



# Annual Report and Financial Statements

Year ended 31 July 2017

Registered Charity 1143423

# Christ Church

# **Annual Report and Financial Statements**

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# MEMBERS OF THE GOVERNING BODY

The Members of the Governing Body are the House's charity trustees under charity law. The members of the Governing Body who served in office during the year or subsequently are detailed below.

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Dean:									
The Very Reverend Professor M.W. Percy		•	•	•	•	•	•	•	•
Canons:									
The Venerable M.A. Gorick									
The Reverend Canon Professor N.J. Biggar			•					•	
The Reverend Canon Professor S.R.I. Foot			•		•			•	
The Reverend Canon Professor G.D. Ward								•	
The Reverend Canon E.J. Newey		•						•	•
Canon Professor C. Harrison								•	
Students:									
Professor J. Pallot	(retired 30 September 2016)								
Professor R.B. Rutherford			•						
Professor J. Cartwright									
Professor S.M. Darlington									
Professor D.J. Hine					•				
Professor R.L. Judson			•	•		•			
Professor D. Nowell	(resigned 30 September 2017)							•	
Professor I.M.C. Watson									
Professor E.J.F. Simpson			•	•		•			<u> </u>
Professor S.D. Howison									
Professor M.J. Edwards			•						
Professor M.D. McCulloch									
Professor D. Obbink									
Professor S.L. Rowland-Jones			<b>†</b>	•					
Dr B.E. Jack					1	<u> </u>			
Professor D.P. McDonald									
Professor S. Neubauer									
Professor B. Parkinson		•	•	•	•	•			•
Professor E.M.C. Tandello-Cooper								•	
Dr D.P. Moran			1			<u> </u>	•		
Professor G. Wilkinson			1	1					
Professor R.L. Davies					•				
Professor Sir J.I. Bell			1				1		
Professor G.A. Johnson		•	•	•	1	1	•		
Professor J.G.E. Cross				•				1	•
Dr A.J. Clark			1			1	<b> </b>		
Dr B.W. Young		•	•	•	•	•	•		•
Professor J.J. Davis						1	•		1
Professor M.C.A Bose			•	•		<b>-</b>	1		•
Professor J. Yee			•	•		•		<b>-</b>	
Professor A. Kuhn				<del>  -</del>					
Mr J.C.F.S. Lawrie		•	•		•			•	•
Professor D. Aarts						<u> </u>	•		•
Professor S.J. Cragg					•				1
Professor R. Wade-Martins			1	1	+-	1	1		
Mr M.W. Kwiatkowski	(resigned 28 June 2017)		•		•	-	<del>                                     </del>	1	+
Professor J.K. Schear	(resigned 20 june 201/)		+-	•	1	-		1	+
Professor E.G.W. Keene	·		+	•	-		+	1	-
Professor S.C. Mortimer		_	1	+-	+	1	•	•	<del> </del>
Professor D.M. Upton	(deceased 1 August 2017)		+	<del> </del>	-	+	+-	+-	-

Professor K. McGerty		•					•
Ms P.A. Linières-Hartley		•	•				•
Mr K. Sternberg							•
Dr G. Bérczi	(determined 30 September 2016)						
Ms L. Elder							
Professor S. Dadson		•					
Dr B. Spagnolo	(resigned 20 September 2016)						
Professor S. L. Newstead		•		•			
Professor K.C. King							
Dr A. Camilleri							
Professor R. Barker					•		
Professor J. Joosten							
Professor S. Hiscock							
Dr K. Manova							
Professor G. Hutchinson							
Dr K. Lebow	(appointed 1 October 2016)						
Professor A. Kuo	(appointed 1 October 2016)		•				
Professor M. van der Schaar	(appointed 1 October 2016)						
Professor Sir T. Berners-Lee	(appointed 1 October 2016)						
Professor A. Vasudevan	(appointed 1 January 2017)						
Professor P-G Martinsson	(appointed 21 April 2017)						
Professor P. Sedláĉek	(appointed 1 October 2017)						
Dr D. Alonso	(appointed 1 October 2017)						
Mr M. Coote	(appointed 1 October 2017)		•		•		
Dr H. Hooper	(appointed 1 October 2017)						
Professor Y. Gal	(appointed 1 October 2017)						

During the year the policies of the Governing Body were developed and implemented through eight principal committees. The current membership of these committees is shown above for each Student.

- (I) House Committee
- (2) Finance Committee
- (3) Academic Committee
- (4) Development Committee
- (5) Salaries Board
- (6) Grants Committee
- (7) Benefices Committee
- (8) General Purposes and Strategy Committee

External members sit on the Finance Committee, Development Committee and the Salaries Board. The external members over the academic year were:

Finance Committee: Mr J. Curtis, Mr D. McDougall.

Development Committee: Mr K.P. Street, Miss P. E.C. Deane, Mr A.L. Carlill, Mr J.E. Philpott, Mrs G.P. Stein.

Salaries Board: Dr I. Asquith, Mr H. Crisp, Ms K Paterson.

#### COLLEGE SENIOR STAFF

The senior staff to whom day to day management is delegated are as follows.

A The Dean	The Very Reverend Martyn Percy
B The Senior Censor	Dr Brian Young (Dr Brian Parkinson until 31 August 2017)
C The Junior Censor	Dr Geraldine Johnson (Dr Brian Young until 31 August 2017)
D The Treasurer	Mr James Lawrie
E The Steward	Ms Pauline Linières-Hartley

#### **HOUSE ADVISERS**

# Investment managers

Oxford University Endowment Management Limited King Charles House, Park End Street, Oxford, OX1 1JD

# Investment property managers and principal surveyor

Savills (L&P) Limited Chartered Surveyors Wytham Court, 11 Westway, Oxford, OX2 oQL

# Auditor

Critchleys Audit LLP

Beaver House, 23-38 Hythe Bridge Street, Oxford, OX1 2EP

#### Bankers

Barclays Bank plc

Business Banking, 4th Floor, Apex Plaza, Forbury Road, Reading, Berkshire, RG11 1AX

#### **Solicitors**

Blake Morgan LLP

Harbour Court, Compass Road, North Harbour, Portsmouth, Hampshire, PO6 4ST

Mills & Reeve LLP

Francis House, 112 Hills Road, Cambridge, CB2 1PH

#### Address

Christ Church, St Aldate's, Oxford, OX1 1DP

#### Website

www.chch.ox.ac.uk

The Members of the Governing Body present their Annual Report for the year ended 31 July 2017 under the Charities Act 2011 together with the audited financial statements for the year.

# REFERENCE AND ADMINISTRATIVE INFORMATION

Christ Church is a joint foundation – of a college in the University of Oxford and of the Cathedral Church of the Diocese of Oxford – supported by a single corporate endowment, which is known as Christ Church ("the House"). The present collegiate foundation was established by King Henry VIII in 1546. Statutes were conferred by the Christ Church Oxford Act, 1867 and these, as modified subsequently by Oxford University Commissions and by Order of Her Majesty in Council, govern its affairs. The government of the foundation vests in the Governing Body formed of the Dean, certain of the Canons and the elected Students.

The House registered with the Charities Commission on 17 August 2011 (registered number 1143423).

The names of all Members of the Governing Body at the date of this report and of those in office during the year, together with details of the senior staff and advisers of the House, are given on pages 2 to 3.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

# Governing documents

The House is governed by its Statutes, dated 16 March 2011.

#### Governing Body

The Governing Body is constituted and regulated in accordance with the House's Statutes, the terms of which are enforceable ultimately by the Visitor, who is Her Majesty, The Queen. Membership of the Governing Body is associated (automatically in most cases) with appointment or election to certain posts in the joint foundation, as outlined below, and lapses in the event of resignation or retirement from those posts.

The Governing Body consists of the Dean, Canons (as defined in Statute Id(i)) and Students (as stated in Statute XIII) of Christ Church. The Students may be (i) tutorial fellows, appointed to joint posts with the University; (ii) University Professors or holders of equivalent posts or University Readers; (iii) senior administrative officers of the House, including the Treasurer and the Steward; and (iv) other persons of distinction whose election to the Governing Body in the opinion of the Governing Body will advance the interests of education and learning in the House or will broaden its expertise.

The Governing Body determines the strategic direction of the House and regulates its administration and the management of its finances and assets. It meets regularly under the chairmanship of the Dean and is advised by a number of committees, the most important of which are detailed below.

# Recruitment and training of Members of the Governing Body

As membership of Governing Body is dependent on the holding of other posts, recruitment depends on the procedures normal for those posts. The Dean, Sub-Dean and Regius Professors are appointed by the Crown. Other academic appointments are by appointment committees; these are university committees in the case of Professors (other than the Regius Professors) and joint university/college committees in other cases. The Archdeacon is appointed by the Bishop of Oxford in consultation with the Chapter of the Cathedral. Senior administrative posts are filled on the advice of specially formed committees reporting to Governing Body. Other persons of distinction may be invited to take up Studentships which give them membership of Governing Body.

New members of Governing Body are inducted by current college officers, typically the Censors and the Treasurer. Induction topics include the role of the Governing Body in the Joint Foundation and responsibilities of its members. Members of the Governing Body attend external trustee training and information courses to keep them informed on current issues in the sector and on regulatory requirements.

# Remuneration of Members of the Governing Body and Senior College Staff.

Members of the Governing Body, who are primarily Fellows, are teaching and research employees of the House and receive no remuneration or benefits from their trusteeship of the House. Those trustees that are also employees of the House receive remuneration for their work as employees of the House which is set based on the advice of the House's Salaries Board, three members of which are not members of Governing Body and not in receipt of remuneration from the House. Where possible, remuneration is set in line with that awarded to the University's academic staff.

The remuneration of senior college staff is set by the House's Remuneration Committee.

#### Organisational management

The Governing Body meets ordinarily 7 times a year. The work of developing policies and monitoring implementation is carried out by eight principal Committees:

- The House Committee considers questions involving the domestic finances, management and organisation of the House, accommodation and the use of space, and other domestic matters.
- The Finance Committee considers matters relating to the property and investments of the House, and questions
  involving the overall financial policy of the House.
- The Academic Committee considers matters relating to the teaching, research and educational activities of the House.
- The Development Committee considers matters concerned with alumni relations and with fund-raising for the purposes of the House, and advises the Development Director and the Development Adviser.
- The Salaries Board considers questions relating to the salaries and expenses of those engaged in teaching members of the House and to other expenses connected with such teaching.
- The Grants Committee considers questions of reasonable charitable donations under Stat. XXXI.3.(v) and of grants for members of the Governing Body, Lecturers, Junior Research Fellows and Senior Scholars.
- The Benefices Committee exercises the Governing Body's right to present to vacant benefices in the gift of the House.
- The General Purposes and Strategy Committee considers questions of policy and strategy concerning the House.

The day-to-day running of the House is delegated to the Dean and Censors, and other college officers notably the Treasurer and the Steward. The Dean and Censors attend all meetings of the principal committees except that the Junior Censor does not attend the Salaries Board, the Senior Censor does not attend the Grants Committee and neither Censor attends the Benefices Committee.

Under Clause 5(a) of the House's statutes, certain powers are reserved to the Dean and Chapter in respect of:

- (1) the Cathedral Church and its fabric and appurtenances, including the Chapter House; and
- (2) the Cathedral Chaplains, Organist, Lay Clerks, and Choristers, and other officers of the Cathedral Church; and
- (3) the residentiary houses assigned for occupation by the Dean and the Canons together with Cloister House.

Members of Chapter form the Board of Governors of Christ Church Cathedral School ("CCCS"), which is chaired by the Dean. CCCS occupies buildings provided by the House which from time to time provides financial support for the school including choral scholarships.

## Group structure and relationships

The House administers many special trusts, as detailed in Notes 19 to 20 to the financial statements.

