Annual Report and Financial Statements

Year ended 31 July 2011

ST ANTONY'S COLLEGE Governing Body, Officers and Advisers Year ended 31 July 2011

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Governing Body, Officers and Advisers

Year ended 31 July 2011

MEMBERS OF THE GOVERNING BODY

The Members of the Governing Body are the College's charity trustees under charity law. The members of the Governing Body who served in office during the year or subsequently are detailed below.

		(1)	(2)	(3)
Dr Roy Allison	Elected 01/09/11			
Dr Walter Armbrust				
Professor Robert Barnes				
Professor William Belnart				
Professor Amanda Caplan				
Dr Paul Chaisty				
Professor Paul Collier			Х	
Professor Jenny Corbett	· ·			
Dr Faisal Devji				
Professor Edmund Fitzgerald		Х	Х	
Professor Rosemary Foot				
Professor Joseph Foweraker				
Professor Timothy Garton Ash				
Dr Nandini Gooptu				
Dr Ekaterina Hertog			<u> </u>	
Dr James Fenske	Elected 01/10/10			
Ms Kirsten Gillingham	Elected 19/10/11	X	X	
Professor Roger Goodman	Lieucu 15/10/11			
Dr David Johnson				
Dr Halbert Jones	Elected 01/08/11		 	
Professor Takehiko Kariya	Liected 01/00/11			
Dr Celia Kerslake	Retired 30/09/11	-		
Professor Alan Knight	Retired 30/09/11			
Dr Sho Konishi				
Dr Carol Leonard	Retired 30/09/11	X		
	Retired 30/09/11			
Professor Margaret Macmillan		X	X	
Dr Paola Mattei	F11-1-1 04 (40 (44			
Dr Laurent Mignon	Elected 01/10/11			
Dr Rachel Murphy				
Dr Abdul Mustapha		X		
Professor Ian Neary				
Professor Kalypso Nicolaidis				
Professor Leigh Ann Payne				
Dr David Pratten				
Dr Alexander Pravda		X		
Professor Tariq Ramadan				
Dr Marcus Rebick			 	
Dr Phillip Robins				
Dr Eugene Rogan				
Dr Diego Sanchez-Ancochea				<u> </u>
Professor Robert Service				
Professor Vivienne Shue				
Professor Avi Shlaim				
Mr Allan Taylor		X	X	
Dr Steve Tsang				
Dr Michael Willis				
Professor Jan Zielonka				

During the year the activities of the Governing Body were carried out through three committees. The current membership of these committees is shown above for each member of the Governing Body.

Governing Body, Officers and Advisers Year ended 31 July 2011

- (1) Management Executive Team
- (2) Financial Advisory Committee
- (3) Remuneration and Conflicts of Interest Committee

COLLEGE SENIOR STAFF

The senior staff of the College to whom day to day management is delegated are as follows.

College Registrar	Mrs M Couling
College Accountant	Ms F Shickle
Development Director	Mr R Majumdar
Domestic Bursar	Mr P Robinson
IT Manager	Mr C Hoskin
Librarian	Ms R Campbell

COLLEGE ADVISERS

Investment managers

BlackRock

12 Throgmorton Avenue, London, EC2N 2DL

Cambridge Associates Ltd 105 Wigmore Street, London, W1U 1QY

Investment property managers

None

Auditor

Critchleys LLP

Greyfriars Court, Paradise Square, Oxford, OX1 1BE

Bankers

Royal Bank of Scotland 32 St Giles, Oxford, OX1 3ND

Nat West Corporate Services Team PO Box 8765, Birmingham, B4 6DY

Governing Body, Officers and Advisers Year ended 31 July 2011

EFG Private Bank Ltd 12 Hay Hill, London, W1J 6DW

Solicitors

Blake Lapthorn Seacourt Tower, West Way, Oxford, OX2 0FB

Surveyors

Cluttons Styles & Whitlock Seacourt Tower, West Way, Oxford, OX2 0JJ

College address

62 Woodstock Road, Oxford, OX2 6JF

Website

www.sant.ox.ac.uk

Report of the Governing Body Year ended 31 July 2011

The Members of the Governing Body present their Annual Report for the year ended 31 July 2011 under the Charities Act 1993 together with the audited financial statements for the year.

