor - Education*
- 1990 Frazer, Elizabeth Joan, MA DPhil Oxford *Tutor in Politics; University Lecturer in Politics*
- 1990 Helm, Dieter, CBE, MA DPhil Oxford *Tutor in Economics; Professor of Energy Policy*
- 1992 Parrott, David Anthony, MA DPhil Oxford *Tutor in History, Precentor; CUF Lecturer in History*
- 1993 Leeder, Karen, MA DPhil Oxford *Tutor in German; Professor of Modern German Literature*
- 1995 Griffith, Mark Stephen, MA DPhil Oxford *Richard Ellmann Fellow, Tutor in English, Senior Tutor (to 31.08.18)*
- 1995 Burden, Michael John, BA MA Adelaide, MA Oxford, PhD Edinburgh *Tutor in Music, Dean, Chattels and Pictures Fellow, Portraits Fellow, Professor of Opera Studies*
- 1995 Wathen, Andrew John, MA Oxford, PhD Reading *Tutor in Mathematics; Professor of Computational Mathematics*
- 1996 Kelly, Catriona Helen Moncrieff, MA DPhil Oxford, FBA *Tutor in Russian; Professor of Russian*
- 1996 Whittington, Richard, MBA Aston, MA Oxford, PhD Manchester *Millman Tutorial Fellow in Business Studies, Tutor for Undergraduate Admissions (to 30.09.18), Sub-Warden (to 30.09.18); Professor of Strategic Management*
- 1997 Thomas, Caroline Mary Angela, BA Wales, MBA Aston, MA MLitt Oxford *Home Bursar*
- 1998 Mulhall, Stephen James, MA DPhil Oxford, MA Toronto *Tutor in Philosophy, Sub-Warden (to 30.09.17); Professor of Philosophy*
- 1998 Townsend, Alain Robert Michael, MB BS PhD London, MA Oxford, FRCP, FMedSci, FRS *Professorial Fellow, Adviser to Clinical Medical Students; Professor of Molecular Immunology (retired 30.09.17)*
- 2000 Williamson, Timothy, MA Dublin, MA DPhil Oxford, FBA, FRSE *Professorial Fellow, Sub-Warden (from 1.10.18); Wykeham Professor of Logic*
- 2001 Mash, Richard Terry Bernard, MA DPhil Oxford *Tutor in Economics*
- 2001 Hewstone, Miles, BSc Bristol, MA DPhil DSc Oxford, Habil Tübingen, FBA *Tutor in Psychology; Professor of Social Psychology*
- 2001 Kimel, Dori, BA LLB Tel Aviv, MA DPhil Oxford *Tutor in Law; Reader in Legal Philosophy*
- 2002 Gavaghan, David John, BA Durham, MA MSc DPhil Oxford *Supernumerary Fellow; Professor in Computational Biology*
- 2003 Lightfoot, Jane Lucy, MA DPhil Oxford *Charlton Fellow and Tutor in Classics, Professor in Classical Languages and Literature*

## NEW COLLEGE

### Governing Body, Officers and Advisers

Year ended 31 July 2018

- 2003 Bañares-Alcántara, René, BSc Mexico, MA Oxford, MS PhD Carnegie Mellon *Tutor in Engineering; Reader in Engineering Science*
- 2004 Bright, Susan, BCL MA Oxford *Harvey McGregor Fellow, Tang Lecturer and Tutor in Law; Professor of Land Law*
- 2004 Halbach, Volker, MA PhD Munich, MA Oxford *Tutor in Philosophy; Professor of Philosophy*
- 2004 Poole, William Everitt, MA DPhil Oxford *John Galsworthy Fellow and Tutor in English, Fellow Librarian, Senior Tutor (from 06.11.18)*
- 2004 Zorin, Andrei, MA PhD Habil Moscow, MA Oxford *Professorial Fellow; Professor of Russian*
- 2005 Pybus, Oliver, BSc Nott, MSc York, MA DPhil Oxford *Professorial Fellow and Professor of Evolution and Infectious Disease*
- 2005 Flynn, Eugene Victor, BA Otago, MA Oxford, PhD Cambridge *Tutor in Mathematics; Professor of Mathematics*
- 2005 Timmel, Christiane Renate, Dipl Chem TU Dresden, MA DPhil Oxford *Tutor in Chemistry; Professor in Inorganic Chemistry*
- 2006 Slyz, Adrienne, BSc Harvard, MSc PhD Columbia, MA Oxford *Tutor in Physics; University Lecturer in Physics*
- 2007 Venables, Anthony James, CBE, BA Cambridge, MA DPhil Oxford, FBA *Professorial Fellow; BP Professor of Economics and Director of Oxcarre*
- 2007 Temple, Rosalind Ann Marie, MA MPhil Oxford, PhD Wales *Supernumerary Fellow, Tutor for Graduates and Graduate Admissions; University Lecturer in French Linguistics*
- 2007 Sako, Mari, MA Johns Hopkins, MSc PhD London, MA Oxford *Professorial Fellow; Professor of Management Studies*
- 2008 Black, Jonathan, MA MEng Cambridge, MA Oxford *Professorial Fellow, IT Fellow, Tutor for Welfare; Director of the University Careers Service*
- 2008 du Sautoy, Marcus, OBE, MA DPhil Oxford, FRS *Professorial Fellow; Charles Simonyi Professor of the Public Understanding of Science, Professor of Mathematics*
- 2009 Limebeer, David Noel John, BSc Witwatersrand, MSc PhD Natal, DSc London *Professorial Fellow; Professor of Control Engineering (retired 30.09.18)*
- 2009 McGrady, John Ewart, MA PhD ANU *Tutor in Chemistry, Tutor for Undergraduate Admissions (from 01.10.18); Professor of Computational Inorganic Chemistry*
- 2010 Marcus, Laura, MA PhD Kent, MA Oxford, FBA *Professorial Fellow; Goldsmiths' Professor of English Literature*
- 2011 Curtis, Mark Edward, MA Oxford *Director of Development*
- 2011 Longfellow, Erica, BA Duke, DPhil Oxford *Chaplain and Dean of Divinity*
- 2012 Sullivan, Hannah, BA Cambridge, MRes London, PhD Harvard *Tutor in English; University Lecturer in English*
- 2012 Conlon, Joseph Patrick, BSc R'dg, MA PhD Cambridge *Tutor in Physics; Royal Society University Research Fellow*
- 2012 Vedaldi, Andrea, Laurea Padua, MSc PhD UCLA *Tutor in Engineering; University Lecturer in Engineering*
- 2012 Fait, Paolo, BA PhD Florence *Anthony Quinton Fellow and Tutor in Classical Philosophy*
- 2012 Husain, Masud, BM BCh MA DPhil Oxford, FRCP (London) FMedSci *Professorial Fellow; Professor of Neurology and Cognitive Neuroscience Philosophy*
- 2012 Balbus, Steven Andrew, SB MIT, PhD Berkeley, FRS *Professorial Fellow; Savilian Professor of Astronomy*
- 2013 Churchill, Grant Charles, BSA MSc Saskatchewan, MA Oxford, PhD Minnesota *Tutor in Medicine, Equality & Diversity Fellow (from 01.10.18); University Lecturer in Chemical Pharmacology*

## NEW COLLEGE

### Governing Body, Officers and Advisers

Year ended 31 July 2018

- 2013 Griffin, Ashleigh Susannah BSc PhD Edinburgh *Tutor in Biological Sciences; University Lecturer in Evolutionary Biology*
- 2014 Spackman, Giles Richard Lovell, MA Oxford, MBA Harvard *Professorial Fellow; Group Finance Director OUP*
- 2014 Quinney, Robert James Henry, MA MPhil Cambridge *Tutor in Music, Organist; Associate Professor in Music*
- 2014 Meadows, Andrew Robert, MA DPhil Oxford, AM Michigan *Tutor in Ancient History; Associate Professor in Ancient History*
- 2015 Counter, Andrew Joseph, MA MPhil PhD Cambridge *Tutor in French; Associate Professor in French*
- 2015 Stokes, Mark Geoffrey, BA, BSc Melbourne PhD Cambridge *Tutor in Experimental Psychology; Associate Professor in Cognitive Neuroscience*
- 2016 Adams, Abigail, MA MPhil DPhil Oxford *Tutor in Economics, Equality & Diversity Fellow (to 30.09.18); Associate Professor in Economics*
- 2016 Claussen, Emma Caitlin, BA Oxford, MA KCL *Career Development Fellow; Tutor in French*
- 2016 Dimelow, Stephen John, LLB Glamorgan, LLM Cambridge *Career Development Fellow; Tutor in Law*
- 2017 Morrison, Alexander, MA DPhil Oxford *Tutor in History; Associate Professor in History of Modern War (appointed 01.09.17)*
- 2017 Easton, Robert, BSc London, DPhil Oxford *Professorial Fellow; Pro-Vice Chancellor – Development & External Relations (appointed 01.10.17)*
- 2018 Kirwan, Frances, BA Cambridge, DPhil Oxford *Professorial Fellow; Savilian Professor of Geometry (appointed 01.01.18)*
- 2018 Wells, Gerald Raymond, BSc Open University *Home Bursar; (appointed 19.03.18)*
- 2018 Luraghi, Nino, BA Venice, PhD Rome *Professorial Fellow; Wykeham Professor of Ancient History (appointed 01.07.18)*

## **NEW COLLEGE**

### **Governing Body, Officers and Advisers**

Year ended 31 July 2018

#### **COLLEGE OFFICERS**

Besides the Warden, there are certain College Officers, all of whom are also Fellows: the Sub-Warden (elected and changing annually); Bursar, Dean, Development Director, Fellow Librarian, Home Bursar, Senior Tutor, Tutor for Admissions, Tutor for Graduates, Chaplain, and Precentor. The Fellows holding such posts are listed above.

#### **COLLEGE SENIOR STAFF**

There are certain College Senior Staff: Headmaster of New College School, Accountant, Catering Manager, Clerk of Works, IT Services Director, Librarian.

#### **COLLEGE ADVISERS:**

##### **Investment managers**

**HERONBRIDGE:** Heronbridge Investment Management LLP, 24 Gay Street, Bath, BA1 2DP

**LANSDOWNE:** Lansdowne Partners Limited, 15 Davies Street, London, W1K 3AG

**RUFFER:** Ruffer LLP, 80 Victoria Street, London, SW1E 5JL

**TROY:** Troy Asset Management Limited, Brookfield House, 44 Davies Street, London, W1K 5JA

**VANGUARD:** Vanguard Asset Management Limited, 4th Floor, The Walbrook Building, 25 Walbrook, London, EC4N 8AF

**WILLIS TOWERS WATSON:** Towers Watson Investment Management Limited, 51 Lime Street, London, EC3M 7DQ

##### **Investment property managers**

**COLLIERS:** Colliers International, Central London Division, 9 Marylebone Lane, London, W1U 1HL

##### **Auditor**

**CRITCHLEYS:** Critchleys Audit LLP, Beaver House, 23-38 Hythe Bridge Street, Oxford, OX1 2EP

##### **Bankers**

**NATIONAL WESTMINSTER:** National Westminster Bank plc, 43 Cornmarket Street, Oxford, OX1 3ES

##### **Solicitors**

**STEPHENSON HARWOOD:** Stephenson Harwood LLP, 1 Finsbury Circus, London, EC2M 7SH

#### **COLLEGE ADDRESS & WEBSITE**

New College, Holywell Street, OXFORD, OX1 3BN, UK

(01865 279500 Lodge)

[www.new.ox.ac.uk](http://www.new.ox.ac.uk)

## **NEW COLLEGE**

### **Report of the Governing Body**

**Year ended 31 July 2018**

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The Members of the Governing Body present their Annual Report for the year ended 31 July 2018 under the Charities Act 2011, together with the audited Financial Statements for the year.