The House also has five wholly-owned non-charitable subsidiaries: Christ Church Library Charity Limited, which holds the book stock, Christ Church Oxford Trading Limited, whose annual profits are donated to the College under the Gift Aid Scheme, Christ Church Developments Limited, which undertakes major building projects, Christ Church (Evesham) Limited and Christ Church (Daventry) Limited, both of which hold agricultural land with long term development potential. The trading activities of Christ Church Oxford Trading primarily comprise revenue from conference activities and letting of the facilities when not in use by the House. The subsidiaries' aims, objectives and achievements are covered in the relevant sections of this report.

The House is part of the collegiate University of Oxford. Material interdependencies between the University and the House arise as a consequence of this relationship.

#### **OBJECTIVES AND ACTIVITIES**

# Charitable Objects and Aims

The Objects of the Charity are as follows:

- A) The advancement of religion, education and learning, in particular but not exclusively by:
  - (i) the provision, support, conduct and maintenance of Christ Church Cathedral as the Cathedral of the Diocese of Oxford, together with its Choir;
  - (ii) the provision, support, conduct and maintenance of Christ Church as a college within the University of Oxford; and
  - (iii) the promotion of research in any branch of learning.
- B) In so far as it is not incompatible with the objects set out in (A) above, the advancement of the arts, culture, heritage and science, in particular but not exclusively by:
  - (i) the preservation and conservation of collections of articles of historical, aesthetic or scientific interest;
  - (ii) the preservation and conservation of the Cathedral and its appurtenances including the Chapter House; and
  - (iii) the preservation and conservation of the other buildings of the House and its curtilage including the Meadow.

The Governing Body has considered the Charity Commission's guidance on public benefit and in keeping with its objects, the House's aims for the public benefit are

- the advancement of religion by providing and maintaining the Cathedral of the Diocese of Oxford which is home to an active congregation and a world famous Cathedral Choir;
- the advancement of education and learning by providing higher education for some 400 undergraduate and 250 postgraduate students within Oxford University, the students being selected by academic merit;
- the facilitation of research in a range of topics by providing access to its libraries, Picture Gallery and other collections to its undergraduates, graduates, fellows and members of the Governing Body undertaking research and, on a discretionary basis, to non-members of Christ Church undertaking appropriate research;
- the further advancement of education and learning through the activities of the Cathedral School;
- the advancement of the arts, culture, heritage and science by the preservation and conservation of collections of articles of historical, aesthetic or scientific interest; the making available of certain articles to researchers and/or the public;
- the advancement of the arts, culture and heritage by the preservation and conservation of the Cathedral and its appurtenances including the Chapter House, and by the preservation and conservation of the other buildings of the House and its curtilage including the Meadow, for the benefit of current and future members of the House and of the general public; and the advancement of the arts, culture and heritage by the maintenance of its choral foundation, one of the oldest in England;
- The House is particularly committed to the provision of student support, in the form of both bursaries and support for current students in financial difficulty, with a view to ensuring that those of sufficient academic ability should be able to attend the college irrespective of family wealth. The aims set for the House's subsidiaries are to help finance the achievement of the House's aims as above.

The aims set for the House's subsidiaries are to help finance the achievement of such aims.

#### Activities and objectives of the House

The House's activities are focused on furthering its stated objects and aims for the public benefit.

Our stated object of promoting research has been furthered by the appointment of five new Junior Research Fellows (JRFs), an Official Student (Tutorial Fellow) in Geography, an Official Student in Mathematics and an Official Student in Politics. Christ Church also introduced Computer Science as an academic discipline this year, welcoming Professor Sir Tim Berners-Lee as a Research Student and appointing a new Official Student in Computer Science to start in October 2017, when the first Computer Science undergraduates will join Christ Church.

Work on new accommodation at 117 St Aldates during 2016-17 will greatly enhance Christ Church's undergraduate accommodation in the future, and will mean that more graduate students can be housed in college accommodation.

Our continued support of the IntoUniversity initiative in Oxford and related access and outreach activities has assisted with the general object of advancing education and learning, and in the longer term is intended to broaden the available pool of candidates for our undergraduate places, and to enhance the quality of their education, supporting Christ Church's status as a college of the University of Oxford. An Access and Outreach Working Group has worked this year on analysing a range of statistics and data related to Christ Church's applicant pool, and has developed a set of initiatives which will be introduced in 2017-18.

The House's aim of providing bursaries for students of modest means is furthered by our contribution to the Oxford Opportunity Bursary and Moritz-Heyman Scholarship schemes administered by the central University, which makes allocations principally on the basis of household income. Christ Church also provides hardship grants, including Southdown Bursaries, that are specifically targeted at its own Junior Members and are allocated after evaluating their income and expenditure on a case-by-case basis.

Governing Body held its second annual offsite meeting at the beginning of the 2016-2017 academic year, and also established a new General Purposes and Strategy Committee, to consider in depth issues which impact a range of Christ Church business.

#### ACHIEVEMENTS AND PERFORMANCE

426 undergraduate students were resident during the academic year. Of these, 121 were finalists who completed their degree courses; 94.2% gained firsts or 2.1s. 76 bursaries were awarded to undergraduate students.

251 graduate students were following courses of study during the academic year. Of these, 28 completed Masters/BCL degrees and 21 completed doctorates.

The Cathedral offered daily public worship and acted as a chapel for all members of Christ Church. It also offered a venue for special services for the Diocese of Oxford and other outside organisations. The Cathedral also provided a range of educational activities for schools and other groups, and functioned as a venue for public concerts and other events.

Pupil numbers at the Cathedral School remained stable at around the 165 mark, as have the number of Cathedral Choristers at 19. A total of 14 scholarships were gained by this year's leavers (2015-16: 10).

Fundraising produced more direct income than the previous year (see below) but the total sum including pledges amounted to £4.1 million, which represents a reduction over the previous year. Fundraising costs (including salaries of staff in the development office, and organization of alumni and donor events) amounted to £636k (a small increase on the previous year). Investment in development activities is intended to increase awareness of financial needs among alumni and other potential donors and to encourage their loyalty and support. As one indication of success in these regards, the number of new members of the Board of Benefactors increased for a third consecutive year, by 4% to 341.

# FINANCIAL REVIEW

The House's total income of £34,272k (2015-16: £27,995k) was £6,277k higher than 2015-16, an increase of 22%.

The charitable activities of the House include teaching and research, provision of board and lodgings for members of the House, Cathedral and Cathedral School and access for visitors. The income generated by these charitable activities amounted to £12,641k, a 6% increase compared to the previous year (2015-16: £11,647k). The cost of undertaking these charitable activities in the year was £20,872k, a 10% reduction compared to the previous year (2015-16: £23,238k). There was an overall operating deficit of £8,231k on these charitable activities which is funded by expendable donations, trading income and transfers from the House's endowment.

#### Income

Income from charitable activities was £12,641k comprising fee income of £2,861k, which was 1% lower than the previous year, college residential income of £4,404k which was 10% higher, combined income from the Cathedral and Cathedral School of £2,305k was 1% lower and visitor income of £2,656k was 14% higher than the previous year (2015-16: £2,331k). Income from

charitable activities includes £317k in connection with the triennial Commemoration Ball, held in June 2017 and other academic income of £98k (2015-16: £88k).

Fundraising income (which includes both income and capital donations) was £4,875k, 37% higher than 2015-16. Capital donations of £3,043k were 5% higher (2015-16; £2,897k) while income donations of £1,832 k were 175% higher than 2015-16 (£666k), which included donations of £1,215k received in the year towards the refurbishment of Peckwater Quad.

Non charitable trading income of £787k was 15% lower (2015-16: £925k), but this was more than offset by the increase in charitable conference income, overall an uplift of 1% compared to 2015-16.

Income from investment assets of £15,745k was £4,153k higher than the previous year (£5,307k) due to an increase in income generating investments.

# Expenditure

The House sets its budget for expenditure on the basis of a rolling 5-year plan which enables forward planning of significant building and maintenance projects and other strategic projects set by Governing Body.

The House's total expenditure of £25,936k was £1,424k lower than 2015-16 (£27,360k).

Expenditure on charitable activities of £20,872k was £2,366k lower than the previous year. Maintenance and refurbishment expenditure on college buildings of £2,228k (2015-16: £5,285k), was £3,057k lower compared to the previous year which included £2,818k on phase 1 of the Peckwater Quad staircase refurbishment. The main project in 2016-17 was the commencement of the works to the compound, a total of £835k incurred has been capitalised in the year. Phase 2 of the Peckwater Quad staircase refurbishment and works to the Thatched Barn are planned for 2017-18.

Included in total charitable expenditure is the movement on the defined benefit pension schemes deficit liability, as required under FRS102. The net movement in the year is a reduction of £515k, being a reduction for OSPS of £590k less an increase for USS of £75k (2015-16: OSPS £24k, USS £91k = £115k). The total pension scheme deficit liability as at 31 July 2017 recognised in these financial statements as required by FRS 102 has thus come down from £2,904k to £2,388k (USS: £844k, OSPS: £1,544k), producing a net reduction in funds available to the House of £2,388k. The large reduction in the OSPS provision is due to the closure of the defined benefit scheme to new entrants and revised underlying assumptions.

The cost of generating funds in 2016-17 was £5,064k (2015-16: £4,122k), £942k or 23% higher than the previous year. The main increase being £898k interest payable on £40m loan notes which were drawn down during the year bearing a coupon of 2.567%. Investment management costs of £2,799k were £225k higher than the previous year due mainly to increased maintenance and refurbishment expenditure incurred on the House's investment properties. Fundraising costs of £633k were in line with 2015-16 (£629k).

The adoption of FRS 102 also requires the recognition of the fair value of complex financial instruments. The House entered into an interest rate swap with Barclays Bank plc, under which it receives interest at 3-month LIBOR and pays a fixed rate of interest of 4.783%. The notional amount of the swap is £10m and expires on 1 February 2038. The fair value cost of unwinding this interest rate swap as at 31 July 2017 has been provided at £5,943k (2015-16: £7,554k), a reduction in the year of £1,611k.

#### Result for the year

The consolidated net funds of the House rose by £51,563k in the year, the net increase is attributable to:

		2016-17	2015-16
•	Unrestricted funds	£ 6,243k	(£ 3,246k)
•	Restricted funds	£ 768k	£ 415k
•	Endowment funds (*)	£ 44,552k	£ 35,517k

(\*) Including total investment gains in the year of £41,616k (2015-16: £34,702k).

# Reserves policy

The House's reserves policy is to maintain sufficient free reserves to enable it to meet its short-term financial obligations in the event of an unexpected revenue shortfall to allow the House to be managed efficiently and to provide a buffer to ensure uninterrupted services.

Total funds of the House and its subsidiaries at the year-end amounted to £512.9m (2015-16: £461.3m). This includes endowment capital of £501.1m and unspent restricted income funds totalling £9.6m.

The House's free reserves at the year-end amounted to £1,274k (2015-16: -£2,160k), representing retained unrestricted income reserves excluding an amount of £5,233k for the book value of fixed assets less associated funding arrangements and designated reserves at the year end amounting to £540k (2015-16: £553k). Governing Body has set a target to increase free reserves by £500k pa in its rolling 5-year plan. Whilst adopting a policy target for free reserves, the Governing Body also recognises that expenditure on certain repair and renovation projects could be postponed in the event of a cash-flow problem.

Designated reserves of £540k at the year end included £101k for unexpended Annual Fund projects which are projected to be spent over the next three years.

# Risk management

The House has processes for identifying, evaluating and managing the principal risks and uncertainties faced by the House and its subsidiaries in undertaking their activities. When it is not able to address risk issues using internal resources, the House takes advice from external experts. All House committees monitor risk on a regular basis and conduct an annual review of the major risks to which the House is exposed in their areas of responsibility. Their findings are aggregated into a report on major risks which is considered by the Governing Body each year. Health and Safety risks are monitored by a committee of heads of department, chaired by the Steward and subject to annual external audit.