REFERENCE AND ADMINISTRATIVE INFORMATION

St Antony's College in the University of Oxford, which is known as St Antony's College, ("the College") is a chartered charitable corporation. It was founded by Monsieur Antonin Besse under a Royal Charter of Queen Elizabeth II, dated 1st April 1953. The corporation comprises the Warden and Fellows. The College was formerly an exempt charity under s3 (5a) Charities Act 1993 (as listed in Schedule 2(b) to that Act).

The College registered with the Charities Commission on 11th April 2011 (registered number 1141293). The names of all Members of the Governing Body at the date of this report and of those in office during the year, together with details of the senior staff and advisers of the College, are given on pages 1 to 3.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing documents

The College is governed by its Statutes dated February 2011 and its By Laws

Governing Body

The Governing Body is constituted and regulated in accordance with the College Statutes, the terms of which are enforceable ultimately by the Visitor, who is the Chancellor of The University of Oxford. The Governing Body is self-appointing.

The procedure for electing new members of the Governing Body is as follows:

- Governing Body shall determine who shall represent the College on a selection committee for a
 Governing Body Fellow. The College is represented on the electoral board for the election of
 Governing Body Fellows whose appointment depends on their appointment to a University post.
- The Warden will submit a proposal for the election of a Governing Body Fellow to Governing Body if and when he or she considers such a proposal to be appropriate.
- Such a proposal to Governing Body will always be supported by relevant information, including a
 curriculum vitae, which will be circulated with the appropriate agenda for a Stated General meeting of
 Governing Body. The admission shall be by the Governing Body at a closed Stated General Meeting
 on such terms as it sees fit. Any stipend or benefits shall be decided by Governing Body after
 considering the recommendation of the Remuneration and Conflicts of Interest Committee.

A Governing Body Fellow who holds a University post shall vacate his or her Fellowship and any office which he or she holds in the College on resigning or otherwise vacating his or her University post.

The Governing Body determines the ongoing strategic direction of the College and regulates its administration and the management of its finances and assets. It meets regularly under the chairmanship of the Warden and is advised by three committees.

Recruitment and training of Members of the Governing Body

New Members of the Governing Body are recruited based on the following criteria:

- Persons elected at the discretion of the Governing Body whose election shall not depend on their appointment to a University post.
- The holders of established University Professorships and statutory University Readerships and by those who become Professors or Readers in a Recognition of Distinction exercise.
- The holders of other Offices of the University who are declared eligible by any Statute or Decree of the University.
- Persons who are appointed to a joint University and College post or who are appointed to a University post allocated to the College.

They are elected using the procedure outlined above and inducted into the workings of the College, including Governing Body policy and procedures, through the provision of an induction pack and one to one meetings with the Warden, the Bursar and the Senior Administrative Officers

Report of the Governing Body Year ended 31 July 2011

All members of the Governing Body have received a copy of the 'Essential Trustee' booklet and are kept informed on current issues in the sector and on regulatory requirements via Governing Body meetings.

Organisational management

The members of the Governing Body normally meet 6 times a year. The work of developing their policies and monitoring the implementation of these is mainly carried out by the Management Executive Team which consists of the following College Officers, the Warden, Sub-Warden, Dean, Senior Tutor, Governing Body Delegate for Finance and Bursar and the Graduate Common Room President. Governing Body and the Management Executive Team are advised by

- · The Financial Advisory Committee
- · The Remuneration and Conflicts of Interest Committee

and ad hoc committees which are established from time to time according to need.

The day-to-day running of the College is delegated to the College Officers who are members of the Management Executive Team, supported by the College's Senior Administrative Officers.

Group structure and relationships

The College has two wholly owned non-charitable subsidiaries: St Antony's College Trading Limited, whose annual profits are donated to the College under the Gift Aid Scheme, and St Antony's College Estates Limited, which undertakes College building works. The trading activities of St Antony's College Trading Limited primarily comprise revenue from letting of the College facilities when not in use by the College. The subsidiaries' aims, objectives and achievements are covered in the relevant sections of this report.

The College is part of the collegiate University of Oxford. Material interdependencies between the University and the College arise as a consequence of this relationship.

Risk management

The College is engaged in risk assessment on an ongoing basis. When it is not able to address risk issues using internal resources, the College takes advice from experts external to the College with specialist knowledge. Policies and procedures within the College are reviewed by the Management Executive Team, chaired by the Warden. Financial and investment risks are assessed by the Financial Advisory Committee. In addition, the Domestic Bursar and domestic staff heads meet regularly to review health and safety issues. Training courses and other forms of career development are available, when requested, to members of staff to enhance their skills in risk-related areas.