#### **REFERENCE AND ADMINISTRATIVE INFORMATION**

The College of St Mary of Winchester in Oxford, commonly called New College, is a constituent college within the University of Oxford, and is known as New College, Oxford. It is an eleemosynary lay chartered charitable corporation aggregate. It was founded by William of Wykeham, Bishop of Winchester, under a Royal Charter of Richard the Second (dated 30<sup>th</sup> June 1379) and a Deed of Foundation (dated 26<sup>th</sup> November 1379). The corporation comprises the Warden and Fellows as the Members of the Governing Body; and the foundation comprises the Warden, Fellows, and Scholars. New College is a Registered Charity (Number 1142701). The trade-name 'New College Oxford' is registered (No. 2588652). The names of all Members of the Governing Body at the date of this Report and of those who were Fellows during the year - together with list of the College Officers, of its Senior Staff, and of its Advisers - are given above.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing documents**

The College is governed by its Charter & Statutes, and the terms of the latter are ultimately enforceable by the Visitor, the Lord Bishop of Winchester. The College Statutes are as made from time to time by Order of Her Majesty in Council in accordance with the Royal Charter of 1379 and the Universities of Oxford and Cambridge Act 1923. The Statutes were extensively revised in 2005-6, and the revisions approved by the Privy Council in July 2006.

##### **Governing Body**

The Governing Body is constituted and regulated in accordance with the College Statutes, and comprises the Warden & Fellows who are a self-appointing corporate body. The Governing Body determines the ongoing strategic direction of the College and regulates its administration, and also the management of its finances and assets. It meets regularly under the chairmanship of the Warden and is advised by Committees, whose remit and membership it determines from time to time.

##### **Recruitment and training of Members of the Governing Body**

New Members of the Governing Body are elected and duly inducted into the workings of the College, including Governing Body policy and procedures. Members of the Governing Body are kept informed on current issues in the charities sector and on its regulatory requirements, as well as on the university sector, by the College Officers/Committees.

##### **Remuneration of Members of the Governing Body and Senior College Staff**

Members of the Governing Body are primarily Fellows who also are teaching and research employees of the College and receive no remuneration or benefits from their trusteeship of the College. Those trustees that are also employees of the College receive remuneration for their work as employees of the College which is based on the advice of the College's Remuneration Committee, members of which are not trustees and are not in receipt of remuneration from the College. Where possible, remuneration is set in line with that awarded to the University's academic staff, which in turn links to national pay awards for university employees.

The remuneration of Senior Staff is set by Governing Body.

##### **Organisational management**

The Members of the Governing Body meet termly. The work of developing its policies and monitoring the implementation of these is carried out mainly by certain key Committees: Academic Strategy, Admissions, Buildings, Development, Endowment, Equality & Diversity, Finance & General Purposes, IT, Library, Remuneration, Tuition, Research & Graduates, Warden & Tutors. The Endowment Committee benefits from the presence of alumni as non-voting members; and the Remuneration Committee comprises Honorary Fellows and external members, none of whom are Members of the Governing Body.

The day-to-day running of the College is delegated to the College Officers as supported by the Senior Staff and as advised by the College Advisers, all as listed above.

## **NEW COLLEGE**

### **Report of the Governing Body**

**Year ended 31 July 2018**

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#### **Group structure and relationships**

The College administers a number of special trusts, as detailed in the Notes to the Financial Statements.

The College has a wholly-owned non-charitable subsidiary, Longwall Limited, which was dormant during the year.

The College is part of the collegiate University of Oxford. Material interdependencies between the University and the College arise as a consequence of this relationship.

The College is supported financially by the New College Development Fund (Registered Charity No. 900202), which is managed by nine trustees (seven alumni and the Warden & Bursar ex officio).

#### **OBJECTIVES AND ACTIVITIES**

##### **Charitable Objects and Aims**

The College's charitable objectives as registered with the Charity Commission are: the advancement of education, learning and research (as discussed below); and the advancement of religion (in that the College is a choral college in accordance with the Founder's intentions and hence it sustains a Choir and a Choir School).

The College provides, in conjunction with the University of Oxford, an education for over 700 undergraduate and graduate students. This education develops students academically and advances their leadership qualities and interpersonal skills, and so prepares them to play full and effective roles in society and within the economy. In particular, the College provides: teaching facilities and individual or small-group supervision, as well as pastoral, administrative and academic support through its tutorial and graduate mentoring systems; specialist choral musical education for its choral students, who with the New College School choristers make-up the College's Choir; and social, cultural, musical, recreational and sporting facilities – all so as to enable as far as possible its students to fulfil their academic and personal potential whilst studying at the College.

In addition, the College advances research by: providing Junior Research Fellowships to outstanding academics at the early stages of their careers, which enable them to develop and focus on their research in this formative period before they undertake the full teaching and administrative duties of an academic post; supporting research work pursued by its other Fellows through promoting interaction across disciplines, providing facilities, and providing grants for national and international conferences, research trips and research materials; encouraging visits from outstanding academics from abroad; and encouraging the dissemination of research undertaken by members of the College through the publication of papers in academic journals or other suitable means.

The College maintains an extensive Library (including important special collections), so providing a valuable resource for students and Fellows of the College, and the University of Oxford more widely, as well as external scholars and researchers.

The Governing Body has considered the Charity Commission's guidance on public benefit and in keeping with its objects, the College's contributions for the public benefit are:

- the advancement of education and learning by providing education to undergraduate and postgraduate students, the students being selected on academic merit;
- the provision of research and scholarship;
- the provision of bursaries to those students in need of financial support, and, more widely, of scholarships to support students in financial difficulty, so that all students should be able to attend the College, regardless of household income; and
- the maintenance of the English choral tradition, with the Chapel being open as a place of public worship.

#### **ACHIEVEMENTS AND PERFORMANCE**

During the 2017/18 Academic year, the College provided a teaching to some 416 undergraduates. This was another year of strong academic performance, with 55 undergraduates achieving First Class Honours. There were also 368 graduates in College. Each graduate receives support from a College advisor. Three new JRFs were appointed in the year. The new Tsinghua Visiting Student scheme, in pilot form, proved to be a success, and the number will be increased in future years.



## **NEW COLLEGE**

### **Report of the Governing Body**

**Year ended 31 July 2018**

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The Choir, a fundamental part of the Foundation, recorded an important collection of works by Parry, as well as successfully touring the United States of America. New College School has had another very successful year, with over-subscribed rolls.

In June, the combination of a great deal of effort and careful consultation with various affected communities, resulted in the approval by Oxford City Council's Planning Committee of the College's plans for a major development on the Mansfield Road/Savile Road site. This will provide a net extra 70 new student rooms, together with substantial important new facilities for New College School, and also space for a Concert Hall/Study Space. The scheme has been praised by Historic England as 'one of the very few instances where a contemporary design can be considered truly outstanding', and has also been described by an influential architectural commentator as potentially 'a jewel'. The programme of building will start next year.

The benefit for the Foundation is that it will allow the College to house almost all of its undergraduate students on campus: this is a significant factor when attracting students of challenged economic background.

The College's Access Strategy has been further extended and refined over the course of the year, supported by an increase of budget. The 'step up' programme which allows for the adopting of schools with target demographics is very much in line with the thinking both of the Central University and the Government in terms of attainment building as well as being a very targeted approach to challenged groups. In addition, we housed for the first time a UNIQ Summer School, and have become a partner of Target Oxbridge, which helps increase the number of Afro-Caribbean applicants.

This year the College appointed a new Home Bursar, Mr Gerald Wells, and a new Librarian, Dr Christopher Skelton-Foord. The new Home Bursar has refined aspects of the College's administration, and the Librarian has improved the Library's interfaces with its users (which in an average term time week amount to some 2,000 readers).

The College has had a year of strong relationship building with its alumni. This has produced some tangible new mechanisms for enhancing the relationship between the College and its Old Members: Examples include the establishment of an annual BAME Diner, where BAME role models can meet current students; the establishment of a LGBTQ+ social event for alumni and current members; and the establishment of a 'NARWALS project' which provides mentoring and advice on funding for entrepreneurial start-ups, as part of the College's Entrepreneurs' Network.

Fundraising during the course of the year resulted in over £5 million being donated to the College by way of gifts and charitable legacies. These represent important contributions both to the general fund, and specifically to the Student Support Fund which provides a safety net for students in financial need.

### **FINANCIAL REVIEW**

The financial year saw the College's net income return to more normal levels, at £1,580k (2017: £26,893k, including the £26,583k transfer from the New College Development Fund to the College of its assets on 1 August 2016). During the year, the College received donations of £5,330k, of which £3,051k was for capital projects (2017: £3,051k, plus £963k from the transfer) and £1,757k for new endowments (2017: £514k, plus £22,588k from the transfer).

Gains on investments during the year were £19,263k (2017: £34,057k), giving a net increase in College's overall funds of £20,843k (2017: £60,950k, including £26,583k from the transfer). College's unrestricted funds showed a net surplus of £6,517k for the year (2017: £5,822k).

The School's pupil numbers are at capacity, and the School achieves a surplus for the year of £31k (2017: £91k); the cumulative deficit that built up in recent years has now been cleared.

College's construction of the new Music Practice Rooms and the Morris Garages/18-20 Longwall refurbishment continued through the year ahead of completion in early 2018-19, as did planning/design for the 'New Campus' Gradel Quad development; these projects account for the majority of the £10m of capital additions during the year. The Governing Body continues to exercise firm control over costs and to seek additional income via existing and new income-generating activities, ranging from the conference trade to alumni-giving.

## NEW COLLEGE

### Report of the Governing Body

Year ended 31 July 2018

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#### Reserves policy

The College's reserves policy is to maintain sufficient free reserves to enable it to meet its short-term financial obligations in the event of an unexpected revenue shortfall and to allow the College to be managed efficiently and to provide a buffer that would ensure uninterrupted services. The Warden & Fellows are satisfied that the overall level of the Reserves of the College as a charity are appropriate in relation to the present levels of activity and the perceived levels of risk identified as part of the risk assessment and risk management process.

Total funds of the College at the year-end amounted to £307,806k (2017: £286,963k). This includes endowment capital of £260,705k and unspent restricted endowment income funds of £796k. Other restricted funds stood at £1,636k, of which £261k is held for ongoing major building projects.