Training courses and other forms of career development are available to members of staff to enhance their skills in risk-related

The Governing Body, which has ultimate responsibility for managing any risks faced by the House, has given consideration to the major risks to which the House and its subsidiaries are exposed and has concluded that adequate systems are in place to manage these risks. It is recognised that systems can provide only reasonable but not absolute assurance that major risks have been managed.

The principal risks and uncertainties faced by the House and its subsidiaries that have been identified are categorised as follows:

R	isk	Measures
I.	Recruitment of staff (academic and non-academic)	Terms and conditions of service reviewed regularly
2.	Reputational risk from lapses in academic standards	Monitor admissions procedures, student satisfaction and exam results
3.	IT network and data security	IT managed jointly with Pembroke College. Investment in people and hardware/software
4.	Disaster	Recovery planning procedures reviewed regularly, liaison with emergency services
5.	Decline in purchasing power of the endowment	Diversified portfolio and close oversight from the Investment Group

# Investment policy, objectives and performance

The House's investment objectives are to balance current and future beneficiary needs by:

- maintaining (at least) the value of the investments in real terms;
- producing consistent and sustainable income to support expenditure; and
- delivering these objectives within acceptable levels of risk.

To meet these objectives the House's investments as a whole are managed on a total return basis, maintaining diversification across a range of asset classes in order to produce an appropriate balance between risk and return. In line with this approach, the House's statutes allow the House to invest permanent endowment to maximise the related total return and to make an appropriate proportion of the unapplied total return available for expenditure each year.

Investment policy and strategy are set by the Governing Body as advised by the Investment Group from time to time and performance is regularly monitored by the Investment Group. At the year end, the House's long term investments, combining

securities and property investments, totalled £501.1m (2015-16: £456.6m), net of £40m loan notes. Investment returns were strong, with a total return on the House's investments after fees and interest on the loan notes of +12.0% (2015-16: +10.6%).

The carrying value of the preserved permanent capital and the amount of any unapplied total return available for expenditure was taken as the open market values of these funds as at I August 2001 together with the original gift value of all subsequent endowment received.

On the total return basis of investing, it is the Governing Body's policy to extract as income 3.25% (plus investment management costs) of the value of the relevant investments. However, to smooth and moderate the amounts withdrawn, this is calculated on the average of the year-end values in each of the preceding five years. Due to increasing investment values over the previous five years, the effective amounts withdrawn are currently less than the nominal 3.25% stated in this policy.

The equivalent of such 3.25% of the opening value of the securities and property investments, plus costs, was taken as income in the year. The Governing Body keeps the level of income withdrawn under review to balance the needs and interests of current and future beneficiaries of the House's activities.

#### **FUTURE PLANS**

The House seeks to continue to fulfil its core purposes. To this end, its policies in all areas are reviewed regularly by the committees set out on page 6 and by the Governing Body. The House has identified as its most urgent need the requirement to increase its endowment to assure the future funding of academic teaching posts and to provide for bursaries and fee remission to guarantee continuing access under the current university funding regime. Two main strands of its development campaign are therefore the 'in perpetuity' scheme which encourages donations to support the teaching enterprise, and the 'bursaries' scheme to provide funding for enhanced student support. The House is planning to invest in improved facilities over the next few years, particularly in the areas of student accommodation.

# STATEMENT OF ACCOUNTING AND REPORTING RESPONSIBILITIES

The Governing Body is responsible for preparing the Report of the Governing Body and the financial statements in accordance with applicable law and regulations.

Charity law requires the Governing Body to prepare financial statements for each financial year. Under that law the Governing Body has prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102: The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102).

Under charity law the Governing Body must not approve the financial statements unless it is satisfied that they give a true and fair view of the state of affairs of the House and of its net income or expenditure for that period. In preparing these financial statements, the Governing Body is required to:

- select the most suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards, including FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- state whether a Statement of Recommended Practice (SORP) applies and has been followed, subject to any material departures which are explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the House will continue to operate.

The Governing Body is responsible for keeping proper accounting records that are sufficient to show and explain the House's transactions and disclose with reasonable accuracy at any time the financial position of the House and enable it to ensure that the financial statements comply with the Charities Act 2011. It is also responsible for safeguarding the assets of the House and ensuring their proper application under charity law and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Governing Body on 8 November 2017 at	nd signed	on its	behalf by
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The Very Reverend Professor Martyn Percy

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# Independent auditor's report to the Members of the Governing Body of Christ Church

### Opinion

We have audited the financial statements of Christ Church (the "Charity") for the year ended 31 July 2017 which comprise the Statement of Accounting Policies, the Consolidated Statement of Financial Activities, the Consolidated and House Balance Sheets, the Consolidated Cash Flow Statement and notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the House's Governing Body, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the Members of the Governing Body those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the House's Governing Body as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion, the financial statements:

- give a true and fair view of the state of the group and charity's affairs as at 31 July 2017 and of the group's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011.

# Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Members of the Governing Body's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Members of the Governing Body have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

# Other information

The Members of the Governing Body are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Christ Church

#### Independent auditor's report to the Members of the Governing Body of Christ Church

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- sufficient accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

# Responsibilities of the Members of the Governing Body

As explained more fully in the Statement of Accounting and Reporting Responsibilities [set out on page 11], the Members of the Governing Body are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Members of the Governing Body are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Members of the Governing Body either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/apb/scope/private.cfm. This description forms part of our auditor's report.

Critchleys Audit LLP Statutory Auditor Oxford

Date:

Critchleys Audit LLP is eligible to act as an auditor in terms of sections 1212 of the Companies Act 2006.

# 1. Scope of the financial statements

The financial statements present the Consolidated Statement of Financial Activities (SOFA), the Consolidated and College Balance Sheets and the Consolidated Statement of Cash Flows for the House and its wholly-owned subsidiaries Christ Church Library Charity Limited, Christ Church Oxford Trading Limited, Christ Church (Evesham) Limited, Christ Church (Daventry) Limited and Christ Church Developments Limited. The subsidiaries have been consolidated from the date of their formation being the date from which the House has exercised control through voting rights in the subsidiaries. No separate SOFA has been presented for the House alone as permitted by the Charity Commission on a concessionary basis for the filing of consolidated financial statements. The College Balance Sheet presented excludes the Cathedral and Cathedral School, both of which are included in the Consolidated Balance Sheet. A summary of the results and financial position of the charity and each of its material subsidiaries for the reporting year are disclosed in note 13.

#### 2. Basis of accounting

The House's individual and consolidated financial statements have been prepared in accordance with United Kingdom Accounting Standards, in particular 'FRS 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102).

The House is a public benefit entity for the purposes of FRS 102 and a registered charity. The House has therefore also prepared its individual and consolidated financial statements in accordance with 'The Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with FRS 102' (The Charities SORP (FRS 102)).

The financial statements have been prepared on a going concern basis and on the historical cost basis, except for the measurement of investments and certain financial assets and liabilities at fair value with movements in value reported within the Statement of Financial Activities (SOFA). The principal accounting policies adopted are set out below and have been applied consistently throughout the year.

For some investments, the investment income was reinvested by purchasing additional units. In previous years this was presented as net investment gains but it is felt that, as additional units are purchased, it should now be presented as investment income. The comparatives have been adjusted by adding £6,285k to investment income with investment gains being reduced by the same amount. There is no effect on net assets, fund balances or net income as a result of this change.

## 3. Accounting judgements and estimation uncertainty

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. The following judgements and estimates are considered by the Governing Body to have most significant effect on amounts recognised in the financial statements.

Before legacies are recognised in the financial statements, the Governing Body has to exercise judgement as to what constitutes sufficient evidence of entitlement to the bequest. Sufficient entitlement exists once notification of payment has been received from the executor(s) of the estate or estate accounts are available which indicate there are sufficient funds in the estate after meeting liabilities for the bequest to be paid.

With respect to the next financial year, the most significant areas of uncertainty that affect the carrying value of assets held by the House and its subsidiaries are the level of investment return and the performance of investment markets.

## 4. Income recognition

All income is recognised once the House has entitlement to the income, the economic benefit is probable and the amount can be reliably measured.

# a. Income from fees, HEFCE support and other charges for services

Fees receivable, less any scholarships, bursaries or other allowances granted from the House's unrestricted funds, HEFCE support and charges for services and use of the premises are recognised and accounted for in the period in which the related service is provided.

# b. Income from donations, grants and legacies

Donations and grants that do not impose specific future performance-related or other specific conditions are recognised on the date on which the charity has entitlement to the resource, the amount can be reliably measured and the economic benefit to the House of the donation or grant is probable. Donations and grants subject to performance-related conditions are recognised as and when those conditions are met. Donations and grants subject to other specific

# Christ Church Statement of Accounting Policies Year ended 31 July 2017

conditions are recognised as those conditions are met or their fulfilment is wholly within the control of the House and it is probable that the specified conditions will be met.

Legacies are recognised following grant of probate and once the House has received sufficient information from the executor(s) of the deceased's estate to be satisfied that the gift can be reliably measured and that the economic benefit to the House is probable.

Donations, grants and legacies accruing for the general purposes of the House are credited to unrestricted funds.

Donations, grants and legacies which are subject to conditions as to their use imposed by the donor or set by the terms of an appeal are credited to the relevant restricted fund or, where the donation, grant or legacy is required to be held as capital, to the endowment funds. Where donations are received in kind (as distinct from cash or other monetary assets), they are measured at the fair value of those assets at the date of the gift.

#### c. Investment income

Interest on bank balances is accounted for on an accrual basis with interest recognised in the period to which the interest relates.

Income from fixed interest debt securities is recognised using the effective interest rate method.

Dividend income and similar distributions are recognised on the date the share interest becomes ex-dividend or when the right to the dividend can be established.

Income from investment properties is recognised in the period to which the rental income relates.

## 5. Expenditure

Expenditure is accounted for on an accruals basis. A liability and related expenditure is recognised when a legal or constructive obligation commits the House to expenditure that will probably require settlement, the amount of which can be reliably measured or estimated.

Grants awarded that are not performance-related are charged as an expense as soon a legal or constructive obligation for their payment arises. Grants subject to performance-related conditions are expensed as the specified conditions of the grant are met.

All expenditure including support costs and governance costs are allocated or apportioned to the applicable expenditure categories in the Statement of Financial Activities (the SOFA).

Support costs which includes governance costs (costs of complying with constitutional and statutory requirements) and other indirect costs are apportioned to expenditure categories in the SOFA based on the estimated amount attributable to that activity in the year, either by reference to staff time or the use made of the underlying assets, as appropriate. Irrecoverable VAT is included with the item of expenditure to which it relates.

Intra-group sales and charges between the House and its subsidiaries are excluded from trading income and expenditure in the consolidated financial statements.

#### 6. Leases

Leases of assets that transfer substantially all the risks and rewards of ownership are classified as finance leases. The costs of the assets held under finance leases are included within fixed assets and depreciation is charged over the shorter of the lease term and the assets' useful lives. Assets are assessed for impairment at each reporting date. The corresponding capital obligations under these leases are shown as liabilities and recognised at the lower of the fair value of the leased assets and the present value of the minimum lease payments. Lease payments are apportioned between capital repayment and finance charges in the SOFA so as to achieve a constant rate of interest on the remaining balance of the liability.

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases. Rentals payable under operating leases are charged in the SOFA on a straight line basis over the relevant lease terms. Any lease incentives are recognised over the lease term on a straight line basis.