The Governing Body, who have ultimate responsibility for managing any risks faced by the College, have given consideration to the major risks to which the College and its subsidiaries are exposed and have concluded that adequate systems are in place to manage these risks. It is recognised that systems can provide only reasonable but not absolute assurance that major risks have been managed.

OBJECTIVES AND ACTIVITIES

Charitable Aim and Objects

The College's overall aim for the public benefit as set out in its statutes dated February 2011 is to promote international understanding in a complex world. The aims set for the College's subsidiaries are to help finance the College's achievement of this aim.

The College's Objects are to provide men and women who are members of the University of Oxford with a College wherein they may work for higher degrees in the University of Oxford or engage in academic research especially in the disciplines of the social sciences and the humanities and a range of other subject areas as approved by the Governing Body and to do all other such things as are incidental or conducive to advancing education and academic research in Oxford or elsewhere.

The Governing Body is mindful of the long-standing requirement to provide public benefit and of the disclosure requirements of the Charities Act 2006. In this connection the Governing Body has monitored closely the

Report of the Governing Body Year ended 31 July 2011

general and supplemental guidance produced by the Charity Commission, in particular its public benefit guidance on advancement of education and on fee-charging.

Activities and objectives of the College

The College's principal activity, as specified in its statutes is the provision of excellent post-graduate education and research opportunities to world-class students and academics from across the globe, focusing on international relations, economics, politics, history, anthropology and interdisciplinary area studies. In particular the College is active in:

- attracting academics who have attained the highest distinctions in their fields;
- selecting students from anywhere in the world whom we judge to have the highest potential;
- o providing students with access to the best possible learning and research facilities and a supportive work and living environment.

St Antony's is the most cosmopolitan of the seven all graduate colleges of the University of Oxford, and the College provides, in conjunction with the University of Oxford, an education for students which is recognized internationally as being of the highest standard. Both taught degrees and research degrees are offered. This education develops students academically and advances their leadership qualities and interpersonal skills, and so prepares them to play full and effective roles in society. In particular, the College provides:

- o teaching facilities, including space for lectures and seminars;
- pastoral, administrative and academic support from academic staff and through the graduate advisory system;
- o a dedicated environment designed to facilitate research training for its students;
- social, cultural, and recreational facilities to enable each of its students to realise as much as possible
 of their academic and personal potential whilst studying at the College.

The College also advances education and research through:

- providing Junior Research Fellowships to outstanding academics at the early stages of their careers, which enables them to develop and focus on their research in this formative period before they undertake the full teaching and administrative duties of an academic post;
- supporting research work pursued by its other Fellows through promoting interaction across disciplines, providing workrooms and IT facilities and promoting occasions and events at which they can present the results of their research and hear about the research work of others;
- o encouraging visits by outstanding academics from the United Kingdom and abroad;
- o encouraging the dissemination of research undertaken by members of the College through the publication of papers in academic journals or other suitable means.

The College has several specialised academic Centres located on its site. These hold weekly seminars and short conferences throughout the academic year attracting leading scholars from Britain and overseas; provide the focus for the stimulating intellectual life for which St Antony's is internationally known and assist the College in developing its role as a source of policy advice. Some of these Centres are provided by the College (Asian Studies, European Studies, the Middle East Centre and the Centre for Russian and Eurasian Studies) while others are University Centres hosted by the College (African Studies, the Latin American Centre and the Nissan Institute of Japanese Studies).

Report of the Governing Body Year ended 31 July 2011

The College houses several libraries, including those supporting the work of the academic Centres. These facilities are available to scholars from anywhere in the world who need their resources to undertake specific research.