The College's unrestricted reserves at the year-end amounted to £45,299k (2017: £38,782k). This is made up of general free reserves of £1,802k, the negative pension deficit reserve (-£1,720k) and designated reserves of £45,217k, which include the following:

- £41,206k land/building depreciation reserve (to fund the book value of tangible fixed assets, less associated funding arrangements)
- £3,064k major maintenance reserve

#### Risk management

The College has processes which operated through-out the financial year for identifying, evaluating and managing the principal risks and uncertainties faced by the College in undertaking its activities. When it is not able to address risk issues using internal resources, the College takes advice from experts external to the College with specialist knowledge. Policies and procedures within the College are reviewed by the relevant College Committee. Financial risks are assessed by the Finance Committee and investment risks are monitored by the Endowment Committee. In addition, the Home Bursar and domestic staff heads meet regularly to review health and safety issues. Training courses and other forms of career development are available to members of staff to enhance their skills in risk-related areas.

The Governing Body, which has ultimate responsibility for managing any risks faced by the College, has reviewed the processes in place for managing risk and the principal identified risks to which the College and its subsidiaries are exposed, and has concluded that adequate systems are in place to manage these risks. The principal risks and uncertainties faced by the College that have been identified are categorised as follows:

Risk	Measures
Fall in endowment asset value	Monitoring by Endowment Committee (see below)
Increase in USS pension liability	Monitoring by Finance & General Purposes Committee
Breaches in IT security	Monitoring by IT Sub-Committee, IT Fellow and IT Director
Weakness in teaching	Monitoring by Tuition, Research & Graduates Committee and Senior Tutor
Failures in pastoral care	Monitoring by Welfare Committee
Fire and loss of buildings	Monitoring by Buildings Committee

#### Investment policy, objectives and performance

The College's investment objectives are to balance current and future beneficiary needs by:

- maintaining (at least) the value of the investments in real terms;
- producing a consistent and sustainable amount to support expenditure; and
- delivering these objectives within acceptable levels of risk.

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### **Report of the Governing Body**

**Year ended 31 July 2018**

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To meet these objectives the College's investments as a whole are managed on a total return basis, maintaining diversification across a range of asset classes in order to produce an appropriate balance between risk and return. In line with this approach, the College statutes allow the College to invest permanent endowments to maximise the related total return and to make available for expenditure each year an appropriate proportion of the unapplied total return.

The investment policy and strategy are set by the Governing Body as advised by the Endowment Committee, and performance is regularly monitored by the Endowment Committee. Appropriate benchmarks are set for the fund-managers and their performance measured against them. At year-end the College's long term investments, combining the securities and property investments, totalled £261m. The overall investment total return was 9.1% over the year.

The carrying value of the preserved permanent capital and the amount of any unapplied total return available for expenditure was taken as the open market values of these funds as at 1 August 2002 together with the original gift value of all subsequent endowment received.

Under the total return accounting basis it is the Governing Body's policy to extract as income 3.25% of the value of the relevant investments, smoothed by taking the year-end values for the current year (before in-year withdrawal) and for the previous four years. The Governing Body will keep the level of income withdrawn under review to balance the needs and interests of current and future beneficiaries of the College's activities.

#### **Policy on ethical investment**

The College has considered the issues involved in underpinning its investment policy with a specifically ethical stance. In light of its broad charitable objects, the conclusion is that it would be difficult to isolate any particular sector or company whose activities were specifically antithetical to those of the College without excluding many companies whose activities, taken in the round, are broadly positive for the College's charitable objectives. It is also concluded that any such policy on ethical investment would risk limiting the overall investment return to the College by excluding particular areas of investment but without necessarily advancing the College's charitable objectives. The Endowment Committee, however, continues to review the investment portfolios and will instruct the managers accordingly if they believe that, despite the broad policy set out above, any specific investment should be excluded on ethical grounds.

#### **FUTURE PLANS**

The College's forward planning is agreed and monitored by the Governing Body, on the advice of a series of committees and sub-committees.

Overall, it is based on the premise of continuing to provide a high quality education of undergraduates and graduates, to a very high standard of academic excellence. The Academic Strategy Committee continues to monitor the 'size and shape' of the College, and to ensure that there is a proper appraisal of subject disciplines and the potential for new subjects not currently covered in the College to be introduced.

The College is focused on how to ensure that, within its overall objective for undergraduate students, it can properly seek to recruit students from under-represented demographics, in accordance with both University and Government policy. This has led to a significant increase in the College's Outreach budget and resourcing, resulting in a range of programmes designed to increase both the funnel of relevant applicants, and the number of offers given.

The College has had a long-standing policy in relation to ethical investments. However, in the light of its charitable objectives, it believes it is timely to review this policy, and will be doing so in the course of this next year, with an aim to bringing any necessary changes to the Governing Body by Hilary Term 2019.

The College is also engaged in a major capital project which will result in the building of two new quadrangles on its Mansfield and Savile Road site, creating a net gain of 70 new bedrooms. This will allow the College to house all its third year students on site, and will also, therefore, have a benefit in terms of attracting students from lower income groups who might otherwise be deterred by the idea of living out.

The Development Director leads an intensive fundraising effort, which is aimed at helping fund this programme, for which planning permission has been granted, as well as funding an increasing number of Tutorial Fellowships, undergraduate and graduate scholarships, and student financial aid.

## **NEW COLLEGE**

### **Report of the Governing Body**

**Year ended 31 July 2018**

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These strategies are all deployed in the context of understanding and reacting to the macro-economic conditions, and ongoing changes in the Government funding of higher education. The College is confident that its plans represent a balance between taking account of the various risks while sensibly securing its future competitively.

#### **STATEMENT OF ACCOUNTING AND REPORTING RESPONSIBILITIES**

The Governing Body is responsible for preparing the Report of the Governing Body and the Financial Statements in accordance with applicable law and regulations.

Charity law requires the Governing Body to prepare Financial Statements for each financial year. Under that law the Governing Body have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102: The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102).

Under charity law the Governing Body must not approve the Financial Statements unless satisfied that they give a true and fair view of the state of affairs of the College and of its net income or expenditure for that period. In preparing these Financial Statements, the Governing Body is required to:

- select the most suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards, including FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- state whether a Statement of Recommended Practice (SORP) applies and has been followed, subject to any material departures which are explained in the financial statements and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the College will continue to operate.

The Governing Body is responsible for keeping proper accounting records that are sufficient to show and explain the College's transactions and disclose with reasonable accuracy at any time the financial position of the College, and enable it to ensure that the Financial Statements comply with the Charities Act 2011. The Governing Body is also responsible for safeguarding the assets of the College and ensuring their proper application under charity law and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Governing Body on 28 November 2018 and signed on its behalf by:

Peter Miles Young  
Warden/ Trustee

David Palfreyman  
Bursar/ Trustee

## **NEW COLLEGE**

### **Independent Auditor's Report to the Members of the Governing Body of New College**

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#### **Opinion**

We have audited the financial statements of New College (the "Charity") for the year ended 31 July 2018 which comprise the Statement of Accounting Policies, the Consolidated Statement of Financial Activities, the Consolidated and College Balance Sheets, the Consolidated Cash Flow Statement and notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group and charity's affairs as at 31 July 2018 and of the group's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Members of the Governing Body's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Members of the Governing Body have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### **Other information**

The Members of the Governing Body are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## **NEW COLLEGE**

### **Independent Auditor's Report to the Members of the Governing Body of New College**

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#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- sufficient accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

#### **Responsibilities of the Members of the Governing Body**

As explained more fully in the Statement of Accounting and Reporting Responsibilities [set out on page 11], the Members of the Governing Body are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Members of the Governing Body are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Members of the Governing Body either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the College's Governing Body, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the Members of the Governing Body those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the College's Governing Body as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Critchleys Audit LLP**

Statutory Auditor  
Oxford

29 November 2018

Critchleys Audit LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

## **NEW COLLEGE**

### **Statement of Accounting Policies**

**Year ended 31 July 2018**

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#### **1. Scope of the Financial Statements**

The Financial Statements present the Statement of Financial Activities (SOFA), the Balance Sheet and the Cash-Flow Statement of Cash Flows of the College. as permitted by paragraph 397 of the Charities SORP 2005. Consolidated accounts are not prepared while the College's subsidiary company, Longwall Limited, remains dormant.

#### **2. Basis of accounting**

The College's Financial Statements have been prepared in accordance with United Kingdom Accounting Standards, in particular 'FRS 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102).

The College is a public benefit entity for the purposes of FRS 102 and a registered charity. The College has therefore also prepared its financial statements in accordance with 'The Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with FRS 102' (The Charities SORP (FRS 102)).

The financial statements have been prepared on a going concern basis and on the historical cost basis, except for the measurement of investments and certain financial assets and liabilities at fair value with movements in value reported within the Statement of Financial Activities (SOFA). The principal accounting policies adopted are set out below and have been applied consistently throughout the year.

#### **3. Accounting judgements and estimation uncertainty**

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. The following judgements and estimates are considered by the Governing Body to have most significant effect on amounts recognised in the financial statements.

Before legacies are recognised in the financial statements, the Governing Body has to exercise judgement as to what constitutes sufficient evidence of entitlement to the bequest. Sufficient entitlement exists once notification of payment has been received from the executor(s) of the estate or estate accounts are available which indicate there are sufficient funds in the estate after meeting liabilities for the bequest to be paid.

With respect to the next financial year, the most significant areas of uncertainty that affect the carrying value of assets held by the College are the level of investment return and the performance of investment markets.

Additionally, the Governing Body has concluded that, in light of the University Superannuation Scheme's accounting policy and uncertainty around the Scheme's current pension deficit liability, that the current schedule of contributions is the appropriate one to use.

#### **4. Income recognition**

All income is recognised once the College has entitlement to the income, the economic benefit is probable and the amount can be reliably measured.

##### **a. Income from fees, HEFCE support and other charges for services**

Fees receivable, less any scholarships, bursaries or other allowances granted from the College unrestricted funds, HEFCE support and charges for services and use of the premises are recognised in the period in which the related service is provided.

##### **b. Income from donations, grants, and legacies**

Donations and grants that do not impose specific future performance-related or other specific conditions are recognised on the date on which the charity has entitlement to the resource, the amount can be reliably measured and the economic benefit to the College of the donation or grant is probable. Donations and grants subject to performance-related conditions are recognised as and when those conditions are met. Donations and grants subject to other specific conditions are recognised as those conditions are met

## **NEW COLLEGE**

### **Statement of Accounting Policies**

**Year ended 31 July 2018**

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or their fulfilment is wholly within the control of the College and it is probable that the specified conditions will be met.

Legacies are recognised following grant of probate and once the College has received sufficient information from the executor(s) of the deceased's estate to be satisfied that the gift can be reliably measured and that the economic benefit to the College is probable.

Donations, grants and legacies accruing for the general purpose of the College are credited to unrestricted funds.

Donations, grants and legacies which are subject to conditions as to their use imposed by the donor or set by the terms of an appeal are credited to the relevant restricted fund or, where the donation, grant or legacy is required to be held as capital, to the endowment funds. Where donations are received in kind (as distinct from cash or other monetary assets), they are measured at the fair value of those assets at the date of the gift.

#### **c. Investment income**

Interest on bank balances is accounted for on an accrual basis with interest recognised in the period to which the interest relates.