# 7. Tangible fixed assets

Land is stated at cost. Buildings and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

# Christ Church Statement of Accounting Policies Year ended 31 July 2017

Expenditure on the acquisition or enhancement of land and on the acquisition, construction and enhancement of buildings which is directly attributable to bringing the asset to its working condition for its intended use and amounting to more than £20,000 together with expenditure on equipment costing more than £20,000 is capitalised.

Where a part of a building or equipment is replaced and the costs capitalised, the carrying value of those parts replaced is derecognised and expensed in the SOFA.

Other expenditure on equipment incurred in the normal day-to-day running of the House and its subsidiaries is charged to the SOFA as incurred.

#### 8. Depreciation

Equipment

Depreciation is provided to write off the cost of all relevant tangible fixed assets, less their estimated residual value, in equal annual instalments over their expected useful economic lives as follows:

Freehold properties, including major extensions 50 years

Leasehold properties 50 years or period of lease if shorter

Building improvements 10 - 30 years

Books 2% pa reducing balance

Freehold land is not depreciated. The cost of maintenance is charged in the SOFA in the period in which it is incurred.

3 - 10 years

At the end of each reporting period, the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment

Properties held under a Shared Equity House Purchase scheme are held at the original cost of the House's share and are not depreciated.

# 9. Heritage Assets

The House has chosen to hold heritage assets at cost. The House has a number of assets, including items of art and historic texts that meet the definition of heritage assets under the SORP. The depreciated historic cost of the majority of these items is nil. Items purchased are recognised at cost and items donated to the House are recognised at fair value. The House has taken advantage of the exemption within FRS 102 not to disclose transactions before 1 January 2015 as obtaining fair values for these assets would be impracticable and the cost of obtaining such valuations would outweigh the benefits to the users of these financial statements

#### 10. Investments

Investment properties are initially recognised at their cost and subsequently measured at their fair value (market value) at each reporting date. Purchases and sales of investment properties are recognised on exchange of contracts.

Listed investments are initially measured at their cost and subsequently measured at their fair value at each reporting date. Fair value is based on their quoted price at the balance sheet date without deduction of the estimated future selling costs.

Investments such as hedge funds and private equity funds which have no readily identifiable market value are initially measured at their costs and subsequently measured at their fair value at each reporting date without deduction of the estimated future selling costs. Fair value is based on the most recent valuations available from their respective fund managers.

Other unquoted investments are valued using primary valuation techniques such as earnings multiples, recent transactions and net assets where reliable estimates can be made – otherwise at cost less any impairment.

Changes in fair value and gains and losses arising on the disposal of investments are credited or charged to the income or expenditure section of the SOFA as 'gains or losses on investments' and are allocated to the fund holding or disposing of the relevant investment.

#### II. Other financial instruments

#### a. Derivatives

Christ Church has employed an interest rate swap on one occasion in 2008 to fix the cost of its debt for 30 years.

Derivative financial instruments are initially measured at fair value on the date the contract is entered into and are subsequently measured at fair value. Changes in fair value are credited or charged to the income or expenditure section of the SOFA. Hedge accounting is not currently applied to derivatives.

# b. Cash and cash equivalents

Cash and cash equivalents include cash at banks and in hand and short term deposits with a maturity date of three months or less.

#### c. Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their at transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to a market rate of interest are measured at the present value of the expected future receipts or payment discounted at a market rate of interest.

#### 12. Stocks

Stocks are valued at the lower of cost and net realisable value, cost being the purchase price on a first in, first out basis.

# 13. Foreign currencies

The functional and presentation currency of the College and its subsidiaries is the pound sterling.

Transactions denominated in foreign currencies during the year are translated into pounds sterling using the spot exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into pounds sterling at the rates applying at the reporting date.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the exchange rates at the reporting date are recognised in the income and expenditure section of the SOFA.

## 14. Total Return investment accounting

The House's Statutes authorise the House to adopt a 'total return' basis for the investment of its permanent endowment. The House can invest its permanent endowment without regard to the capital/income distinctions of standard trust law and with discretion to apply any part of the accumulated total return on the investment as income for spending each year. Until this power is exercised, the total return is accumulated as a component of the endowment known as the unapplied total return that can be either be retained for investment or release to income at the discretion of the Governing Body.

# 15. Fund accounting

The total funds of the House and its subsidiaries are allocated to unrestricted, restricted or endowment funds based on the origins of the terms set by the donors or set by the terms of an appeal. Endowment funds are further sub-divided into permanent and expendable.

Unrestricted funds can be used in furtherance of the objects of the House at the discretion of the Governing Body. The Governing Body may decide that part of the unrestricted funds shall be used in future for a specific purpose and this will be accounted for by transfers to appropriate designated funds.

Restricted funds comprise gifts, legacies and grants where the donors specified that the funds are to be used for particular purposes of the House. They consist of either gifts where the donor has specified that both the capital and any income arising must be used for the purposes given or the income on gifts where the donor has required or permitted the capital be maintained and with the intention that the income will be used for specific purposes within the House's objects.

Permanent endowment funds arise where donors specify that the funds are to be retained as capital for the permanent benefit of the House. Any part of the total return arising from the capital that is allocated to income will be accounted for as unrestricted funds unless the donor has placed restrictions on the use of that income, in which case it will be accounted for as a restricted fund.

# Christ Church Statement of Accounting Policies Year ended 31 July 2017

Expendable endowment funds are similar to permanent endowment in that they have been given, or the House has determined based on the circumstances that they have been given, for the long term benefit of the House. However, the Governing Body may at its discretion determine to spend all or part of the capital.

#### 16. Pension costs

The costs of retirement benefits provided to employees of the House through a number of multi-employer defined pension schemes are accounted for as if these were defined contribution schemes as information is not available to use defined benefit accounting in accordance with the requirements of FRS 102. The House's contributions to these schemes are recognised as a liability and an expense in the period in which the salaries to which the contributions relate are payable.

In addition, a liability is recognised at the balance sheet date for the discounted value of the expected future contribution payments under the agreements with these multi-employer schemes to fund the past service deficits.

The College also operates a defined contribution pension scheme. Contributions to these arrangements are charged to the SOFA in the period in which they are payable.

Christ Church Consolidated Statement of Financial Activities For the year ended 31 July 2017

						Restated
		Unrestricted	Restricted	Endowed	2017	2016
		Funds	Funds	Funds	Total	Total
	Notes	£'000	£'000	£'000	£'000	£'000
INCOME AND ENDOWMENTS FROM:						
Charitable activities:	I					
Teaching, research and residential		10,336	-	-	10,336	9,313
Cathedral School		2,061	-	-	2,061	2,073
Cathedral		124	114	6	244	261
Other Trading Income	3	787	-	-	787	925
Donations and legacies	2	1,383	449	3,043	4,875	3,563
Investments:						
Investment income	4	121	29	15,745	15,895	11,784
Total return allocated to income	14	7,888	4,671	(12,559)	-	-
Other income		57	17	-	74	76
Total income	-	22,757	5,280	6,235	34,272	27,995
EXPENDITURE ON:	5					
Charitable activities:						
Teaching, research and residential		13,333	3,138	-	16,471	19,071
Other charitable activities		-	615	-	615	558
Cathedral School		2,321		-	2,321	2,233
Cathedral		1,351	114	-	1,465	1,376
Generating funds:						
Fundraising		633	_	-	633	629
Trading expenditure		734	_	-	734	919
Investment management costs		131	-	2,668	2,799	2,574
Interest payable on loan notes		-	-	898	898	-
Total expenditure	-	18,503	3,867	3,566	25,936	27,360
Net Income/(Expenditure) before gains	-	4,254	1,413	2,669	8,336	635
Net gains on investments	II, I2	_	_	41,616	41,616	34,702
Gains/(losses) on complex financial instruments	25	1,611	-	41,010	1,611	(2,651)
Net Income		5,865	1,413	44,285	51,563	32,686
Transfers between funds	19	378	(645)	267	-	-
Net movement in funds for the year	-	6,243	768	44,552	51,563	32,686
·			•			
Fund balances brought forward	19	(4,113)	8,834	456,582	461,303	428,617
Funds carried forward at 31 July	-	2,130	9,602	501,134	512,866	461,303

Christ Church Consolidated and College Balance Sheets As at 31 July 2017

	Notes	2017 Group £'000	2016 Group £'000	2017 College £'000	2016 College £'000
FIXED ASSETS					
Tangible assets	9	11,799	11,303	8,201	7,716
Property investments	11	149,798	105,730	149,501	105,630
Other Investments	12	391,672	350,982	391,347	350,689
Total Fixed Assets	_	553,269	468,015	549,049	464,035
CURRENT ASSETS					
Stocks		672	575	671	574
Debtors	15	8,282	4,120	12,521	8,230
Cash at bank and in hand		15,081	16,849	14,056	15,802
Total Current Assets		24,035	21,544	27,248	24,606
LIABILITIES					
Creditors: Amounts falling due within one year	16	5,899	7,550	5,100	6,888
NET CURRENT ASSETS		18,136	13,994	22,148	17,718
TOTAL ASSETS LESS CURRENT LIABILITIES		571,405	482,009	571,197	481,753
CREDITORS: falling due after more than one year	17	55,943	17,554	55,943	17,554
Provisions for liabilities and charges	18	208	248	208	248
NET ASSETS BEFORE PENSION LIABILITY		515,254	464,207	515,046	463,951
Defined benefit pension scheme liability	23	2,388	2,904	2,388	2,904
TOTAL NET ASSETS		512,866	461,303	512,658	461,047
FUNDS OF THE COLLEGE	19				
Endowment funds		501,134	456,582	500,748	456,220
Restricted funds		9,602	8,834	8,958	8,380
Unrestricted funds		-			
Designated funds		540	553	448	172
General funds		5,967	553 1,838	10,835	472 6,433
Revaluation reserve		3,957 3,954	3,954		~; <del>1</del> 77
Pension and loan swap reserve	19/23	(8,331)	(10,458)	(8,331)	(10,458)
		512,866	461,303	512,658	461,047

The financial statements were approved and authorised for issue by the Governing Body of Christ Church on 8 November 2017.

The Very Reverend Professor Martyn Percy Dean Mr James Lawrie Treasurer

# Christ Church Consolidated Statement of Cash Flows For the year ended 31 July 2017

			Restated
		2017	2016
	Notes	£'000	£'000
Net cash provided by (used in) operating activities	26	(12,821)	(9,408)
Cash flows from investing activities			
Dividends, interest and rents from investments		15,895	11,784
Cash inflows from new borrowing		40,000	-
Interest payable on loan notes		(898)	-
Investment management costs		(2,799)	(2,574)
Proceeds from the sale of property, plant and equipment		-	I
Purchase of property, plant and equipment		(1,046)	(158)
Proceeds from sale of investments		12,338	36,514
Purchase of investments		(55,480)	(37,330)
Net cash provided by (used in) investing activities		8,010	8,237
Cash flows from financing activities			
Repayments of borrowing		-	-
Receipt of endowment		3,043	2,897
Net cash provided by (used in) financing activities		3,043	2,897
Change in cash and cash equivalents in the reporting period		(1,768)	1,726
Cash and cash equivalents at the beginning of the reporting period		16,849	15,123
Change in cash and cash equivalents due to exchange rate movements		-	-
Cash and cash equivalents at the end of the reporting period	27	15,081	16,849

INCOME FROM CHARITABLE ACTIVITIES		
	2017	2016
Teaching, Research and Residential	£'000	£'ooo
Unrestricted funds		
Tuition fees - UK and EU students	1,744	1,698
Tuition fees - Overseas students	749	817
Other fees	38	50
Other HEFCE support	330	316
Other academic income	98	88
College residential income	4,404	4,013
Visitor income	2,656	2,331
Other income	317	-
	10,336	9,313
Total Teaching, Research and Residential	10,336	9,313
Unrestricted funds		
Cathedral School income	2,061	2,073
Cathedral income	124	135
	2,185	2,208
Restricted funds		
Cathedral income	114	121
		121
Endowed funds		
Cathedral income	6	5
	6	5
	2,305	2,334
Total income from charitable activities	12,641	11,647

The above analysis includes £2,824k received from Oxford University from publicly accountable funds under the Collegiate Funding Formula Scheme (2015-16: £2,831k).