- The Main Library holds the general collections in modern history, politics, international relations and economics, the collections on Europe, Asia, and the non-Slavonic collections on Russia, the former USSR and Eastern Europe. It also houses some 20th century archive collections including the Wheeler-Bennett papers.
- The Bodleian Japanese Library is a dependent library of the Bodleian in the Nissan Institute of Japanese Studies in the College. The Library, combining Bodley's extensive holdings on Japan with the residual collection of the Nissan Institute Library, houses the University's principal collections relating to Japan. The collections transferred from the central Bodleian site remain for reference only but the residual Nissan holding may be borrowed by members of the University.
- The Latin American Centre Library in the College is one of the University's primary sources for those studying Latin American politics, economics, social sciences and history and is part of the Humanities Team of Oxford University Library Services. Its principal role is to serve postgraduate students undertaking the Masters level Latin American Studies programmes and it is both a focus of scholarship and a meeting place for students. It is a lending library and open to all current resident members of the University who have an interest in the subject area.
- St Antony's Russian and Eurasian Studies Centre Library has specialist strength within certain fields, especially Russian and Soviet politics, history and literature. Holdings are essentially in the languages of the geographical areas covered.
- The Middle East Centre library specialises in Modern Middle Eastern Studies covering the 18th Century to the present day, in addition to the European languages the materials are collected in Arabic, Hebrew, Persian and Turkish. The remit of the collection includes the history, diplomatic history, social science and economy of the countries in the region covering the Middle East, and also North African countries.
- o The College also holds an extensive collection relating to the Middle East at the Middle East Centre Archive. This is administered by a full time qualified archivist who maintains a unique and outstanding collection of private and official papers and photographs of individuals and organisations that have worked in the Middle East covering 1800 to the present day, many of which would probably not have otherwise survived; both these (and the archive collections in the College's Main Library) are free to use and the College welcomes academic researchers from around the world as well as independent authors, historical novelists, documentary and film makers and family historians.

Policy on and provision of bursary support

St Antony's College does its utmost with limited financial resources to achieve the objective that no one is barred from access to what it provides for lack of financial resources. Many of its students, including those from the UK, benefit from public funding. In addition the College itself awards scholarships from several funds and its students can also benefit from College connections with the University and a large number of external funding sources.

Public benefit

The College remains committed to the aim of providing public benefit in accordance with its founding principles

Report of the Governing Body Year ended 31 July 2011

ACHIEVEMENTS AND PERFORMANCE

One of the most significant developments during the year has been the progress made on the Gateway building project. Once it has been completed the buildings will provide a new entrance and Lodge, 54 new ensuite rooms, new office accommodation, workspace for senior members and a new meeting room in the chestnut tree canopy. When the final stage of the project is complete two other buildings will be converted into new workrooms and residential accommodation respectively. This will enable the College to improve the experience of College life for both students and senior members and the increase in the number of people living and working within the College will encourage increased academic interaction.

In addition to the start of this major project there have been a number of other initiatives during the year with the aim of improving both the general living environment and the academic facilities of the College. These included the continued roll out of the expanding maintenance programme with an increase in expenditure of just under 20%, complete replacement of the PCs in the student IT Room with a homogeneous suite of contemporary PCs that now run Microsoft Windows 7 and Office 2010, along with the latest versions of SPSS and Endnote and other utilities such as Mozilla Firefox, Nuance PDF Creator, Adobe Flash and Oracle Java and upgrading of the lighting in the main College Library.

A wide range of academic activity has taken place during the year including seminars, workshops, publications and research projects. A detailed report of these can be found in the St Antony's College Record which will be available shortly on the College Website at http://www.sant.ox.ac.uk. During the year St Antony's has also been delighted to welcome an extraordinary mix of prominent visitors. In Autumn 2010 HRH Prince El Hassan bin Talal of Jordan visited College to give a lecture on the Middle East and that same term we were delighted also to see Pulitzer Prize winner Liaquat Ahamed who spoke about his bestselling book 'Lords of Finance: The Bankers who Broke the World'. During the summer HRH the Duke of York came to St Antony's to speak with scholars about modern China and the Middle East, whilst later that month Prince Turki of Saudi Arabia spoke to the Pluscarden Programme about the Saudi National Security doctrine. Two major events enlivened summer term —the first, the now annual Dahrendorf Lecture in memory of our late Warden which featured a discussion on Free Speech with philosopher A.C Grayling and former Editor of the Daily Telegraph Charles Moore. In early July the College hosted the latest of its 'St Antony's Looks at the World' events where we gladly received as guest speakers — Rt Hon. David Miliband M.P, Chrystia Freeland (Global Editor-at-Large for Reuters) as well as journalists Jon and Peter Snow.

208 new students joined the College in 2010-11 representing an increase of some 20% on the previous year and 200 students successfully completed their studies. Based on a sample of recent alumni approximately 48% of those who have provided details of their employment have gone on to work in the not for profit sector. Of the 365 students liable for University fees during the year 138 (38%) were funded by scholarships from various sources and a further 36 students were in receipt of US Federal Loan funding. In addition a further 72 students received additional support in the form of travel bursaries and hardship loans. The College continues its efforts to ensure the widest possible access and to prevent students from being excluded on financial grounds and has recently secured funding for a new scholarship for African students that will come into effect in 2011-12.