Income from fixed interest debt securities is recognised using the effective interest rate method.

Dividend income and similar distributions are recognised on the date the share interest becomes ex-dividend or when the right to the dividend can be established.

Income from investment properties is recognised in the period to which the rental income relates.

## **5. Expenditure**

Expenditure is accounted for on an accruals basis. A liability and related expenditure is recognised when a legal or constructive obligation commits the College to expenditure that will probably require settlement, the amount of which can be reliably measured or estimated.

Grants awarded that are not performance-related are charged as an expense as soon a legal or constructive obligation for their payment arises. Grants subject to performance-related conditions are expensed as the specified conditions of the grant are met.

All expenditure including support costs and governance costs are allocated or apportioned to the applicable expenditure categories in the Statement of Financial Activities (the SOFA).

Support costs which includes governance costs (costs of complying with constitutional and statutory requirements) and other indirect costs are apportioned to expenditure categories in the SOFA based on the estimated amount attributable to that activity in the year, either by reference to staff time or the use made of the underlying assets, as appropriate. Irrecoverable VAT is included with the item of expenditure to which it relates.

## **6. Leases**

Leases of assets that transfer substantially all the risks and rewards of ownership are classified as finance leases. The costs of the assets held under finance leases are included within fixed assets and depreciation is charged over the shorter of the lease term and the assets' useful lives. Assets are assessed for impairment at each reporting date. The corresponding capital obligations under these leases are shown as liabilities and recognised at the lower of the fair value of the leased assets and the present value of the minimum lease payments. Lease payments are apportioned between capital repayment and finance charges in the SOFA so as to achieve a constant rate of interest on the remaining balance of the liability.

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases. Rentals payable under operating leases are charged in the SOFA on a straight line basis over the relevant lease terms. Any lease incentives are recognised over the lease term on a straight line basis.



**NEW COLLEGE**  
**Statement of Accounting Policies**  
**Year ended 31 July 2018**

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**7. Tangible fixed assets**

Land is stated at cost. Buildings and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Expenditure on the acquisition, construction or enhancement of land and on the acquisition, construction and enhancement of buildings which is directly attributable to bringing the asset to its working condition for its intended use, together with expenditure on equipment, is capitalised, subject to a minimum cost as follows:

Land and building acquisition	no minimum cost
New building construction and improvements	£50,000
Plant & machinery	£20,000
Other fixtures, fittings, and equipment	£10,000

Where a part of a building or equipment is replaced and the costs capitalised, the carrying value of those parts replaced is derecognised and expensed in the SOFA.

Other expenditure on equipment incurred in the normal day-to-day running of the College is charged to the SOFA as incurred.

**8. Depreciation**

Depreciation is provided to write off the cost of all relevant tangible fixed assets, less their estimated residual value, in equal annual instalments over their expected useful economic lives as follows:

Freehold properties, including major extensions	50 years (up to 100 years for new buildings)
Leasehold properties	50 years or period of lease if shorter
Building improvements	30 years
Plant and machinery	10 years
Other equipment	4 - 10 years

Freehold land is not depreciated. The cost of maintenance is charged in the SOFA in the period in which it is incurred.

At the end of each reporting period, the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment.

**9. Heritage Assets**

The College has chosen to hold heritage assets at cost. The college has a number of assets, including items of art and historic texts that meet the definition of heritage assets under the SORP. The depreciated historic cost of the majority of these items is nil. Items purchased are recognised at cost and items donated to the College are recognised at fair value. The college has taken advantage of the exemption within FRS 102 not to disclose transactions before 1 January 2015 as obtaining fair values for these assets would be impracticable and the cost of obtaining such valuations would outweigh the benefits to the users of these financial statements.

**10. Investments**

Investment properties are initially recognised at their cost and subsequently measured at their fair value (market value) at each reporting date. Purchases and sales of investment properties are recognised on exchange of contracts.

Listed investments are initially measured at their cost and subsequently measured at their fair value at each reporting date. Fair value is based on their quoted price at the balance sheet date without deduction of the estimated future selling costs. Investments such as hedge funds and private equity funds which have no readily identifiable market value are initially measured at their costs and subsequently measured

at their fair value at each reporting date without deduction of the estimated future selling costs. Fair value is based on the most recent valuations available from their respective fund managers.

Other unquoted investments are valued using primary valuation techniques such as earnings multiples, recent transactions and net assets where reliable estimates can be made – otherwise at cost less any impairment.

Changes in fair value and gains and losses arising on the disposal of investments are credited or charged to the income or expenditure section of the SOFA as 'gains or losses on investments' and are allocated to the Fund holding or disposing of the relevant investment.

#### **11. Other financial instruments**

##### **a. Derivatives**

Derivative financial instruments are initially measured at fair value on the date the contract is entered into and are subsequently measured at fair value. Changes in fair value are credited or charged to the income or expenditure section of the SOFA. Hedge accounting is not currently applied to derivatives.

##### **b. Cash and cash equivalents**

Cash and cash equivalents include cash at banks and in hand and short term deposits with a maturity date of three months or less.

##### **c. Debtors and creditors**

Debtors and creditors receivable or payable within one year of the reporting date are carried at their at transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to a market rate of interest are measured at the present value of the expected future receipts or payment discounted at a market rate of interest.

#### **12. Stocks**

Stocks are valued at the lower of cost and net realisable value, cost being the purchase price on a first in, first out basis.

#### **13. Foreign currencies**

Transactions denominated in foreign currencies during the year are translated into pounds sterling using the spot exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates applying at the reporting date.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the exchange rates at the reporting date are recognised in the income and expenditure section of the SOFA.

#### **14. Total Return investment accounting**

The College statutes authorise the College to adopt a 'total return' basis for the investment of its permanent endowment. The College can invest its permanent endowments without regard to the capital/income distinctions of standard trust law and with discretion to apply any part of the accumulated total return on the investment as income for spending each year. Until this power is exercised, the total return is accumulated as a component of the endowment known as the unapplied total return that can be either be retained for investment or release to income at the discretion of the Governing Body.

## **NEW COLLEGE**

### **Statement of Accounting Policies**

**Year ended 31 July 2018**

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#### **15. Fund accounting**

The total funds of the College are allocated to unrestricted, restricted or endowment funds based on the terms set by the donors or set by the terms of an appeal. Endowment funds are further sub-divided into permanent and expendable.

Unrestricted funds can be used in furtherance of the objects of the College at the discretion of the Governing Body. The Governing Body may decide that part of the unrestricted funds shall be used in future for a specific purpose and this will be accounted for by transfers to appropriate designated funds.

Restricted funds comprise gifts, legacies and grants where the donors have specified that the funds are to be used for particular purposes of the College. They consist of either gifts where the donor has specified that both the capital and any income arising must be used for the purposes given or the income on gifts where the donor has required that the capital be maintained and the income used for specific purposes within the College's objects.

Permanent endowment funds arise where donors specify that the funds should be retained as capital for the permanent benefit of the College. Any part of the total return arising from the capital that is allocated to income will be accounted for as unrestricted funds unless the donor has placed restrictions on the use of that income, in which case it will be accounted for as a restricted fund.

Expendable endowment funds are similar to permanent endowment in that they have been given, or the College has determined based on the circumstances that they have been given, for the long-term benefit of the College. However, the Governing Body may, at its discretion, determine to spend all or part of the capital.

#### **16. Pension costs**

The costs of retirement benefits provided to employees of the College through three multi-employer defined pension schemes are accounted for as if these were defined contribution schemes as information is not available to use defined benefit accounting in accordance with the requirements of FRS 102. The College's contributions to these schemes are recognised as a liability and an expense in the period in which the salaries to which the contributions relate are payable.

In addition, a liability is recognised at the balance sheet date for the discounted value of the expected future contribution payments under the agreements with these multi-employer schemes to fund the past service deficits. The assumptions used in evaluating these past deficits are shown at note 21.

**NEW COLLEGE**  
**Statement of Financial Activities**  
**For the year ended 31 July 2018**

	Notes	Unrestricted Funds £'000	Restricted Funds £'000	Endowed Funds £'000	2018 Total £'000	2017 Total £'000
<b>INCOME AND ENDOWMENTS FROM:</b>						
<b>Charitable activities:</b>						
	1					
Teaching, research and residential		7,064	-	-	7,064	7,049
Public worship and Choir School		2,253	-	-	2,253	2,256
<b>Donations and legacies</b>	2	959	2,614	1,757	5,330	32,126
<b>Other Trading Income</b>	3	471	-	-	471	146
<b>Investments</b>						
Investment income	4	-	1	3,602	3,603	2,878
Total return allocated to income	14	6,458	967	(7,425)	-	-
<b>Total income</b>		<b>17,205</b>	<b>3,582</b>	<b>(2,066)</b>	<b>18,721</b>	44,455
<b>EXPENDITURE ON:</b>						
5 to 8						
<b>Charitable activities:</b>						
Teaching, research and residential		12,425	1,127	-	13,552	13,826
Public worship and Choir School		2,408	13	-	2,421	2,448
<b>Generating funds:</b>						
Fundraising		512	-	-	512	502
Trading expenditure		30	-	-	30	19
Investment management costs		28	-	598	626	767
<b>Total Expenditure</b>		<b>15,403</b>	<b>1,140</b>	<b>598</b>	<b>17,141</b>	17,562
<b>Net Income/(Expenditure) before gains</b>		<b>1,802</b>	<b>2,442</b>	<b>(2,664)</b>	<b>1,580</b>	<b>26,893</b>
Net gains/(losses) on investments	11, 12	4	-	19,259	19,263	34,057
<b>Net Income/(Expenditure)</b>		<b>1,806</b>	<b>2,442</b>	<b>16,595</b>	<b>20,843</b>	60,950
<b>Transfers between funds</b>	17	4,711	(4,425)	(286)	-	-
<b>Net movement in funds for the year</b>		<b>6,517</b>	<b>(1,983)</b>	<b>16,309</b>	<b>20,843</b>	60,950
Fund balances brought forward	17	38,782	4,415	243,766	286,963	226,013
<b>Funds carried forward at 31 July</b>		<b>45,299</b>	<b>2,432</b>	<b>260,075</b>	<b>307,806</b>	286,963

**NEW COLLEGE**  
**Balance Sheet**  
**As at 31 July 2018**

	Notes	2018 £'000	2017 £'000
<b>FIXED ASSETS</b>			
Tangible assets	9	44,698	35,554
Property investments	11	53,667	52,219
Other Investments	12, 13	207,253	192,235
<b>Total Fixed Assets</b>		<b>305,618</b>	<b>280,008</b>
<b>CURRENT ASSETS</b>			
Stocks		430	432
Debtors	15	4,117	4,925
Investments		100	328
Cash at bank and in hand		1,889	9,791
<b>Total Current Assets</b>		<b>6,536</b>	<b>15,476</b>
<b>LIABILITIES</b>			
Creditors: Amounts falling due within one year	16	2,628	6,728
<b>NET CURRENT ASSETS/(LIABILITIES)</b>		<b>3,908</b>	<b>8,748</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>309,526</b>	<b>288,756</b>
Defined benefit pension scheme liability	21	1,720	1,793
<b>TOTAL NET ASSETS/(LIABILITIES)</b>		<b>307,806</b>	<b>286,963</b>
<b>FUNDS OF THE COLLEGE</b>			
Endowment funds	17, 18	260,075	243,766
Restricted funds		2,432	4,415
Unrestricted funds			
Designated funds		45,217	37,750
General funds		1,802	2,825
Pension reserve	21, 30	(1,720)	(1,793)
		<b>307,806</b>	<b>286,963</b>

The financial statements were approved and authorised for issue by the Governing Body of New College on 28 November 2018.