Under the terms of the undergraduate student support package offered by Oxford University to students from lower income households, the House's share of the fees waived amounted to £22k (2015-16: £38k). These are not included in the fee income reported above.

# 2 DONATIONS AND LEGACIES

		2017	2016
		£'ooo	£'000
	Donations and Legacies		
	Unrestricted funds	1,383	256
	Restricted funds	449	410
	Endowed funds	3,043	2,897
		4,875	3,563
3	INCOME FROM OTHER TRADING ACTIVITIES		
		2017	2016
		£'000	£'000
	Subsidiary company trading income	787 787	925 925

4 INVESTMENT INCOME			Restated
•		2017	2016
		£'000	£'000
Unrestricted funds			
Agricultural rent		2	2
Bank interest		117	138
Other interest			2
			142
Restricted funds			
Other interest		29	50
			50
T 1 1C 1			
Endowed funds		586	612
Agricultural rent Commercial rent		2,561	1,876
Other property income		2,501 1,146	1,551
Equity dividends		1,404	38
Other investment incom		10,048	7,515
Other investment meom		15,745	11,592
Total Investment income		15,895	11,784
ANIAL WOLC OF EADENID	TIDE		
5 ANALYSIS OF EXPEND	TORE	2017	2016
		£'000	£'000
Charitable expenditure			
Direct staff costs allocate	to:		
Teaching, research an		7,102	7,116
O'			
Other direct costs alloca			
Teaching, research an		7,210	9,844
Other charitable activ	ies	615	558
Cathedral school		2,277	2,188
Cathedral		1,465	1,376
Support and governance	costs allocated to:		
Teaching, research an		2,159	2,111
Cathedral school		44	45
Total charitable expendit	re	20,872	23,238
Expenditure on generatin			
Direct staff costs allocate	l to:	272	270
Fundraising Trading and visitor ex	o on ditura	372 239	379 397
Trading and visitor Ca	Character		371
Other direct costs alloca	ed to:		
Fundraising		192	178
Trading and visitor ex	penditure	415	421
Investment managem	nt costs	2,668	2,442
Interest payable on no	res	898	0
Support and governance	costs allocated to		
Fundraising	Jose anotated to.	69	72
Trading and visitor ex	penditure	80	101
Investment managem		131	132
Total expenditure on gen		5,064	4,122
Total expenditure		25,936	27,360

The 2016 expenditure of £27,360k represented £21,321k from unrestricted funds, £3,597k from restricted funds and £2,442k from endowed funds.

The House is liable to be assessed for Contribution under the provisions of Statute XV of the University of Oxford. The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contributions are calculated annually in accordance with regulations made by the Council of the University of Oxford. The teaching, research and residential costs include College Contribution payable of £370k (2016 - £425k).

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	Generating Funds	Teaching and Research	Public Worship, Choir & Choir School	Heritage	2017 Total
	£'000	£'000	£'000	£'000	£'000
Financial administration	106	207	0	0	402
Domestic administration	196	207 548	0	0	403 602
TT	54 13	293	0	0	306
Depreciation	2	504	44	0	550
Loan interest payable	898	498	0	0	1,396
Other finance charges	15	60	0	0	75
Governance costs	0	49	0	0	49
GOTOMARCE COURS	1,178	2,159	44	0	3,381
		Teaching	Public		
	Generating	and	Worship, Choir		2016
	Funds	Research	& Choir School	Heritage	Total
	£'000	£'000	£'000	£'000	£'ooo
Financial administration	198	205	О	0	403
Domestic administration	73	490	0	0	563
IT	12	262	0	О	274
Depreciation	3	528	45	0	576
Loan interest payable	0	487	0	0	487
Other finance charges	19	96	0	0	115
Governance costs	0	43	0	0	43
	305	2,111	45	o	2,461
Financial and domestic administration and IT costs are attributed acco Depreciation costs and profit or loss on disposal of fixed assets are attri Interest and other finance charges are attributed according to the purp	buted according to the	use made of the			
Depreciation costs and profit or loss on disposal of fixed assets are attri	buted according to the	use made of the		2017	
Depreciation costs and profit or loss on disposal of fixed assets are attri Interest and other finance charges are attributed according to the purpo	buted according to the	use made of the		2017 £'000	
Depreciation costs and profit or loss on disposal of fixed assets are attri Interest and other finance charges are attributed according to the purper Governance costs comprise:	buted according to the	use made of the		£'000	£'000
Depreciation costs and profit or loss on disposal of fixed assets are attri Interest and other finance charges are attributed according to the purper Governance costs comprise: Auditor's remuneration - audit services	buted according to the	use made of the		£'000	2016 £'000
Depreciation costs and profit or loss on disposal of fixed assets are attri Interest and other finance charges are attributed according to the purper Governance costs comprise:	buted according to the	use made of the		£'000	£'000

No amount has been included in governance costs for the direct employment costs or reimbursed expenses of the House's Fellows on the basis that these payments relate to the Fellows involvement in the House's charitable activities. Details of the remuneration of the Fellows' and their reimbursed expenses are included as a separate note within these financial statements.

# 7 GRANTS AND AWARDS

Unrestricted funds Grants to individuals: Scholarships prizes and grants	During the year the House funded research awards and bursaries to students from its restricted and unrestricted funds as follows:	2017 £'000	2016 £'000
	Unrestricted funds		
Scholarships prizes and grants	Grants to individuals:		
ocitoration ps, prizes and grants	Scholarships, prizes and grants	31	54
Bursaries and hardship awards 53 25	Bursaries and hardship awards	53	25
Total unrestricted 84 79	Total unrestricted	84	79
	<del>-</del>		
Restricted funds	Restricted funds		
Grants to individuals:	Grants to individuals:		
Scholarships, prizes and grants 384 305	Scholarships, prizes and grants	384	305
Bursaries and hardship awards	Bursaries and hardship awards	356	291
Total restricted	Total restricted	740	596
Total grants and awards 824 675	Total grants and awards	824	675

The figure included above represents the cost to the House of the Oxford Bursary Scheme. Students of the House received £112k (2016: £111k). Some of those students also received fee waivers amounting to £22k (2016: £38k).

The above costs are included within the charitable expenditure on Teaching, Research and Residential.

# Christ Church Notes to the financial statements For the year ended 31 July 2017

		25-
The aggregate staff costs for the year were as follows.	2017 £'000	201 £'00
Salaries and wages	6,812	6,681
Social security costs	645	527
Pension costs:		
Defined benefit schemes	699	1,212
Defined contribution schemes	o	О
Other benefits	674	571
	8,830	8,991
Staff costs of £878k (2015-16: £863k) included in total Cathedral costs and £1,658k (2015-16: £1,580k) included in total Cathedra aggregate payroll costs shown above.	al school costs are not inc	uded in the
The average number of employees of the House, excluding Trustees, on a full time equivalent basis was as follows:	2017	201
Tuition and research	60	57
College residential	122	122
Trading and visitor	19	19
Cathedral	19	19
Cathedral School	62	61
Fundraising	5	7
Support	77	75
Total	364	360
The average number of employed Trustees during the year was as follows:		
University Lecturers	20	2.1
CUF Lecturers	14	14
Faculty Lecturers	I	I
Other teaching and research	4	6
Other	12	10
Total	51	52
The following information relates to the employees of the House excluding the House Trustees. Details of the remuneration a Trustees is included as a separate note in these financial statements.	nd reimbursed expenses o	f the Hous
The number of employees (excluding members of Governing Body) during the year whose gross pay and benefits (excluding contributions) falling within the following bands was:	employer NI and pension	
£60,001-£70,000	4	4
£70,001-£80,001	2	2
£80,00I-£90,00I	I	I
The number of the above employees with retirement benefits accruing was as follows:		
The number of the above employees with retirement benefits accruing was as follows:  In defined benefits schemes	7	
	7 o	7
In defined benefits schemes		

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TANGIBLE FIXED ASSETS					
Group	Assets in the	Leasehold	Freehold	Plant and	
Sivap	course of	land and	land and	machinery	
	construction	buildings	buildings	•	Total
	£'000	£'000	£'000	£'000	£'000
Cost					
At start of year	o	417	9,073	6,491	15,981
Additions	835	0	0	211	1,046
Disposals	0	0	0	(33)	(33)
At end of year	835	417	9,073	6,669	16,994
Description of the section of					
<b>Depreciation and impairment</b> At start of year	0	0	2,573	2,105	4,678
Depreciation charge for the year	0	0	332	218	550
Depreciation on disposals	0	0	0	(33)	(33)
Impairment	0	0	О	0	0
Impantment	_				
At end of year	0	0	2,905	2,290	5,195
Net book value					
At end of year	835	417	6,168	4,379	11,799
At start of year	0	4 <sup>1</sup> 7	6,500	4,386	11,303
College	Fixtures,	Leasehold	Freehold	Plant and	
Conege	fittings and	land and	land and	machinery	
	equipment	buildings	buildings		Total
	£'000	£'000	£'000	£'000	£'ooo
Cost					
At start of year	0	417	8,226	2,597	11,240
Additions	835	0	О	90	925
Disposals	О	0	О	0	0
At end of year	835	417	8,226	2,687	12,165
Depreciation and impairment					
At start of year	0	О	2,278	1,246	3,524
Charge for the year	0	О	315	125	440
On disposals	0	О	O	О	0
Impairment	0	0	0	0	О
At end of year	0	0	2,593	1,371	3,964
Net book value					
At end of year	835	417	5,633	1,316	8,201
At start of year	0	417	5,948	1,351	7,716

The House has substantial long-held historic assets all of which are used in the course of the House's teaching and research activities. These comprise listed buildings on the House site, together with their contents comprising works of art, ancient books and manuscripts and other treasured artefacts. Because of their age and, in many cases, unique nature, reliable historical cost information is not available for these assets and could not be obtained except at disproportionate expense. However, in the opinion of the Trustees the depreciated historical cost of these assets is now immaterial.

#### 10 HERITAGE ASSETS

The House holds a collection of early printed books, manuscripts and photographs, circa 650 paintings, circa 3,000 prints and circa 2,000 drawings, a collection of 18th and 19th century English glass and a number of Russian icons of the 17th and 18th century. All of these were donated to the House between 1710 and 1980 on the understanding that it will preserve them and make them accessible to scholars and, within appropriate limits, to members of the public. Heritage assets are held at historical cost which in the opinion of the Trustees is now immaterial. The Trustees consider the cost to carry out a valuation of these heritage assets held would not be commensurate with the benefit to the users of the financial statements.

Christ Church is one of the major research libraries in the world, home to many thousands of priceless documents and collections. They encompass a vast array of rare and unique materials in a number of formats, ranging from illuminated manuscripts and early printed books to family papers, maps, artefacts and images. These collections support research by members of Christ Church and Oxford University, as well as an international community of scholars.

Christ Church is unique among the Oxford and Cambridge colleges in possessing an important collection of Old Master paintings and drawings, housed in a purpose-built gallery of considerable architectural interest. The Picture Gallery is open to members of the public, Christ Church and Oxford University and the Old Master collection has been on view to the public since 1768. No material acquisitions or disposals have occurred over the last 5 years.