The College continues to run a wide variety of seminars and events that open to the public as well as making available its Library and Archive resources. In particular the Middle East Centre Archive has seen a 17% increase in enquiries dealt with and an increase of 8% in visitors in person to the Archive.

FINANCIAL REVIEW

Total incoming resources for the year to 31st July 2011 amounted to £7.75 million compared to £9.03 million in the year to 31st July 2010. Income for both years is unusually high as a result of increased fundraising efforts particularly in relation to the Gateway Building project including donations of £2 million in the current year and £4 million in the previous year. Excluding these sums, income has increased by 14.3% from £5.03 million to £5.75 million. This is a result of a larger than usual intake of students in 2010-11, an increase in funded academic activity and an increase in conference income.

Expenditure during the year under review was £5.06 million compared to £4.89 million in the previous year. The increase of 3.5% is smaller than anticipated. Factors contributing to this were a modest nationally agreed pay award of 0.4% along with some non-recurrent savings in relation to staff costs, while non-pay costs were

Report of the Governing Body Year ended 31 July 2011

maintained at a level very close to budget despite an increase in the provision for bad debts a large proportion of which related to a single debtor.

The balance sheet shows an increase in fixed assets of £3.3 million from £34.2 million to £37.5 million. £2.5 million of this increase relates to the value of College's securities and other investments after a second year of increasing share prices. The remaining increase in fixed assets of £0.8 million relates mainly to the cost of the initial stages of the Gateway Building project.

The increase in cash of just under £2 million reflects donation of £2 million towards the cost of the Gateway project during the year, while the increase in creditors falling due within one year is accounted for by outstanding invoices in relation to the Gateway project at the year end.

An analysis of funds held by the College is provided in note 19 of the accounts and further details are provided in note 20.

Endowments increased by £2.6 million during the year from £27.4 million to £30 million. This increase included donations of just under £0.6 million with the remainder resulting from the positive performance of the investment portfolio.

The restricted funds held by the College increased by £2.2 million largely as a result of the donation of £2 million towards the Gateway project noted above. There were eleven restricted funds in deficit at the year end with the total deficit amounting to £57k. However further income is expected in future periods to correct these shortfalls.

Although the overall movement in the level of designated funds is not large there has been a transfer of just under £1 million between the fund designated for use on the Gateway project and the fixed asset reserve as a result of costs incurred on the project to date.

The main reason for the increase in the College's general reserves from £225k to £709k was an unusually small shortfall of income over expenditure in relation to the College's core budget (£171k) so that a large proportion of the warranted income from the College's general endowment has been unspent.

These accounts include the results of the College's two wholly owned subsidiaries. St Antony's College Trading Limited had a turnover for the year to 31st July 2011 of £371k and generated a net profit of £58k which will be giftaided to the College in the current financial year. The turnover for St Antony's College Estates Limited was £909k and generated a net profit of £18k which will also be giftaided to the College in the current year.

FUTURE PLANS

The College's future plans as agreed by the Governing Body are included in the minutes of two strategy meetings held during the year. The core elements of this are:

- To maintain student numbers not significantly in excess of 400 in total in any year in order to ensure the best possible provision of academic and pastoral support, accommodation and facilities within the College's current resources.
- to increase the proportion of DPhil students recruited compared to students studying for one year courses in order to increase the stability of the student population and increase longer term academic interaction within the College
- to consider the overall shape of the student body and maintain the strength of the College Centres when recruiting new Fellows to maintain the excellence of academic provision
- to increase the number of Junior Research Fellows attached to the College subject to raising the necessary funding in order to fulfil its aim of developing the next generation of academics
- to develop the College website further in order to facilitate applications from overseas students and ensure that the College attracts students of the highest academic calibre
- to continue construction of the Gateway Buildings in order to be able to offer accommodation in College
 for as many first year and overseas students as possible in the medium term and therefore to maximise
 both academic and social interaction within the College community

Report of the Governing Body Year ended 31 July 2011

Specific development plans have been agreed for the separate departments within the College to ensure that the College continues to enhance its ability to provide a first-class education.

STATEMENT OF ACCOUNTING AND REPORTING RESPONSIBILITIES

The Governing Body is responsible for preparing the Report of the Governing Body and the financial statements in accordance with applicable law and regulations.