Warden/ Trustee:

Bursar/ Trustee:

**NEW COLLEGE**  
**Statement of Cash Flows**  
**For the year ended 31 July 2018**

	Notes	2018 £'000	2017 £'000
<b>Net cash used in operating activities</b>	23	<u>(5,932)</u>	<u>4,340</u>
<b>Cash flows from investing activities</b>			
Dividends, interest and rents from investments		3,603	2,878
Proceeds from the sale of property, plant and equipment		10	-
Purchase of property, plant and equipment		(10,367)	(4,902)
Proceeds from sale of investments		28,522	88,482
Purchase of investments		(25,723)	(84,931)
<b>Net cash provided by investing activities</b>		<u>(3,955)</u>	<u>1,527</u>
<b>Cash flows from financing activities</b>			
Receipt of endowment		1,757	645
<b>Net cash provided by (used in) financing activities</b>		<u>1,757</u>	<u>645</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<u>(8,130)</u>	<u>6,512</u>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		10,119	3,607
<b>Cash and cash equivalents at the end of the reporting period</b>	24	<u>1,989</u>	<u>10,119</u>

**NEW COLLEGE**  
**Notes to the financial statements**  
**For the year ended 31 July 2018**

**1 INCOME FROM CHARITABLE ACTIVITIES**

	<b>2018</b>	2017
	<b>£'000</b>	£'000
<b>Teaching, Research and Residential</b>		
Unrestricted funds		
Tuition fees - UK and EU students	1,907	1,846
Tuition fees - Overseas students	657	648
Other fees	442	505
Other HEFCE support	311	282
Other academic income	160	192
College residential income	3,587	3,576
	<u>7,064</u>	<u>7,049</u>
<b>Total Teaching, Research and Residential</b>	<u>7,064</u>	<u>7,049</u>
<b>Public worship, Choir and Choir School</b>		
Unrestricted funds		
Choir school fees	2,217	2,171
Other	36	85
	<u>2,253</u>	<u>2,256</u>
<b>Total public worship, Choir and Choir School</b>	<u>2,253</u>	<u>2,256</u>
<b>Total income from charitable activities</b>	<u>9,317</u>	<u>9,305</u>

The above analysis includes £2,067k received from Oxford University from publicly accountable funds under the CFF Scheme (2017: £2,026k).

**2 DONATIONS AND LEGACIES**

	<b>2018</b>	2017
	<b>£'000</b>	£'000
<b>Donations and Legacies</b>		
Unrestricted funds	959	3,413
Restricted funds	2,614	5,611
Endowed funds	1,757	23,102
	<u>5,330</u>	<u>32,126</u>

New College Development Fund (NCDF) transferred its assets and liabilities to the College on 1 August 2016. Funds received (£26,483k) are reflected as donations and legacies in the College's 2017 accounts.

**3 INCOME FROM OTHER TRADING ACTIVITIES**

	<b>2018</b>	2017
	<b>£'000</b>	£'000
Entrance and facility fees	466	146
Other trading income	5	-
	<u>471</u>	<u>146</u>

**4 INVESTMENT INCOME**

	<b>2018</b>	2017
	<b>£'000</b>	£'000
Unrestricted funds		
Bank interest	-	10
	<u>-</u>	<u>10</u>
Restricted funds		
Bank interest	1	1
	<u>1</u>	<u>1</u>
Endowed funds		
Agricultural rent	623	661
Commercial rent	360	355
Other property income	198	219
Equity dividends	2,335	1,525
Income from fixed interest stocks	71	83
Interest on fixed term deposits and cash	15	24
	<u>3,602</u>	<u>2,867</u>
<b>Total Investment income</b>	<u>3,603</u>	<u>2,878</u>

**NEW COLLEGE**  
**Notes to the financial statements**  
**For the year ended 31 July 2018**

**5 ANALYSIS OF EXPENDITURE**

	<b>2018</b>	2017
	<b>£'000</b>	£'000
<b>Charitable expenditure</b>		
Direct staff costs allocated to:		
Teaching, research and residential	6,554	6,385
Public worship & Choir School	1,463	1,485
Other direct costs allocated to:		
Teaching, research and residential	4,786	5,049
Public worship & Choir School	629	634
Support and governance costs allocated to:		
Teaching, research and residential	2,212	2,392
Public worship & Choir School	329	329
Choir School		
Heritage	-	-
<b>Total charitable expenditure</b>	<u>15,973</u>	<u>16,274</u>
<b>Expenditure on raising funds</b>		
Direct staff costs allocated to:		
Fundraising	324	307
Trading expenditure	18	17
Other direct costs allocated to:		
Fundraising	162	167
Trading expenditure	11	1
Investment management costs	100	190
Support and governance costs allocated to:		
Fundraising	26	28
Trading expenditure	1	1
Investment management costs	526	577
<b>Total expenditure on generating funds</b>	<u>1,168</u>	<u>1,288</u>
<b>Total expenditure</b>	<u><u>17,141</u></u>	<u><u>17,562</u></u>

The 2017 resources expended of £17,562k represented £15,820k from unrestricted funds, £1,004k from restricted funds and £738k from endowed funds.

Until 2017, the College was liable to be assessed for Contribution under the provisions of Statute XV of the University of Oxford. The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contributions were calculated annually until 2017 in accordance with regulations made by the Council of the University of Oxford.

The teaching and research costs include College Contribution payable of £6k (2017: £202k). The current year cost reflects a residual adjustment to 2017 costs.

	<b>2018</b>	2017
	<b>Total</b>	Total
	<b>£'000</b>	£'000
Included within the resources expended above are:		
Stock recognised as an expense in the year	859	843
Operating lease payments	18	35



**NEW COLLEGE**  
**Notes to the financial statements**  
**For the year ended 31 July 2018**

**6 ANALYSIS OF SUPPORT AND GOVERNANCE COSTS**

2018	Generating	Teaching &	Public	2018 Total
	Funds	Research	Worship and Choir School	
	£'000	£'000	£'000	£'000
Financial administration	57	596	170	823
Domestic administration	-	235	-	235
Investment management	490	-	-	490
Human resources	-	39	-	39
IT	-	350	-	350
Depreciation	6	1,045	157	1,208
Loss/(profit) on fixed assets	-	3	-	3
Other finance charges	(2)	(71)	-	(73)
Governance costs	2	15	2	19
	<b>553</b>	<b>2,212</b>	<b>329</b>	<b>3,094</b>
2017	Generating	Teaching &	Public	2017
	Funds	Research	Worship and Choir School	Total
	£'000	£'000	£'000	£'000
Financial administration	57	639	171	867
Domestic administration	-	188	-	188
Investment management	539	-	-	539
Human resources	-	49	-	49
IT	-	295	-	295
Depreciation	6	1,226	156	1,388
Loss/(profit) on fixed assets	-	-	-	-
Other finance charges	2	(23)	-	(21)
Governance costs	2	18	2	22
	<b>606</b>	<b>2,392</b>	<b>329</b>	<b>3,327</b>

Financial and domestic administration, IT and human resources costs are attributed according to the estimated staff time spent on each activity. Depreciation costs and profit or loss on disposal of fixed assets are attributed according to the use made of the underlying assets.

	2018 £'000	2017 £'000
<b>Governance costs comprise:</b>		
Auditor's remuneration - audit services	19	22
	<b>19</b>	<b>22</b>

No amount has been included in governance costs for the direct employment costs or reimbursed expenses of the College Fellows on the basis that these payments relate to the Fellows' involvement in the College's charitable activities. Details of the remuneration of the Fellows and their reimbursed expenses are included as a separate note within these financial statements.

**7 GRANTS AND AWARDS**

	2018 £'000	2017 £'000
During the year the College funded research awards and bursaries to students from its funds as follows:		
<b>Unrestricted funds</b>		
Grants to individuals:		
Scholarships, prizes and grants	235	209
Bursaries and hardship awards	97	87
<b>Total unrestricted</b>	<b>332</b>	<b>296</b>
<b>Restricted funds</b>		
Grants to individuals:		
Scholarships, prizes and grants	398	236
Bursaries and hardship awards	60	72
<b>Total restricted</b>	<b>458</b>	<b>308</b>
<b>Total grants and awards</b>	<b>790</b>	<b>604</b>

The Bursaries and hardship awards above include the cost to the College of the Oxford Bursary scheme. Students of this college received £175k (2017: £168k). Some of those students also received University fee waivers amounting to £8k (2017: £22k).

The above costs are included within the charitable expenditure on Teaching and Research.

**NEW COLLEGE**  
**Notes to the financial statements**  
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**8 STAFF COSTS**

The aggregate staff costs for the year were as follows.	<b>2018</b>	2017
	<b>£'000</b>	£'000
Salaries and wages	<b>7,687</b>	7,477
Social security costs	<b>656</b>	637
Pension costs:		
Defined benefit schemes	<b>1,151</b>	1,166
Pension deficit recovery plan adjustments (note 21)	<b>(119)</b>	(81)
	<b>9,375</b>	9,199

Pension costs are stated to exclude deficit-related finance costs.

The average number of employees of the College, including occasional staff and excluding Trustees, was as follows:

	<b>2018</b>	2017
Tuition and research	<b>95</b>	71
College residential	<b>152</b>	143
Public worship and Choir School	<b>84</b>	76
Fundraising	<b>4</b>	4
Support	<b>15</b>	15
Total	<b>350</b>	309

The number of employed College Trustees during the year was as follows.

	<b>2018</b>	2017
University Lecturers	<b>19</b>	19
CUF Lecturers	<b>16</b>	17
Other teaching and research	<b>19</b>	19
Other	<b>8</b>	7
Total	<b>62</b>	62

The following information relates to the employees of the College excluding the College Trustees. Details of the remuneration and reimbursed expenses of the College Trustees is included as a separate note in these financial statements.