#### 11 PROPERTY INVESTMENTS

Group	Agricultural £'000	Commercial £'000	Residential and Other £'000	2017 Total £'000	2016 Total £'000
Valuation at start of year	61,475	18,769	25,486	105,730	100,369
Additions and improvements at cost	661	35,155	0	35,816	5,278
Disposals	2	(2,194)	0	(2,192)	(6,997)
Revaluation gains/(losses) in the year	7,067	1,305	2,072	10,444	7,080
Valuation at end of year	69,205	53,035	27,558	149,798	105,730
College			Residential	2017	2016
-	Agricultural	Commercial	and Other	Total	Total
	£'000	£'000	£'000	£'000	£'000
Valuation at start of year	61,375	18,770	25,485	105,630	100,269
Additions and improvements at cost	461	35,156	0	35,617	5,278
Disposals	2	(2,192)	О	(2,190)	(6,997)
Revaluation gains/(losses) in the year	7,067	1,305	2,072	10,444	7,080
Valuation at end of year	68,905	53,039	27,557	149,501	105,630

A formal valuation of the agricultural, commercial and residential properties was prepared by Savills (L&P) Limited as at 31 July 2017.

In addition to the direct property investments stated above the House holds a total of £61.1m of indirect property in five property specific investments as well as exposure in diversified funds.

#### 12 OTHER INVESTMENTS

	Restated
2017	2016
£'000	£'000
350,982	320,825
19,663	32,011
(8,923)	(17,633)
(1,226)	(11,884)
4	41
31,172	27,622
391,672	350,982
	£'000  350,982  19,663 (8,923) (1,226)  4 31,172

Restated

12 OTHER INVESTMENTS CONTINUED						
College investments						
Valuation at start of year					350,589	320,446
New money invested					19,663	32,011
Amounts withdrawn					(8,923)	(17,633)
(Decrease)/ increase in cash held					(1,242)	(11,889)
Investment management fees Increase in value of investments					4	41
Increase in value or investments					31,156	27,613
				_	391,247	350,589
Investment in subsidiaries					100	100
College investments at end of year					391,347	350,689
	Held outside	Held in	2017	Held outside	Held in	2016
Group investments comprise:	the UK	the UK	Total	the UK	the UK	Total
•	£'000	£'000	£'000	£'000	£'000	£'000
Equity investments	0	54,291	54,291	0	52,507	52,507
Global multi-asset funds	0	259,441	259,441	О	229,789	229,789
Property funds	0	61,109	61,109	0	50,628	50,628
Fixed term deposits and cash	O	16,831	16,831	O	18,058	18,058
Total group investments		391,672	391,672	0	350,982	350,982

# 13 PARENT AND SUBSIDIARY UNDERTAKINGS

The House holds 100% of the issued share capital in Christ Church Developments Limited, a company providing design and build construction services to the House, and 100% of the issued share capital in Christ Church Oxford Trading Limited, a company providing conference and other event services on the House's premises, and 100% of the issued share capital of Christ Church (Evesham) Limited, a company holding agricultural land in Evesham. Christ Church is also the ultimate parent company of Christ Church Library Charity Limited, a company limited by guarantee which holds the library book stock.

The results and their assets and liabilities of the parent and subsidiaries at the year end were as follows.

	The House	Christ Church (Evesham) Limited	Christ Church (Daventry) Limited	Christ Church Developments Limited	Christ Church Oxford Trading	Christ Church Library Charity Limited
	£'000	£'000	£'000	£'000	£'000	£'000
Income	33,483	2	0	О	787	0
Expenditure	(25,044)	(1)	(29)	О	(705)	(63)
Donation to the House under gift aid	82	0	0	0	(82)	0
Result for the year	8,521	I	(29)	0	0	(63)
Total assets	579,068	104	200	58	491	3,186
Total liabilities	(66,410)	(21)	(229)	(42)	(491)	(3,696)
Net funds at the end of year	512,658	83	(29)	16	0	(510)

# 14 STATEMENT OF INVESTMENT TOTAL RETURN

The Trustees have adopted a duly authorised policy of total return accounting for the House's investment returns with effect from I August 2001. The investment return to be applied as income is calculated as 3.25% (2016: 3.25%) (plus costs) of the average of the year-end values of the relevant investments in each of the preceding five years. The preserved (frozen) value of the invested endowment capital represents its open market value in 2002 together with all subsequent endowments valued at date of gift.

	Permanent Endowment Unapplied		Expendable Endowment	Total Endowments	
	Trust for Investment	Total Return	Total		
4. 4. 4. 4. 6.4	£'000	£'000	£'000	£'000	£'000
At the beginning of the year: Gift component of the permanent endowment	ra 000		r2 000		12,008
	12,008	c 16.1	12,008 5,164		5,164
Unapplied total return Expendable endowment		5,164	5,104	439,410	439,410
Total Endowments	12,008	5,164	17,172	439,410	456,582
			, , ,		
Movements in the reporting period:					
Gift of endowment funds	873		873	2,170	3,043
Investment return: total investment income		619	619	15,132	15,751
Investment return: realised and unrealised gains and losses		1,635	1,635	39,981	41,616
Less: Investment management costs		(139)	(139)	(3,427)	(3,566)
Other transfers	950	2,178	63	204 54,060	267 57,111
Total	873	2,1/0	3,051	54,000	5/,111
Unapplied total return allocated to income in the reporting period Expendable endowments transferred to income		(445)	(445) O	(12,114)	(12,559)
<del></del>	0	(445)	(445)	(12,114)	(12,559)
Net movements in reporting period	873	1,733	2,606	41,946	44,552
At end of the reporting period:					
Gift component of the permanent endowment	12,881		12,881		12,881
Unapplied total return		6,897	6,897	191 256	6,897
Expendable endowment Total Endowments	12,881	6,897	19,778	481,356 4 <b>81,356</b>	481,356 <b>501,134</b>
Total Zaldo Harras					
15 DEBTORS					
		2017	2016	2017	2016
		Group	Group	College	College
		£'000	£'000	£'000	£'000
Amounts falling due within one year:					
Trade debtors		1,529	1,590	1,371	1,354
Amounts owed by House members		309 0	285 O	309 841	285 651
Amounts owed by Group undertakings Taxation and social security		4	3	0	0)1
Prepayments and accrued income		6,439	2,241	6,242	2,144
Other debtors		I	2,2-7-1 I	0	0
0 that 400 to 100 to 10					
Amounts falling due after more than one year:					
Loans		0	0	3,758	3,796
	-	0 000	4 700	Y2 (2)	9 220
	-	8,282	4,120	12,521	8,230
16 CREDITORS: falling due within one year					
16 CREDITORS: failing due within one year		2017	2016	2017	2016
		Group	Group	College	College
		£'000	£'000	£'000	£'000
Trade creditors		2,743	1,966	2,436	1,716
Amounts owed to House Members		77	100	77	100
Amounts owed to Group undertakings		0	0	227	170
Taxation and social security		450	439	387	374
College contribution		375	380 4,665	375 1,598	380 4,148
Accruals and deferred income		2,254	4,00)	1,,,90	4,140
		5,899	7,550	5,100	6,888
	•				

17 CREDITORS: falling due after more than one year	2017 Group £'000	2016 Group £'000	2017 College £'000	2016 College £'000
Notes payable	40,000	o	40,000	0
Bank loans	10,000	10,000	10,000	10,000
Loan swap fair value	5,943	7,554	5,943	7,554
	55,943	17,554	55,943	17,554

On 1 February 2008 the House borrowed £10m from Barclays Bank plc at a floating rate of 3-month LIBOR plus 0.2%; interest is payable quarterly in arrears. The loan is repayable on 1 February 2038. The House is investing a sum each year in a designated fund to contribute to the repayment of this loan in 2038.

On 1 February 2008 the House also entered into an interest rate swap with Barclays Bank plc, under which it receives 3-month LIBOR and pays a fixed rate of interest of 4.783%. The notional amount of the swap is £10m, the swap is settled quarterly in arrears and expires on 1 February 2038. The fair value of the interest rate swap as at 31 July 2017 has been provided at £5,943k (2016: £7,554k).

On 15 September 2016 the House entered into an agreement with the Pension Insurance Corporation for the issue of (i) £20m 2.567% Series A Notes repayable on 14 September 2063 and (ii) £20m 2.567% Series B Notes repayable on 15 September 2064 ("the notes). Interest is payable on 15 March and 15 September each year.

#### 18 PROVISIONS FOR LIABILITIES AND CHARGES

	2017 Group £'000	2016 Group £'000	2017 College £'000	2016 College £'000
At start of year	248	249	248	249
Charged in the Statement of Financial Activities	(16)	23	(16)	23
Settled in the year	(24)	(24)	(24)	(24)
At end of year	208	248	208	248

The above provision relates to pension liabilities for pensions payable to ex-employees by the House and not funded through an external pension scheme. The actuarial valuation has been provided by Xafinity Consulting as at 31 July 2017.

#### 19 ANALYSIS OF MOVEMENTS ON FUNDS

	At 1 August 2016	Income	Expenditure	Transfers	Gains/ (losses)	At 31 July 2017
	£'000	£'000	£'000	£'000	£'000	£'000
Endowment Funds - Permanent						
Student Support Funds	6,072	775	(21)	(116)	599	7,279
Academic Posts Funds	11,046	715	(88)	(264)	1,031	12,440
Library Funds	54	2	0	(2)	5	59
Endowment Funds - Expendable						
Heyman-Moritz Benefaction	41,906	1,438	(326)	(1,163)	3,800	45,655
Dr South (3/5ths)	26,838	905	(205)	(732)	2,392	29,198
Lee Benefaction	9,837	338	(76)	(273)	892	10,718
Mercury Fund (5/7ths)	8,978	308	(70)	(249)	814	9,781
Buildings Funds	4,341	149	(34)	(120)	393	4,729
Gardens & Grounds Funds	414	14	(3)	(11)	38	452
Library Funds	2,351	188	(19)	(65)	223	2,678
Picture Gallery Funds	346	12	(3)	(9)	31	377
Academic Posts Funds	21,636	1,169	(171)	(550)	1,999	24,083
Student Support Funds	17,424	874	(138)	(457)	1,604	19,307
Cathedral & Chorister Support Funds	7,417	595	(60)	(196)	702	8,458
Benefices Funds	16,335	561	(127)	(453)	1,481	17,797
Other Funds	5,617	1,175	(51)	6	595	7,342
General Endowment Funds	275,608	9,569	(2,144)	(7,638)	25,000	300,395
Total Endowment Funds - College	456,220	18,787	(3,566)	(12,292)	41,599	500,748
Endowment funds held by subsidiaries	362	7	o	0	17	386
Total Endowment Funds - Group	456,582	18,794	(3,566)	(12,292)	41,616	501,134