Charity law requires the Governing Body to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

Under charity law the Governing Body must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the College and of its net incoming or outgoing resources for that period. In preparing these financial statements, the Governing Body is required to:

- select the most suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;

Approved by the Coversing Deducer 20th Nevember 2041 and signed on its helief by

- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the College will continue to operate.

The Governing Body is responsible for keeping proper accounting records that are sufficient to show and explain the College's transactions and disclose with reasonable accuracy at any time the financial position of the College and enable them to ensure that the financial statements comply with the Charities Act 1993. They are also responsible for safeguarding the assets of the College and ensuring their proper application under charity law and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Governing Body on Soth Nover	inber 2011 and signed on its behall by.
Professor Margaret MacMillan	
Warden	

Independent Auditors' report to the Members of the Governing Body of St Antony's College

We have audited the financial statements of St Antony's College for the year ended 31 July 2011 which comprise the Statement of Accounting Policies, the Consolidated Statement of Financial Activities, the Consolidated and College Balance Sheets, the Consolidated Cash Flow Statement and the related notes numbered 1 to 21. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the College's Governing Body in accordance with section 44 of the Charities Act 1993. Our audit work has been undertaken so that we might state to the Governing Body those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the College and its Governing Body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Governing Body and auditor

As explained more fully in the Statement of Accounting and Reporting Responsibilities, the Governing Body is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditor under section 43 of the Charities Act 1993 and report in accordance with regulations made under section 44 of that Act. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Governing Body; and the overall presentation of the financial statements. We read all the information in the Report of the Governing Body to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

give a true and fair view of the state of the group's and the charity's affairs as at 31 July 2011 and of the group's incoming resources and application of resources for the year then ended;

have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and have been prepared in accordance with the requirements of the Charities Act 1993.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 1993 requires us to report to you if, in our opinion:

the information given in the Report of the Governing Body is inconsistent in any material respect with the financial statements; or

sufficient accounting records have not been kept by the parent charity; or

Independent Auditors' report to the Members of the Governing Body of St Antony's College

the financial statements are not in agreement with the accounting records and returns; or we have not received all the information and explanations we require for our audit.

Critchleys LLP Statutory Auditor Oxford

Date:

Critchleys LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

ST ANTONY'S COLLEGE Statement of Accounting Policies Year Ended 31st July 2011

1. Scope of the financial statements

The financial statements present the Consolidated Statement of Financial Activities (SOFA), the Consolidated and College Balance Sheets and the Consolidated Cash Flow Statement comprising the consolidation of the College and with its wholly owned subsidiaries St Antony's College Trading Limited and St Antony's College Estates Limited. No separate SOFA has been presented for the College alone as permitted by paragraph 397 of the Charities SORP 2005. The results of the subsidiaries as included the consolidated income, expenditure and results of the College are disclosed in note 13.

2. Basis of accounting

The financial statements have been prepared under the Charities Act 2006 and in accordance with the Statement of Recommended Practice on Accounting and Reporting by Charities issued in 2005 ("the Charities SORP") and applicable accounting standards. The financial statements are drawn up on the historical cost basis of accounting as modified by the revaluation of investment properties and other investments.

3. Incoming resources from fee income, HEFCE support and other charges for services

Fees receivable, HEFCE support and charges for services and use of the premises, less any scholarships, bursaries or other allowances granted by the College, but including contributions received from restricted funds, are accounted for in the period in which the related service is provided.

4. Incoming resources from donations and legacies

Voluntary income is accounted for when the College has entitlement to the funds, the amount can be reliably quantified and there is reasonable certainty of its ultimate receipt.

Voluntary income received for the general purpose of the College is credited to unrestricted funds.

Voluntary income which is subject to specific wishes of the donor is credited to the relevant restricted fund or, where the donation, grant or legacy is required to be held as capital, to the endowment funds. Where donations are received otherwise than in cash, they are valued at the market value of the underlying assets received at the date of receipt.

5. Investment income

Interest on bank balances and fixed interest securities is accounted for in the period to which the interest relates.

Dividend income and similar distributions are accounted for in the period in which they become receivable. Income from investment properties is accounted for in the period to which the rental income relates.

6. Expenditure

Expenditure is accounted for on an accruals basis. Indirect expenditure is apportioned to expenditure categories based on the estimated amount attributable to that activity in the year, either by reference to staff time or the use made of the underlying assets, as appropriate. Irrecoverable VAT is included with the item of expenditure to which it relates.

Grants awarded are expensed as soon as they become legal or operational commitments.