The number of employees (excluding the College Trustees) during the year whose gross pay and benefits (excluding employer NI and pension contributions) fell within the following bands was:

£60,001-£70,000	<b>2</b>	2
£90,001-£100,001	<b>1</b>	1

The number of the above employees with retirement benefits accruing was as follows:

In defined benefits schemes	<b>3</b>	3
In defined contribution schemes	<b>-</b>	-

The College contributions to pension schemes were:

to defined benefit schemes	<b>£38,252</b>	£37,641
to defined contribution schemes	<b>-</b>	-

**9 TANGIBLE FIXED ASSETS**

	Freehold land & buildings £'000	Plant & machinery £'000	Fixtures, fittings, & equipment £'000	Total £'000
<b>Cost</b>				
At start of year	46,147	405	1,137	<b>47,689</b>
Additions	10,068	28	271	<b>10,367</b>
Disposals	-	(29)	(34)	<b>(63)</b>
<b>At end of year</b>	<b>56,215</b>	<b>404</b>	<b>1,374</b>	<b>57,993</b>
<b>Depreciation and impairment</b>				
At start of year	11,236	353	546	<b>12,135</b>
Charge for the year	1,082	20	106	<b>1,208</b>
On disposals	-	(15)	(33)	<b>(48)</b>
<b>At end of year</b>	<b>12,318</b>	<b>358</b>	<b>619</b>	<b>13,295</b>
<b>Net book value</b>				
At end of year	<b>43,897</b>	<b>46</b>	<b>755</b>	<b>44,698</b>
At start of year	34,911	52	591	35,554

The College has substantial long-held historic assets all of which are used in the course of the College's teaching and research activities. These comprise listed buildings on the College site, together with their contents comprising works of art, ancient books and manuscripts and other treasured artefacts. Because of their age and, in many cases, unique nature, reliable historical cost information is not available for these assets and could not be obtained except at disproportionate expense. However, in the opinion of the Trustees the depreciated historical cost of these assets is now immaterial.

**NEW COLLEGE**  
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**10 HERITAGE ASSETS**

The College's collection of medieval manuscript volumes and early printed books, as well as chattels and works of art was, started by William of Wykeham at its foundation in 1379. This collection has been supplemented by a steady (and continuing) stream of donated assets over the centuries, and by acquisition, with approximately 400 manuscript volumes and over 30,000 antiquarian books available to view by appointment, and a number of works of art on display around the College. These donated assets were given on the understanding that the College would preserve them and make them accessible to scholars and, where not constraining scholars' access to them, to the public. These heritage assets are held at cost, which in the Trustees' opinion is now immaterial. The Trustees consider the cost to obtain a valuation of these assets would not be commensurate with the benefit to the readers of the financial statements. Many of the works of art are on display in Hall, Chapel, and Ante-Chapel, which are open to members of the public on most days. Ancient manuscripts and books may be viewed by appointment.

**11 PROPERTY INVESTMENTS**

	Agricultural £'000	Commercial £'000	Other £'000	2018 Total £'000	2017 Total £'000
Valuation at start of year	42,978	6,002	3,239	52,219	53,376
Additions and improvements at cost	4	-	1	5	182
Disposals	(3,348)	-	-	(3,348)	(20,412)
Revaluation gains/(losses) in the year	4,726	-	65	4,791	19,073
<b>Valuation at end of year</b>	<b>44,360</b>	<b>6,002</b>	<b>3,305</b>	<b>53,667</b>	<b>52,219</b>

Agricultural properties includes residential and commercial properties in the College's rural estates. Valuation of the agricultural properties was prepared by Savillis (UK) Ltd as at 31 July 2018. Commercial property includes a central London site, which was valued at £6m in 2008 by Colliers International. Other property includes College houses, which are revalued annually by reference to the Nationwide Building Society house price index (Outer S-East UK region).

**12 OTHER INVESTMENTS**

All investments are held at fair value.

12a: Fixed Asset investments	2018 £'000	2017 £'000
<b>Investments</b>		
Valuation at start of year	192,235	138,115
Investments transferred from New College Development Fund	2	22,457
New money invested	25,718	84,749
Amounts withdrawn	(23,034)	(74,943)
Reinvested income	(2,063)	7,061
Investment management fees	(73)	(188)
(Decrease)/increase in value of investments	14,468	14,984
<b>Investments at end of year</b>	<b>207,253</b>	<b>192,235</b>

Investments comprise:	2018			2017		
	Held outside the UK £'000	Held in the UK £'000	Total £'000	Held outside the UK £'000	Held in the UK £'000	Total £'000
Equity investments	12,669	79,929	92,598	12,543	69,077	81,620
Global multi-asset funds	71,566	-	71,566	69,091	-	69,091
Property funds	-	-	-	-	-	-
Fixed interest stocks	5,741	11,022	16,763	4,965	7,802	12,767
Alternative and other investments	3,454	7,139	10,593	5,340	6,737	12,077
Fixed term deposits and cash	-	15,733	15,733	4,600	12,080	16,680
<b>Total investments</b>	<b>93,430</b>	<b>113,823</b>	<b>207,253</b>	<b>96,539</b>	<b>95,696</b>	<b>192,235</b>

12b: Current Asset Investments	2018 £'000	2017 £'000
Valuation at start of year	-	-
Amounts withdrawn	(4)	-
Increase in value of investments	4	-
<b>Investments at end of year</b>	<b>-</b>	<b>-</b>

**13 PARENT AND SUBSIDIARY UNDERTAKINGS**

The College holds 100% of the issued share capital (£2) in Longwall Limited, which was dormant during the year.

**NEW COLLEGE**  
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**14 STATEMENT OF INVESTMENT TOTAL RETURN**

The Trustees have adopted a duly authorised policy of total return accounting for the College investment returns with effect from 1 August 2002. The investment return to be applied as income is calculated as in a range from 3% to 4% of the average of the year-end values of the relevant investments in each of the last 5 years. The preserved (frozen) value of the invested endowment capital represents its open market value in 2002 together with all subsequent endowments valued at date of gift.

	Permanent Endowment			Expendable	Total
	Trust for investment £'000	Unapplied total return £'000	Total £'000	Endowment £'000	Endowments £'000
<b>At the beginning of the year:</b>					
Gift component of the permanent endowment	74,844		74,844		74,844
Unapplied total return		153,936	153,936		153,936
Expendable endowment				14,986	14,986
<b>Total Endowments</b>	<b>74,844</b>	<b>153,936</b>	<b>228,780</b>	<b>14,986</b>	<b>243,766</b>
<b>Movements in the reporting period:</b>					
Gift of endowment funds	1,757	-	1,757	-	1,757
Investment return: total investment income	-	3,403	3,403	199	3,602
Investment return: realised and unrealised gains and losses	-	18,097	18,097	1,162	19,259
Less: Investment management costs	-	(567)	(567)	(31)	(598)
Other transfers	-	(286)	(286)	-	(286)
<b>Total</b>	<b>1,757</b>	<b>20,647</b>	<b>22,404</b>	<b>1,330</b>	<b>23,734</b>
Unapplied total return allocated to income in the reporting period	-	(6,953)	(6,953)	(472)	(7,425)
Expendable endowments transferred to income	-	-	-	-	-
	-	(6,953)	(6,953)	(472)	(7,425)
<b>Net movements in reporting period</b>	<b>1,757</b>	<b>13,694</b>	<b>15,451</b>	<b>858</b>	<b>16,309</b>
<b>At end of the reporting period:</b>					
Gift component of the permanent endowment	76,601	-	76,601	-	76,601
Unapplied total return	-	167,630	167,630	-	167,630
Expendable endowment	-	-	-	15,844	15,844
<b>Total Endowments</b>	<b>76,601</b>	<b>167,630</b>	<b>244,231</b>	<b>15,844</b>	<b>260,075</b>

**15 DEBTORS**

	2018 College £'000	2017 College £'000
<b>Amounts falling due within one year:</b>		
Trade debtors	657	711
Amounts owed by College members	215	222
Loans repayable within one year	17	23
Prepayments and accrued income	2,882	3,837
Other debtors	331	125
<b>Amounts falling due after more than one year:</b>		
Loans	15	7
	<b>4,117</b>	<b>4,925</b>

**16 CREDITORS: falling due within one year**

	2018 £'000	2017 £'000
Trade creditors	410	268
Taxation and social security	-	4,117
College contribution	-	186
Accruals and deferred income	1,247	1,125
Other creditors	971	1,032
	<b>2,628</b>	<b>6,728</b>

**NEW COLLEGE**  
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**17 ANALYSIS OF MOVEMENTS ON FUNDS**

Movements in major funds are detailed below. Movements in smaller funds are aggregated by purpose or as 'Other' in each section.

	At 1 August 2017 £'000	Incoming resources £'000	Resources expended £'000	Transfers £'000	Gains/ (losses) £'000	At 31 July 2018 £'000
<b>Endowment Funds - Permanent</b>						
General purpose:						
Founder's Endowment	202,556	3,067	(512)	(6,409)	16,063	214,765
Other unrestricted named endowments	967	13	(2)	(30)	75	1,023
Restricted purpose:						
Bolney Brown Benefaction	1,033	13	(2)	(32)	80	1,092
Ella Stevens Greek Studies Fund	1,249	16	(3)	(39)	97	1,320
Student scholarship & prize funds	4,335	56	(9)	(135)	336	4,583
Philosophy Fellowship	314	1,448	(1)	(10)	24	1,775
Other restricted named endowments	1,204	16	(2)	(39)	94	1,273
ex-New College Development Fund:						
Classical Philoposophy Fellowship Fund	1,274	17	(3)	(41)	99	1,346
Engineering Fellowship Fund	1,147	15	(2)	(36)	89	1,213
Graduate Scholarships Fund	1,478	19	(3)	(47)	115	1,562
Ancient History Fellowship Fund	1,442	22	(3)	(45)	112	1,528
McGregor Law Fellowship Fund	1,066	18	(2)	(34)	83	1,131
Millman Management Studies Fellowship Fund	1,762	23	(4)	(56)	137	1,862
Millman Management Studies Graduate Studentship	956	12	(2)	(30)	74	1,010
Herbert Nicholas Fund	1,131	15	(3)	(36)	88	1,195
Student Bursaries Fund	1,125	143	(2)	(36)	87	1,317
Other ex-New College Development Fund	5,741	247	(12)	(184)	444	6,236
<b>Endowment Funds - Expendable</b>						
General purpose:						
College Endowment	5,997	78	(13)	(188)	465	6,339
Other unrestricted named endowments	1,158	15	(2)	(36)	90	1,225
ex-New College Development Fund	2,558	33	(5)	(81)	198	2,703
Restricted purpose:						
Other restricted named endowments	698	9	(1)	(22)	54	738
ex-New College Development Fund	4,575	64	(10)	(145)	355	4,839
<b>Total Endowment Funds</b>	<b>243,766</b>	<b>5,359</b>	<b>(598)</b>	<b>(7,711)</b>	<b>19,259</b>	<b>260,075</b>
<b>Restricted Funds</b>						
Restricted purpose endowments - unspent income	668	-	(839)	967	-	796
Morris Garages refurbishment	731	-	-	(731)	-	-
Music Practice Rooms	-	275	-	(275)	-	-
New Quad	1,680	2,000	-	(3,419)	-	261
Other restricted funds	281	202	(207)	-	-	276
ex-New College Development Fund	1,055	138	(94)	-	-	1,099
<b>Total Restricted Funds</b>	<b>4,415</b>	<b>2,615</b>	<b>(1,140)</b>	<b>(3,458)</b>	<b>-</b>	<b>2,432</b>
<b>Unrestricted Funds</b>						
Designated funds: fixed assets - donated	10,900	-	-	4,277	-	15,177
Designated funds: fixed assets - general	21,299	-	-	4,730	-	26,029
Designated funds: major maintenance reserve	5,476	-	-	(2,412)	-	3,064
Other designated funds	75	-	-	(14)	-	61
General Fund	1,200	9,803	(15,476)	5,709	4	1,240
ex-New College Development Fund - designated funds	934	108	-	(156)	-	886
ex-New College Development Fund - General Fund	691	836	-	(965)	-	562
Pension reserve (deficit)	(1,793)	-	73	-	-	(1,720)
<b>Total Unrestricted Funds</b>	<b>38,782</b>	<b>10,747</b>	<b>(15,403)</b>	<b>11,169</b>	<b>4</b>	<b>45,299</b>
<b>Total Funds</b>	<b>286,963</b>	<b>18,721</b>	<b>(17,141)</b>	<b>-</b>	<b>19,263</b>	<b>307,806</b>

Under the provisions of s30 University and College Estates Act 1925 (amended 1964), and in accordance with the policy of the Charity Commission under s26(4) Charities Act 2011, College has 'borrowed' some £22.4m from its permanent endowment capital for the repair, improvement and modernisation of its functional buildings. That sum is being repaid via a sinking or redemption fund at 3.5% over 40 years in accordance with s32 of the 1925 (1964) Act.