	At 1 August				Gains/	At 31 J
	2016	Income	Expenditure	Transfers	(losses)	20
	£'ooo	£'000	£'000	£'000	£'000	£'c
Restricted Income Funds - Permanent						
Student Support Funds	203	I	(123)	115	0	1
Library Funds	5	0	O	I	0	
Academic Posts Funds	118	0	(215)	264	0	
Sub-total Restricted income (Permanent)	326	I	(338)	380	0	:
Restricted Income Funds - Expendable						
Heyman-Moritz Benefaction	14	0	(1,177)	1,163	0	
Or South (3/5ths)	942	19	(592)	732	0	1,
Lee Benefaction	223	I	(244)	273	О	
Mercury Fund (5/7ths)	136	0	(217)	249	0	
Buildings	9	2.	(3)	4	О	
Gardens & Grounds Funds	Ó	0	(1)	I	0	
Library Funds	17	2	(68)	64	0	
Picture Gallery Funds	5	0	(1)	4	0	
Academic Posts Funds	506	78	(395)	485	0	
Student Support Funds	922	10	(307)	496	0	1
Cathedral & Chorister Support Funds	31	1	(200)	196	0	-
Benefices Funds	64	0	(23)	17	0	
Other Funds	87	18	(96)		0	
Sub-total Restricted income (Expendable)	2,956	131	(3,324)	95 3,779		3:
Buildings Funds	A CCT	62	(7)	(53)	0	4
Gardens & Grounds Funds	4,551	53 O	0	0	0	4,
Library Funds	3	20	(68)	(2)	0	
Picture Gallery Funds	153 78	0	0	0	0	
Academic Posts Funds			(6)	0	0	
	0	30				
Student Support Funds	149	237	(112)	(97)	0	
Cathedral & Chorister Support Funds	I	22	(18)	0	0	
Other Funds	163		(69)		<u> </u>	
Sub-total Restricted income funds	5,098	363	(280)	(133)	<u> </u>	5,
Total Restricted Funds - College	8,380	495	(3,942)	4,026	0	8
Restricted funds held by subsidiaries	455	114	75	О	0	
Total Restricted Funds - Group	8,834	609	(3,867)	4,026		9,
Unrestricted Funds						
			(0.00)	(0		
Designated funds	472	142	(235)	69	0	
General funds	6,441	12,516	(16,320)	8,197	0	10
Defined benefit pension scheme reserve	(2,904)	0	(73)	0	0	(2,
oan swap fair value reserve	(7,554)	0	0	О	1,611	(5:
Total Unrestricted Funds - College	(3,545)	12,658	(16,628)	8,266	1,611	2
Designated funds - subsidiaries	81	23	(12)	0	0	
General funds - subsidiaries	(649)	2,188	(2,453)	0	0	
Total Unrestricted Funds - subsidiaries	(568)	2,211	(2,465)	0	0	
Total Unrestricted Funds - Group	(4,113)	14,869	(18,503)	8,266	1,611	2

# Christ Church Notes to the financial statements For the year ended 31 July 2017

#### 20 FUNDS OF THE HOUSE DETAILS

The following is a summary of the origins and purposes of each of the Funds

**Endowment Funds - Permanent:** 

Grouped funds for restricted purposes

A consolidation of capital balances of past donations where related income, but not the original capital, can

be used for the restricted purposes of the charity as indicated in the grouped headings.

Endowment Funds - Expendable:

1. Heyman-Moritz Benefaction

Capital balance of past donations where related income, or income and capital, can be used for the restricted purposes of the charity. This is a mixed use fund supporting the costs of Joint Academic posts, the cost of up to four Career Development Fellow Scientists, graduate bursaries and undergraduate

financial support and contribution to major building development projects.

2. Dr South (3/5ths)

Capital balance of past donations where related income, or income and capital, can be used for the restricted purposes of the charity towards the augmentation of small Benefices in the patronage of the Dean and Chapter and to award annual grants to Incumbents of the 12 Livings specified in Dr South's will, extended to include two further Livings by Court Order dated 29 May, 1869 and as subsequently extended.

3. Lee Benefaction Capital balance of past donations where related income, or income and capital, can be used for the

restricted purposes of paying the stipend and incidental expenses of the Lee Readers in Anatomy, Chemistry and Physics, and in the case of accumulated revenue of the furtherance of any branch of medical

or scientific teaching or research.

4. Mercury Fund (5/7ths)

Capital balance of past donations where related income, or income and capital, can be used for the

restricted purpose of the advancement of learning, science or education with particular reference to the

preservation and development of the tutorial system.

5. Grouped funds for restricted purposes

A consolidation of capital balances of past donations where related income, or income and capital, can be

used for the restricted purposes of the charity as indicated in the grouped headings.

6. General Endowment Funds A consolidation of gifts and donations where either income, or income and capital, can be used for the

general purposes of the charity.

Restricted Funds:

Restricted income from Permanent Income generated from Permanent Endowment not spent and available for future costs on the restricted

purposes of the charity as indicated in the grouped headings.

Restricted income from Expendable Income generated from Expendable Endowments 1 to 5 not spent and available for future costs of of the

restricted purposes applicable to the endowment funds.

Restricted income funds A consolidation of gifts and donations where both income and capital can be used for the restricted

purposes of the charity as indicated in the grouped headings.

Designated Funds

Designated Funds

Unrestricted Funds allocated by Governing Body for future costs as designated and therefore are not

available for expenditure on the House's general purposes.

The General Unrestricted Funds represent accumulated income from the House's activities and other sources that are available for the general purposes of the

ANALYSIS OF NET ASSETS BETWEEN FUNDS				
	Unrestricted	Restricted	Endowment	2017
	Funds	Funds	Funds	Total
	£'ooo	£'000	£'000	£'000
Tangible fixed assets	9,187	2,612	O	11,799
Property investments	300	0	149,498	149,798
Other investments	36	0	391,636	391,672
Net current assets	11,146	6,990	0	18,136
Long term liabilities	(10,000)	0	(40,000)	(50,000)
Pension fund and loan swap provisions	(8,539)	0	0	(8,539)
	2,130	9,602	501,134	512,866
	Unrestricted	Restricted	Endowment	2016
	Funds	Funds	Funds	Total
	£'000	£'000	£'000	£'000
Tangible fixed assets	8,506	2,797	0	11,303
Property investments	100	0	105,630	105,730
Other investments	30	0	350,952	350,982
Net current assets	7,957	6,037	0	13,994
Long term liabilities	(10,000)	0	0	(10,000)
Pension fund and loan swap provisions	(10,706)	0	0	(10,706)
	(4,113)	8,834	456,582	461,303

# 22 TRUSTEES' REMUNERATION

Those Fellows who are the Trustees of the House for the purposes of charity law receive no remuneration for acting as charity trustees but are paid by either or both of the University and the House for the academic services they provide to the House.

Most trustees of the House fall into the following categories:

- Head of House
- Professorial Fellow
- Official Fellow
- Fellow by Special Election
- Research Fellow
- Canon Professors

No trustee receives any remuneration for acting as a trustee. However, those trustees who are also employees of the House receive salaries for their work as employees. Where possible, these salaries are paid on external academic and academic-related scales and often are joint arrangements with the University of Oxford.

All Official and Research Fellows are eligible for a Housing Allowance, which is disclosed within the salary figures below.

The Salaries Board makes recommendations relating to the remuneration of Members of Governing Body as well as to other members of the House's academic staff who are not members of Governing Body and a small number of other members of staff. The Board initiates proposals relating to remuneration and also considers recommendations initiated by other committees. The Board has five internal members and three external members. The Statutes of Christ Church provide (a) that the Board can only make recommendations relating to remuneration of all or any members of Governing Body if it has been approved, not only by a majority of the Board as a whole, but also by a majority of the three external members: (b) that in determining any question relating to the remuneration of its members, the Governing Body cannot approve any arrangements which would confer on any of its members a greater benefit than that recommended in relation to those members by the Salaries Board.

Composition of the Salaries Board is set out on pages 2 and 3 of the Report of Governing Body.

Trustees employed by the House fall into the following categories:

Official Students

Fixed Term Students

Ordinary Students

Research Students

Canon Professors

There are also five trustees, the Dean, the Sub Dean, the Treasurer, the Steward and the Development Director who are employed full time on management and/or fundraising.

#### 22 TRUSTEES' REMUNERATION CONTINUED

Some trustees are eligible for college housing schemes. 12 trustees live in houses owned by the House. Others may be eligible for a housing allowance which is disclosed within the salary figures below. 8 trustees live in houses owned jointly with the House under the Shared Equity House Purchase Scheme, in which case the housing allowance is reduced accordingly. There were no such properties purchased or sold in the year.

Some trustees receive further allowances for additional work carried out as part time college officers, e.g. Senior and Junior Censors, Librarian, Tutor for Admissions, Tutor for Graduates and Development Advisor. These amounts are included within the remuneration figures below.

#### Remuneration paid to trustees

	2016-17		2015-16		
Range	Number of Trustees/Fellows	Gross remuneration, taxable benefits and pension contributions	Number of Trustees/Fellows	Gross remuneration, taxable benefits and pension contributions	
6		£		£	
£1-£4,999	2	7,815	2.	2,148	
£5,000-£9,999	5	31,650	I	9,126	
£10,000-£14,999	I	10,464	I	10,324	
£15,000-£19,999	5	87,797	7	117,992	
£20,000-£24,999	5	106,899	I	20,600	
£25,000-£29,999	2	59,665	10	283,747	
£30,000-£34,999	14	455,350	9	287,854	
£35,000-£39,999	6	220,778	6	216,395	
£40,000-£44,999	0	-	0	-	
£45,000-£49,999	I	48,432	2	95,706	
£50,000-£54,999	2	106,190	О	-	
£55,000-£59,999	3	175,491	5	287,699	
£60,000-£64,999	2	125,108	4	251,955	
£65,000-£69,999	4	269,084	2	134,713	
£70,000-£74,999	1	72,695	0	-	
£75,000-£79,999	0	-	0	-	
£80,000-£84,999	0	-	0	-	
£85,000-£89,999	0	-	I	89,025	
£90,000-£94,999	1	91,942	2	187,262	
£95,000-£99,999	1	98,151	I	96,305	
£100,000-£104,999	, 2	202,567	I	104,976	
£105,000-£109,999	1	107,259	0	-	
Total	58	2,277,337	55	2,195,827	

10 trustees are not employees of the House and do not receive remuneration.

Some trustees, together with other senior employees, are eligible for private health insurance as part of their package of remuneration.

All trustees may eat at common table, as can all other employees who are entitled to meals while working.

#### Other transactions with trustees

No trustee claimed expenses for any work performed in discharge of duties as a trustee.

See also note 30 Related Party Transactions.

## Key management remuneration

The total remuneration paid to key management (Group and College) was £537k (2016: £503k).

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the House, directly or indirectly. The key management is considered to be delivered by the Dean, Senior Censor, Junior Censor, Treasurer, Steward and Headmaster.

# Christ Church Notes to the financial statements For the year ended 31 July 2017

# 23 PENSION SCHEMES

The House participates in five principal pension schemes on behalf of its staff - Universities Superannuation Scheme ("the USS"), the University of Oxford Staff Pension Scheme ("the OSPS"), the Church of England Funded Pension Scheme ("the CEFPS"), the Teachers' Pension Scheme ("the TPS") and The Pensions Trust ("the TPT"). All five schemes are contributory defined benefit schemes (i.e. they provide benefits based on length of service and pensionable salary). The assets of USS, OSPS, CEFPS and TPT are each held in separate trustee-administered funds.

Each scheme is a multi-employer scheme and the House is unable to identify its share of the underlying assets and liabilities of each scheme on a consistent and reasonable basis. Therefore, as required by FRS 102 the House accounts for the schemes as if they were defined contribution schemes.

USS and OSPS have put in place agreements for additional contributions to fund their past service deficits. In accordance with the provisions of FRS 102 the House has recognised a liability for the future contributions that it estimates will be payable as a result of these deficit funding agreements.

#### Universities Superannuation Scheme

The pension charge for the year includes £546k (2016 - £531k) in relation to the USS. This represents contributions of £529k payable to the USS as adjusted by the change in the deficit funding liability between the opening and closing balance sheet dates of £17k.

USS's actuarial valuation as at 31 March 2014 takes into account the revised benefit structure effective 1 April 2016 agreed both by the Joint Negotiating Committee and the Trustee in July 2015 following the Employers' consultation which concluded in June 2015. Key changes agreed include: for Final Salary section members, the benefits built up to 31 March 2016 will be calculated as at that date using pensionable salary and pensionable service immediately prior to that date and going forwards will be revalued in line with increases in official pensions (currently CPI); all members will accrue a pension of 1/75th and a cash lump sum of 3/75ths of salary each year of service in respect of salary up to a salary threshold, initially £55,000 p.a, with the threshold applying from 1 October 2016; member contributions will be 8% of salary; a defined contribution benefit for salary in excess of the salary threshold at the total level of 20% (8% employee, 12% employer) of salary in excess of the salary threshold; and optional additional contributions payable into the defined contribution section from 1 October 2016 of which the first 1% of salary is to be matched by employer contributions. Further details about the changes may be reviewed on USS' website, www.uss.co.uk. For the period up to 1 April 2016 the employer deficit contribution was 0.7% p.a. of salaries based on the assumptions made. After allowing for those changes, the actuary established a long term employer contribution rate of 18% pa of salaries for the period from 1 April 2016 to 31 March 2031. On the assumptions made and with the salary threshold and defined contribution section implemented this gives rise to deficit contributions of at least 2.1% p.a of salaries. At 31 March 2016 USS reported that the funding deficit had increased to £10.0 bn (83% funded) from £8.2bn (86% funded) at 31 March 2015. The next triennial valuation is due as at 31 March 2017.