Governance costs comprise the costs of complying with constitutional and statutory requirements.

Intra-group sales and charges between the College and its subsidiaries are excluded from trading income and expenditure.

7. Leases

Rentals payable under operating leases are charged in the SOFA on a straight line basis over the relevant lease terms.

The cost of the assets held under finance leases is included within fixed assets and depreciation is charged in accordance with the accounting policy for each class of asset concerned. The corresponding capital obligations under these leases are shown as liabilities. The finance charge element of rentals is charged to the Statement of Financial Activities and classified within finance costs as incurred.

ST ANTONY'S COLLEGE Statement of Accounting Policies Year Ended 31st July 2011

8. Tangible fixed assets

Expenditure on the acquisition, construction or enhancement of land and buildings costing more than £10,000 together with expenditure on equipment costing more than £10,000 is capitalised and carried in the balance sheet at historical cost.

Other expenditure on equipment incurred in the normal day-to-day running of the College and its subsidiaries is charged to the Statement of Financial Activities as incurred.

9. Depreciation

Depreciation is provided to write off the cost of all relevant tangible fixed assets, less their estimated residual value, in equal annual instalments over their expected useful economic lives as follows:

Freehold properties, including major extensions

50 years

Building improvements

25 years

Equipment

4 - 10 years

Freehold land is not depreciated. The cost of maintenance is charged in the Statement of Financial Activities in the period in which it is incurred.

10. Investments

Investment properties are valued as individual investments at their market values as at the balance sheet date. Purchases and sales of investment properties are recognised on exchange of contracts.

Listed investments are valued at their mid-market values as at the balance sheet date. Investments such as hedge funds and private equity funds which have no readily identifiable market value are included at the most recent valuations from their respective managers.

Gains and losses arising on the investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

11. Stocks

Stocks are valued at the lower of cost and net realisable value, cost being the purchase price on a first in, first out basis.

12. Foreign currencies

Transactions denominated in foreign currencies during the year are translated at prevailing rates of exchange at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates applying at the Balance Sheet date or, where there are related forward foreign exchange contracts, at the contract rates. The resulting exchange differences are taken to the Statement of Financial Activities.

13. Total Return investment accounting

The College statutes authorise the College to adopt a 'total return' basis for the investment of its permanent endowment. The College can invest its permanent endowments without regard to the capital/income distinctions of trust law and with discretion to apply any part of the accumulated total return on the investment as income for spending each year. Until this power is exercised, the total return is accumulated as a capital supplement to the preserved ('frozen') value of the permanent endowment.

The Governing Body has decided that it is in the best interests of the College to account for its invested expendable endowment capital in the same way, though there is no legal restriction on the power to spend such capital.

For the carrying value of the preserved (frozen) permanent capital, the Governors have taken its open market value as at 1st August 2003, together with the original gift value of all subsequent endowments received.

ST ANTONY'S COLLEGE Statement of Accounting Policies Year Ended 31st July 2011

14. Fund accounting

The total funds of the College and its subsidiaries are allocated to unrestricted, restricted or endowment funds based on the origins of the funds and the terms set by the donors. Endowment funds are further sub-divided into permanent and expendable.

Unrestricted funds can be used in furtherance of the objects of the College at the discretion of the Governing Body. The Governing Body may decide that part of the unrestricted funds shall be used in future for a specific purpose and this will be accounted for by transfers to appropriate designated funds.

Restricted funds comprise gifts, legacies and grants where the donors have earmarked funds for specific purposes. They consist of *either* gifts where the donor has specified that both the capital and any income arising must be used for the purposes given *or* the income on gifts where the donor has required that the capital be maintained and the income used for specific purposes.

Permanent endowment funds arise where donors specify that the funds should be retained as capital for the permanent benefit of the College. Any income arising from the capital will be accounted for as unrestricted funds unless the donor has placed restricted the use of that income, in which case it will be accounted for as a restricted fund.

Expendable endowment funds are similar to permanent endowment in that they have been given, or the College has determined based on the circumstances that they have been given, for the long term benefit of the College. However, the Governing Body may at their discretion determine to spend all or part of the capital.

15. Pension costs

The costs of retirement benefits provided to employees of the College through two multi-employer defined pension schemes are accounted for as if these were defined contribution schemes in accordance with the requirements of FRS 17. The College's contributions to these schemes are charged in the period in which the salaries to which the contributions relate are payable.