**NEW COLLEGE**  
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**18 FUNDS OF THE COLLEGE DETAILS**

The following is a summary of the origins and purposes of each of the Funds.

**Endowment Funds - Permanent:**

Founder's Endowment	William of Wykeham endowment to establish New College in Oxford, where income can be used for the general purposes of the charity
Other unrestricted named endowments	A consolidation of gifts and donations where income, but not capital, can be used for the general purposes of the charity
Restricted purpose endowments	Capital balance of past donations where related income, but not the original capital, can be used for the following purposes of the charity:
- Bolney Brown Benefaction	- Chapel support
- Ella Stevens Greek Studies Fund	- Ancient Greek studies and scholarships
- Named scholarship funds	- student scholarships and prizes
- Other named funds	- a variety of funds providing support for student bursaries/hardship, Library, Choir and choristerships, tutorial fellowships, junior research fellowships, and grants to parishes

**Endowment Funds - Expendable:**

College Endowment	The expendable balance of endowment where either income, or income and capital, can be used for the general purposes of the charity
Other unrestricted named funds	Capital balance of past donations where related income, or income and capital, can be used for College's general purposes
Restricted purpose named funds	A consolidation of gifts and donations where either income, or income and capital, can be used to support tutorial fellowships, junior research fellowships, student bursaries/hardship, student prizes, and Library

**Restricted Funds:**

Restricted purpose endowments - income	Income generated from restricted purpose endowments not spent and available for future scholarships, tutorial fellowships, junior research fellowships, Choir, chorister, Library, and parish support
Morris Garages refurbishment	For the redevelopment of Morris Garages/18-20 Longwall
Music Practice Rooms	For the construction of music rooms for student practice
New Quad	For the construction of a new quad at Savile Road
ex-New College Development Fund	Donations to support College expenditure on student scholarships/bursaries and prizes, student outreach, research fellowships, choir, and equipment/chattels

**Designated Funds**

Fixed asset designated funds	Unrestricted funds which are represented by the fixed assets of the College and therefore not available for expenditure on the College's general purposes
Major maintenance & projects	Unrestricted funds allocated by the Fellows for future spend on the College's buildings
ex-New College Development Fund designated funds	Donations received where the College intends to observe wishes expressed by the donors
General Fund	The accumulated income from the College's activities and other sources that are available for the general purposes of the College
ex-New College Development Fund - General Fund	The accumulated unrestricted and undesignated donations received, available for the College's general purposes
Pension reserve (deficit)	Unrestricted funds, in accordance with FRS 102, representing defined benefit pension scheme deficits

**19 ANALYSIS OF NET ASSETS BETWEEN FUNDS 2018**

	Unrestricted Funds £'000	Restricted Funds £'000	Endowment Funds £'000	2018 Total £'000
Tangible fixed assets	44,698	-	-	<b>44,698</b>
Property investments	-	-	53,667	<b>53,667</b>
Other investments	49	796	206,408	<b>207,253</b>
Net current assets	2,272	1,636	-	<b>3,908</b>
Pension scheme liability	(1,720)	-	-	<b>(1,720)</b>
	<b>45,299</b>	<b>2,432</b>	<b>260,075</b>	<b>307,806</b>
2017	Unrestricted Funds £'000	Restricted Funds £'000	Endowment Funds £'000	2017 Total £'000
Tangible fixed assets	35,554	-	-	35,554
Property investments	-	-	52,219	52,219
Other investments	(1)	-	192,236	192,235
Net current assets	5,022	4,415	(689)	8,748
Pension scheme liability	(1,793)	-	-	(1,793)
	<b>38,782</b>	<b>4,415</b>	<b>243,766</b>	<b>286,963</b>

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**Notes to the financial statements**  
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**20 TRUSTEES' REMUNERATION**

Those Fellows who are the trustees of the College for the purposes of charity law receive no remuneration for acting as charity trustees, but are paid by either or both of the College and the University for the academic services they provide to the College.

Most trustees of the College fall into the following categories:

- Warden
- Tutorial Fellow
- Professorial Fellow
- Supernumerary Fellow
- Career Development Fellow

There are four other trustees, three of whom (Bursar, Director of Development, and Home Bursar) work full-time on management and fund-raising, and the fourth is College's Chaplain.

No trustee receives any remuneration for acting as a trustee. However, those trustees who are also employees of the college receive salaries for their work as employees. These salaries are paid on external academic and academic-related scales and often are joint arrangements with the University of Oxford.

Some trustees are eligible for College housing schemes. One trustee lives in a house owned by the College and has a deduction from salary as 'rent'. Others may be eligible for a housing allowance which is disclosed within the following salary figures. During the year, seven trustees lived in houses owned jointly with the College (2017: seven). No houses were bought in the year (2017: none) and none were sold (2017: none).

Some trustees receive additional allowances for additional work carried out as part-time college officers (eg, Senior Tutor, Dean, Precentor, Sub-Warden). These amounts are included within the remuneration figures in the following table. The total remuneration and taxable benefits as shown below is £2,651k (2017: £2,612k). The total of pension contributions is £381k (2017: £366k).

The College Governing Body refers to a Remuneration Committee all aspects of the pay and allowances for the Warden and Fellows - this Remuneration Committee has a membership that is completely external to that of the Governing Body.

**Remuneration paid to trustees**

Range	2018		2017	
	Number of Trustees/ Fellows	Gross remuneration, taxable benefits and pension contributions £	Number of Trustees/ Fellows	Gross remuneration, taxable benefits and pension contributions £
£1-£4,999	15	52,480	16	55,801
£5,000-£9,999		-	2	15,806
£10,000-£14,999	1	13,451		-
£15,000-£19,999	2	36,850	2	35,895
£20,000-£24,999	1	20,660		-
£35,000-£39,999	5	194,134	13	501,143
£40,000-£44,999	12	500,101	4	165,668
£45,000-£49,999	2	93,330	3	146,866
£50,000-£54,999	3	104,362	2	104,368
£55,000-£59,999	3	169,708		-
£60,000-£64,999	3	189,975	3	186,816
£65,000-£69,999	3	200,871	4	268,863
£70,000-£74,999	4	291,041	6	437,178
£75,000-£79,999	3	230,294	2	152,467
£90,000-£94,999		-	1	94,747
£95,000-£99,999	1	98,346		-
£100,000-£104,999	1	104,540	1	100,855
£105,000-£109,999	1	106,715	1	107,038
£110,000-£114,999		-	1	110,829
£120,000-£124,999	2	244,418		-
£125,000-£129,999		-	1	127,443
<b>Total</b>	<b>62</b>	<b>2,651,276</b>	<b>62</b>	<b>2,611,783</b>

All trustees are employees of the college and receive remuneration.

All trustees, together with other senior employees, are eligible for private health insurance as part of their remuneration package. All trustees may eat at common table, as can all other employees who are entitled to meals while working.

**Other transactions with trustees**

No trustee claimed expenses for any work performed in discharge of duties as a trustee. See also note 30 - Related Party Transactions.

**Key management remuneration**

The total remuneration paid for the key management of College was £585k (2017: £594k). Key management is considered to be delivered by the Warden, Bursar, Dean, Head of New College School, Home Bursar, and Senior Tutor.

# NEW COLLEGE

## Notes to the financial statements

### For the year ended 31 July 2018

#### 21 PENSION SCHEMES

The College participates in the Universities Superannuation Scheme ("the USS"), the University of Oxford Staff Pension Scheme ("the OSPS"), and the Teachers' Pension Scheme (the "TPS") on behalf its staff. USS and OSPS schemes are contributory mixed benefit schemes (i.e. they provide benefits on a defined benefit basis - based on length of service and pensionable salary and on a defined contribution basis – based on contributions into the scheme). TPS is a contributory defined benefit scheme (i.e. it provides benefits based on length of service and pensionable salary). The assets of USS, OSPS, and TPS are each held in separate trustee-administered funds.

Each scheme is a multi-employer scheme and the College is unable to identify its share of the underlying assets and liabilities of each scheme on a consistent and reasonable basis. Therefore, in accordance with the accounting standard FRS 102 paragraph 28.11, the College accounts for the schemes as if they were defined contribution schemes. As a result, the amount charged to the Statement of Financial Activities represents the contributions payable to the schemes in respect of the accounting period.

In the event of the withdrawal of any of the participating employers in USS, the amount of any pension funding shortfall (which cannot be otherwise recovered) in respect of that employer will be spread across the remaining participating employers and reflected in the next actuarial valuation of the scheme. In OSPS the amount of any pension funding shortfall in respect of any withdrawing participating employer will be charged to that employer.

#### Actuarial valuations

Qualified actuaries periodically value the USS and OSPS schemes using the 'projected unit method', embracing a market value approach. The resulting levels of contribution take account of actuarial surpluses or deficits in each scheme. The financial assumptions were derived from market conditions prevailing at the valuation date. The results of the latest actuarial valuations and the assumptions which have the most significant effect on the results of the latest valuations and the determination of the contribution levels are for the two schemes shown in the following table.