USS' actuary has assumed that the investment return is 5.2% in year 1, decreasing linearly to 4.7% over 20 years. USS' actuary has assumed that general pay growth will be CPI in year 1, CPI + 1% in year 2 and RPI + 1% pa thereafter. It is assumed that CPI is based on the RPI assumption (market derived price inflation of 3.6% p.a less an inflation risk premium) less RPI/CPI gap of 0.8% p.a. As noted above the USS employer contribution rate is 18% of salaries from 1 April 2016. Prior to that date it is 16% of salaries. The total employer contributions include provisions for the cost of future accrual of defined benefits (DB) (net of member contributions to the DB section), deficit contributions, administrative expenses of 0.4% of salaries and from the implementation of the salary threshold the employer contribution towards defined contribution benefits including employer matching contributions and certain investment management costs relating to the DC section.

A provision of £845k has been made at 31 July 2017 (2016 - £807k) for the present value of the estimated future deficit funding element of the contributions payable under this agreement. In determining the level of this provision it has been assumed that the House will continue to have a constant level of employee participation in this scheme and that the relevant earnings of these employees will increase in line with the actuary's projected long-term salary rate increases.

A copy of the full actuarial valuation report and other further details on the scheme are available on the USS website www.uss.co.uk.

#### Oxford Staff Pension Scheme

The pension charge for the year includes £209k (2016 - £752k) in relation to the OSPS. This represents contributions of £816k payable to the OSPS as adjusted by the change in the deficit funding liability between the opening and closing balance sheet dates of (£607k).

OSPS' actuarial valuation as at 31 March 2013 identified a required long-term employer contribution rate of 20.1% of total pensionable salaries with a funding deficit of £173m. The University of Oxford, on behalf of all the employers participating in the scheme, has agreed with the trustees of OSPS to address this deficit by raising the employer contribution rate in increments of 0.5% of pensionable salary to 23.5%, with this increase being implemented over the three years to 1 August 2017. The actuary has certified that the additional contribution should eliminate the deficit by 30 June 2026. At 31 March 2015 the scheme reported a funding deficit of £213.4m (71% funded) compared to £134.8m (77% funded) as at 31 March 2014. The next triennial valuation is due with an effective date of 31 March 2016.

The OSPS employer contribution rate required for future service benefits alone at the date of the valuation was 20.1% of total pensionable salaries. It was agreed that employers increase their contribution rate by 0.5% each year to 1 August 2017 to 23.5%.

# 23 PENSION SCHEMES CONTINUED

A reduction in the provision of £353k to £1,544k has been made at 31 July 2017 (2016 - reduction of £28k) for the present value of the estimated future deficit funding element of the contributions payable under this agreement. In determining the level of this provision it has been assumed that the House will continue to have a constant level of employee participation in this scheme and that the relevant earnings of these employees will increase in line with the actuary's projected long-term salary rate increases.

A copy of the full actuarial valuation report and other further details on the scheme are available on the University of Oxford website http://www.admin.ox.ac.uk/finance/pensions/osps/.

#### Church of England Funded Pension Scheme

The pension charge for the year includes £37k (2016 - £36k) in relation to the CEFPS.

The latest actuarial valuation of the CEFPS, carried out at 31 December 2015, identified a funding deficit of £236m (85% funded) compared to £293m (75% funded) as at 31 December 2012. The employer contribution rate will continue at 39.9% of the previous year's National Minimum Stipend, of which 28% is required for future service benefits and 11.9% foe past service liabilities. the deficit recovery period remains unchanged and is scheduled to end on 31 December 2015. The next actuarial valuation of the CEFPA is due to take place as at 31 December 2018.

#### The Pensions Trust

The pension charge for the year includes £35k (2016 - £28k) in relation to The Pensions Trust.

The latest actuarial valuation of The Pensions Trust was carried out on 30 September 2014, identifying a funding deficit of £37.4m, with assets of £110.0m and a funding target of £147.4m, a funding level of 75%. The employer contribution rates have been set at 13.2% for the 1/60th scheme and 9.6% for the 1/80th scheme. The next valuation is due as at 30 September 2017.

#### Teachers' Pension Scheme

The pension charge for the year includes £122k (2016 - £123k) in relation to the Teachers' Pension Scheme.

Members of the Teachers' Pension Scheme contribute on a 'pay as you go basis' with contributions from the member and employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Members of the Cathedral School's teaching staff are automatically eligible to join the TPS, which is administered by the Teachers' Pension Agency. The latest actuarial valuation of the Scheme by the Government Actuary was carried out as at 31 March 2012, and was published by the Department for Education on 9 June 2014. The value of the scheme liabilities (pensions currently in payment plus the estimated cost of future benefits) was £191,500m. The value of the notional assets (estimated future contributions together with the notional investments held at the valuation date) was £176,600m, giving a notional past service deficit of £14,900m. During the year the employer contribution rate was 16.48%. The TPS valuation for 2012 determined an employer rate of 16.4% from September 2015, which will be payable during the implementation period until the next valuation as at 31 March 2016, where upon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019. The TPS is subject to a valuation by the actuary every four years.

A copy of the valuation report and supporting documentation can be found on the Teachers' Pensions website at http://www.teacherspensions.co.uk.

# Pension charge for the year

The pension charge recorded by the House during the accounting period was equal to the contributions payable after allowance for the deficit recovery plan as follows:

lonows.		
Scheme	2017	2016
	£000's	£000's
Universities Superannuation Scheme	546	532
University of Oxford Staff Pension Scheme	209	752
Church of England Funded Pension Scheme	37	36
The Teachers' Pension Scheme	122	123
The Pensions Trust	35	28
NEST	I	0
Total	950	1,471

# Christ Church Notes to the financial statements For the year ended 31 July 2017

#### 24 TAXATION

The House is able to take advantage of the tax exemptions available to charities from taxation in respect of income and capital gains received to the extent that such income and gains are applied to exclusively charitable purposes. No liability to corporation tax arises in the House's subsidiary companies because the directors of these companies have indicated that they intend to make donations each year to the House equal to the taxable profits of the company under the Gift Aid scheme. Accordingly no provision for taxation has been included in the financial statements.

# 25 FINANCIAL INSTRUMENTS

The House has certain financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amorotised cost. Certain other financial instruments are held at fair value, with gains and losses being recognised within income and expenditure.

The House has the following financial instruments:	2017 Group	2016 Group	2017 College	2016 College
	£'000	£'000	£'000	£'000
Financial assets measured at fair value through statement of financial activities: Investments	391,672	350,982	391,347	350,689
	391,672	350,982	391,347	350,689
Financial assets measured at amortised cost:				
Cash and cash equivalents	15,081	16,849	14,056	15,802
Trade debtors	1,529	1,590	1,371	1,354
Amounts owed by House members	309	285	309	285
Amounts owed by Group undertakings	0	0	841	651
Accrued income	5,930	1,911	5,898	1,911
Other debtors	I	I	0	0
	22,850	20,636	22,475	20,003
Financial liabilities that are debt instruments measured at amortised cost:				
Notes payable	40,000	0	40,000	0
Bank loans - including more than x year	10,000	10,000	10,000	10,000
Trade creditors	2,743	1,966	2,436	1,716
Amounts owed to House Members	77	100	77	100
College contribution	375	380	375	380
Accruals and deferred income	2,254	4,665	1,598	4,148
	55,449	17,111	54,486	16,344
The state of the s				
Financial liabilities that are measured at fair value:	5040		5043	7.55
Fair value cost of loan swap	5,943	7,554	5,943	7,554
	5,943	7,554	5,943	7,554

Gains and losses on the loan swap in the year are disclosed on the face of the SOFA.

.6 RECONCILIATION OF NET INCOMING RESOURCES TO		Restated
NET CASH FLOW FROM OPERATIONS	2017	2016
	Group	Group
	£'000	£'000
Net income	51,563	32,686
Elimination of non-operating cash flows:		
Investment income	(15,895)	(11,784)
(Gains)/losses in investments	(41,616)	(34,702)
Endowment donations	(3,043)	(2,897)
Interest payable on notes	898	0
Investment management costs	2,799	2,574
Depreciation	550	576
Increase in stock	(97)	(20)
(Increase)/Decrease in debtors	(4,162)	1,266
(Decrease)/increase in creditors	(1,651)	127
Decrease in provisions	(40)	(I)
(Decrease)/Increase in pension scheme liability	(516)	116
(Decrease)/Increase in loan swap reserve	(1,611)	2,651
Net cash provided by (used in) operating activities	(12,821)	(9,408)
7 ANALYSIS OF CASH AND CASH EQUIVALENTS	2017	2016
	£'000	£'000
	Group	Group
Cash at bank and in hand	15,081	16,849
Notice deposits (less than 3 months)	0	0
Bank overdrafts	0	О
Total cash and cash equivalents	15,081	16,849
.8 FINANCIAL COMMITMENTS		
At 31 July the House has total commitments under non-cancellable operating leases as follows:	2017	2016
	£'000	£'000
Land and buildings		
payable within one year	852	0
payable between two and five years	3,407	0
payable in over five years	29,811	0
	34,070	0
Other		-
payable within one year	17	7
	26	6
payable between two and five years		
payable between two and five years payable in over five years	0	0

#### 29 CAPITAL COMMITMENTS

There are no capital committments that require disclosure.

# 30 RELATED PARTY TRANSACTIONS

The House is part of the collegiate University of Oxford. Material interdependencies between the University and of the College arise as a consequence of this relationship. For reporting purposes, the University and the other Colleges are not treated as related parties as defined in FRS 102.

Members of the Governing Body, who are the trustees of the House and related parties as defined by FRS 102, receive remuneration and facilities as employees of the House. Details of these payments and reimbursed expenses as trustees are disclosed separately in these financial statements.

The House may enter into equity sharing arrangements with an Official Student, Officers of the House or other persons employed by the House under Statute XXVII(5). The House has properties with the following net book values owned jointly with trustees under joint equity ownership agreements between the trustee and the House.

	2017	2016
	£'000	£'000
Dr A Kuhn	274	274
Dr B Young	190	190
Dr D Aarts	233	233
Dr B Parkinson	310	310
Dr E Keene	311	311
Dr S. Dadson	312	312
Dr J. Yee	300	300
Dr. S Newstead	192	192

All joint equity properties are subject to sale on the departure of the trustee from the House. The trustees pay an occupation fee of £500 pa to the House on the House's owned share of the properties.

# 31 CONTINGENT LIABILITIES

There are no obligations arising from events occurring before the date of the balance sheet whose existence will be confirmed only by the occurrence of events not wholly with the House's control.

# 32 FINANCIAL COMMITMENTS AND POST BALANCE SHEET EVENTS

On 14 September 2017 the House entered into a licence to occupy 117 St Aldate's, Oxford and 4-5 Queen Street, Oxford with a view to entering into a lease for each property for a period of 39 years and 51 weeks. The annual combined initial rent will be £851,747 with annual rent reviews in line with RPI but subject to a collar of 2.0% and a cap of 5.0%.