	USS	OSPS
Date of valuation:	31/03/14	31/03/16
Date valuation results published:	24/07/15	28/04/17
Value of liabilities:	£46.9bn	£661m
Value of assets:	£41.6bn	£528m
Funding surplus / (deficit):	(£5.3bn)	(£133m)
Principal assumptions:		
• Investment return	5.2%pa	-
• Rate of interest (periods up to retirement)	-	'Gilts' + 1.2%pa
• Rate of interest (periods up after retirement)	-	'Gilts' + 1.2%pa
• Rate of increase in salaries	RPI + 1%pa	RPI + 1% pa
• Rate of increase in pensions	CPI pa	Average RPI/CPI pa
Mortality assumptions:		
• Assumed life expectancy at age 65 (males)	24.2 yrs	22.4 yrs
• Assumed life expectancy at age 65 (females)	26.3 yrs	24.7 yrs
Funding Ratios:		
• Technical provisions basis	89%	80%
• Statutory Pension Protection Fund basis	82%	67%
• 'Buy-out' basis	54%	42%
• Estimated FRS 102 Total Funding level	77%	82%
Recommended employer's contribution rate: (as % of pensionable salaries)	18%	19%
Effective date of next valuation:	31/03/17	31/03/19

#### Universities Superannuation Scheme

USS's actuarial valuation as at 31 March 2014 takes into account the revised benefit structure effective 1 April 2016 agreed both by the Joint Negotiating Committee and the Trustee in July 2015 following the Employers' consultation which concluded in June 2015. Key changes agreed include: for Final Salary section members, the benefits built up to 31 March 2016 were calculated as at that date using pensionable salary and pensionable service immediately prior to that date and going forwards will be revalued in line with increases in official pensions (currently CPI); all members accrue a pension of 1/75th and a cash lump sum of 3/75ths of salary each year of service in respect of salary up to a salary threshold, initially £55,000 p.a., with the threshold applying from 1 October 2016; member contributions are 8% of salary; a defined contribution benefit for salary above the salary threshold at the total level of 20% of salary in excess of the salary threshold; and optional additional contributions payable into the defined contribution section from 1 October 2016 of which the first 1% of salary is matched by the employer. Further details about the changes may be reviewed on USS' website, [www.uss.co.uk](http://www.uss.co.uk). For the period up to 1 April 2016 the employer deficit contribution was 0.7% p.a. of salaries based on the assumptions made. After allowing for those changes, the actuary established a long term employer contribution rate of 18% pa of salaries for the period from 1 April 2016 to 31 March 2031. On the assumptions made and with the salary threshold and defined contribution section implemented this gives rise to deficit contributions of at least 2.1% p.a. of salaries. At 31 March 2018 USS reported that the funding deficit was £8.4bn (88% funded).

USS' actuary has assumed that the investment return is 5.2% in year 1, decreasing linearly to 4.7% over 20 years. USS' actuary has assumed that general pay growth will be CPI in year 1, CPI + 1% in year 2 and RPI + 1% pa thereafter. It is assumed that CPI is based on the RPI assumption (market derived price inflation of 3.6% p.a less an inflation risk premium) less RPI/CPI gap of 0.8% p.a. As noted above, the USS employer contribution rate is 18% of salaries from 1 April 2016. The total employer contributions include provisions for the cost of future accrual of defined benefits (DB) (net of member contributions to the DB section), deficit contributions, administrative expenses of 0.4% of salaries and from the implementation of the salary threshold the employer contribution towards defined contribution benefits including employer matching contributions and certain investment management costs relating to the DC section.

The 2017 actuarial valuation of USS has been undertaken but this has not yet been formally completed. The valuation has set out the challenges currently facing the scheme and the likelihood of significant increases in contributions being required to address these challenges. In the judgement of the college, as that valuation has not formally completed, and there remains various stages of consultation around the key factors specifically relating to the funding of the past deficit, including the level of contributions required, the period of the recovery plan and the level of asset performance over the period, it remains appropriate to continue to account for the past deficit obligation in accordance with the plan agreed after the 2014 actuarial valuation. However, there is a risk that the year-end provision as calculated will not reflect the position following the final outcome of negotiations, depending upon what is finally agreed as regards future deficit contributions and their duration. The college expects to have greater clarity in this respect during the next financial year.



# NEW COLLEGE

## Notes to the financial statements

### For the year ended 31 July 2018

#### 21 PENSION SCHEMES (continued)

A provision of £1,047k has been made at 31 July 2018 (2017: £1,093k) for the present value of the estimated future deficit funding element of the contributions payable under this agreement, using the assumptions shown in the following tables. The provision reduces as the deficit is paid off in line with the deficit recovery plan.

##### Oxford Staff Pension Scheme

OSPS' actuarial valuation as at 31 March 2016 identified a required long-term employer contribution rate of 17.3% of total pensionable salaries, with a funding deficit of £133 m. The valuation results reflect a number of changes to benefits that were agreed following an Employers' consultation in early 2017, including from 1 April 2017 a change in indexation based on the average of RPI and CPI, from 1 October 2017 a defined contribution section for new entrants and from 1 April 2018 breaking the final salary link for certain members and increased employee contributions. The actuary has certified that the recovery plan should eliminate the deficit by 30 June 2027. The next triennial valuation is due with an effective date of 31 March 2019.

The OSPS employer contribution rate required for future service benefits in the defined benefit section alone is 17.3% of total pensionable salaries from 1 April 2018. The employer contribution rate was 23% from 1 August 2016 to 31 July 2017. It was agreed that employer contribution rate would be 19% for both defined benefits members and defined contributions members who join on or after 1 October 2017. Part of contribution for defined contribution members would be paid to the defined benefit section to cover the deficit recovery plan, the provision of ill-health and death-in service benefits and the expenses of administering the defined contribution section.

A provision of £673k has been made at 31 July 2018 (2017: £700k) for the present value of the estimated future deficit funding element of the contributions payable under this agreement, using the assumptions shown in the following tables.. The provision reduces as the deficit is paid off in line with the deficit recovery plan.

##### Teachers' Pension Scheme

Members of the Teachers' Pensions Scheme contribute on a 'pay as you go' basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set following scheme valuations undertaken by the Government Actuary Department. The latest valuation report in respect of the Scheme was prepared at 31 March 2012 and was published in June 2014. This report determined the employer contribution rate of 16.4% from September 2015, which will be payable until the next valuation as at 31 March 2016, where the employer contribution rate is expected to be reassessed and will be payable from April 2019.

##### Sensitivity of actuarial valuation assumptions

Surpluses or deficits which arise at future valuations may impact on the College's future contribution commitment. The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below.

Assumption	USS change in assumption	Impact on USS liabilities
Initial discount rate	increase / reduce by 0.25%	decrease / increase by £0.8bn
Discount rate in 20 years' time	increase / reduce by 0.25%	decrease / increase by £1.1bn
RPI inflation	increase / reduce by 0.1%	increase/ decrease by £0.8bn
Rate of mortality	more prudent assumption (mortality used at last valuation, rated down by a further year)	increase by £0.5bn

Assumption	OSPS change in assumption	Impact on OSPS technical provisions (from 80% funded at 31/03/2016)
Valuation rate of interest	decrease by 1.0%	68%
Rate of pension increases	increase by 1.0%	69%
Life expectancy	more prudent assumption (life expectancy increases by 3 years)	72%

##### Deficit recovery plans

In line with FRS 102 paragraph 28.11A, the College has recognised a liability for the contributions payable for the agreed deficit funding plan for USS and OSPS. The principal assumptions used in these calculations are tabled below:

	USS	OSPS
Finish Date for Deficit Recovery Plan	31/03/31	30/06/27
Average staff number increase	0.00%	0.00%
Average staff salary increase	2.00%	2.50%
Average discount rate over period	1.90%	1.55%
Effect of 0.5% change in discount rate:		
+ 0.5%	(£34k)	(£19k)
- 0.5%	£36k	£20k
Effect of 1% change per year in staff growth:		
+ 1%	£75k	£117k
- 1%	(£69k)	(£74k)

A provision of £1,720k has been made at 31 July 2018 (2017: £1,793k) for the present value of the estimated future deficit funding element of the contributions payable under these agreements, using the assumptions shown.

**NEW COLLEGE**  
**Notes to the financial statements**  
**For the year ended 31 July 2018**

**21 PENSION SCHEMES (continued)**

**Pension charge for the year**

The pension charge recorded by the College during the accounting period (excluding pension finance costs) was equal to the contributions payable after allowance for the deficit recovery plan as follows:

<b>Scheme</b>	<b>2018</b> <b>£000</b>	2017 £000
Universities Superannuation Scheme	615	735
University of Oxford Staff Pension Scheme	271	203
Teachers' Pension Scheme	136	147
<b>Total</b>	<b>1,022</b>	<b>1,085</b>

**22 TAXATION**

The College is able to take advantage of the tax exemptions available to charities from taxation in respect of income and capital gains received to the extent that such income and gains are applied to exclusively charitable purposes. No liability to corporation tax arises in the College's dormant subsidiary company. Accordingly no provision for taxation has been included in the financial statements.

**23 RECONCILIATION OF NET INCOMING RESOURCES TO NET CASH FLOW FROM OPERATIONS**

	<b>2018</b> <b>£'000</b>	2017 £'000
<b>Net income/(expenditure)</b>	20,843	60,950
Elimination of non-operating cash flows:		
Investment income	(3,603)	(2,878)
Gains in investments	(19,263)	(34,057)
Endowment donations	(1,757)	(23,102)
Depreciation	1,208	1,388
Loss on sale of fixed assets	3	-
Decrease in stock	2	1
Decrease/(increase) in debtors	808	(1,486)
(Decrease)/Increase in creditors	(4,100)	3,546
Decrease in pension scheme liability	(73)	(22)
<b>Net cash provided by (used in) operating activities</b>	<b>(5,932)</b>	<b>4,340</b>

**24 ANALYSIS OF CASH AND CASH EQUIVALENTS**

	<b>2018</b> <b>£'000</b>	2017 £'000
Cash at bank and in hand	1,889	9,791
Notice deposits (less than 3 months)	100	328
<b>Total cash and cash equivalents</b>	<b>1,989</b>	<b>10,119</b>

**25 FINANCIAL COMMITMENTS**

The College has an annual pensions commitment to a number of retired employees whose service predated the introduction of the main occupational schemes (see note 5). These payments, which are subject to annual inflationary increases, currently total £7,000 per annum, and the net present value of future payments is estimated to be of the order of £70,000.

The College had no non-cancellable operating leases during the year (2017: none).

**26 CAPITAL COMMITMENTS**

The College had no contracted commitments at 31 July for ongoing capital projects (2017: £21k).

**NEW COLLEGE**  
**Notes to the financial statements**  
**For the year ended 31 July 2018**

**27 RELATED PARTY TRANSACTIONS**

Members of the Governing Body, who are the trustees of the College and related parties as defined by FRS 102, receive remuneration and facilities as employees of the College. Details of these payments and reimbursed expenses as trustees are disclosed separately in these financial statements.

Five trustees had loans from the College during the year (three trustees had loans in 2017). The outstanding balances at 31 July were £10,120 (2017: £8,891). Interest is charged on the loans at HMRC's prevailing Official Rate of Interest, which was 3% per annum during the year, and the upper limit for such loans is £5,000. All loans are repayable within five years or on the departure of the trustee from the College, if earlier.

The College has properties owned jointly with trustees under joint equity ownership agreements between the trustee and the College. College's equity is valued at £1,692k.

	<b>2018</b>	2017
	<b>£'000</b>	£'000
Trustee:		
Wathen	378	370
Mulhall	233	228
Leeder	226	223
Kimel	288	281
Timmel	256	250
Halbach	197	192
Churchill	114	111
Total net book value	<u><b>1,692</b></u>	<u>1,655</u>

All joint equity properties are subject to sale on the departure of the trustee from the College. The College-owned share is declared as a taxable benefit in kind for each trustee to HMRC each year.

**28 CONTINGENT LIABILITIES**

There were no contingent liabilities at 31 July 2018.

**29 POST BALANCE SHEET EVENTS**

There were no post-Balance Sheet events.