St Antony's College Consolidated Statement of Financial Activities For the year ended 31 July 2011

		Unrestricted	Restricted	Endowed	2011	2010
	Notes	Funds £'000	Funds £'000	Funds £'000	Total £'000	Total £'000
INCOMING RESOURCES						
Resources from charitable activities	1					
Teaching and research		2,893	0	0	2,893	2,616
Public worship		0	0	0	0	0
Heritage		2,893	0 -	0 -	<u>0</u> 	2,616
		2,000			2,000	2,010
Resources from generated funds		0.4	0.440	0.45		5 500
Legacies and donations Trading income	2	84 360	3,148	645 0	3,877 360	5,526
Investment income	3	360 16	0 9	565	590	254 623
Bank and other interest	4	30	0	1	32	6
Daille and Other Microsc	•	490	3,157	1,211	4,858	6,409
Other incoming resources		0	0	0	0	0
Total Incoming Resources		3,383	3,157	1,211	7,751	9,025
RESOURCES EXPENDED						
Cost of generating funds	5					
Fundraising		167	0	0	167	145
Trading expenditure		313	0	0	313	221
Investment management costs		0	0	0	0	0
		480			480	366
Charitable activities	5					
Teaching and research		2,970	1,596	. 0	4,565	4,504
Public worship		0	0	0	0	0
Heritage		0	0	0	<u> </u>	0
		2,970	1,596	0	4,565	4,504
Governance costs	8	13	0	0	13	21
Total Resources Expended		3,462	1,596	0	5,058	4,891
Net incoming/(outgoing) resources						
before transfers		(79)	1,561	1,211	2,693	4,134
Transfers between funds	19	569	598	(1,167)	0	0
Net incoming/(outgoing) resources before other gains and losses		490	2,159	44	2,693	4,134
Investment gains/(losses)		73	15	2,600	2,688	2,564
Net movement in funds for the year		563	2,174	2,644	5,381	6,698
Fund balances brought forward	19	8,575	924	27,374	36,873	30,175
Funds carried forward at 31 July	19	9,138	3,098	30,018	42,254	36,873

St Antony's College Consolidated and College Balance Sheets As at 31 July 2011

	Notes	2011 Group £'000	2010 Group £'000	2011 College £'000	2010 College £'000
FIXED ASSETS					
Tangible assets	10	6,088	5,246	6,088	5,246
Property investments	11	852	852	852	852
Securities and other investments	12	30,578	28,100	30,578	28,100
	-	37,518	34,198	37,518	34,198
CURRENT ASSETS					
Stocks		21	29	21	29
Debtors	15	914	650	914	650
Deposits and other short term investments		0	0	0	0
Cash at bank and in hand		6,403	4,349	6,262	4,349
	-	7,338	5,028	7,197	5,028
CREDITORS: falling due within one year	16	1,656	1,293	1,515	1,293
NET CURRENT ASSETS/(LIABILITIES)	_	5,682	3,735	5,682	3,735
TOTAL ASSETS LESS CURRENT LIABILITIES		43,200	37,933	43,200	37,933
CREDITORS: falling due after more than one year	17	946	1,060	946	1,060
Provisions for liabilities and charges	18	0	0	0	0
NET ASSETS	-	42,254	36,873	42,254	36,873
FUNDS OF THE COLLEGE	19				
Endowment funds		30,018	27,374	30,018	27,374
Restricted funds		3,098	924	3,098	924
Unrestricted funds					
Designated funds		8,429	8,350	8,429	8,350
General funds		709	225	709	225
	-	42,254	36,873	42,254	36,873
	-	1			

The financial statements were approved and authorised for issue by the Governing Body of St Antony's College on:

Trustee:

Trustee:

St Antony's College Consolidated Cash Flow Statement For the year ended 31 July 2011

		2011	2010
		Group	Group
	Notes	£'000	£'000
Net cash inflow/(outflow) from operations	25	1,713	2,834
Returns on investments and servicing of finance			
Income from investments		622	628
Finance costs paid		(54)	(69)
, mande booke para		(0.1)	` .
		568	559
Capital expenditure and financial investment			
New endowment capital received		645	145
Payments for tangible fixed assets		(968)	(474)
Proceeds from sales of tangible fixed assets		0	O O
Payments for investments		(737)	(1,140)
Proceeds from sales of investments		947	0
		(113)	(1,469)
			
Management of liquid resources		_	_
Net (additions to) / withdrawals from term deposits		0	0
Net (purchase) / sale of current asset investments		0	0
		0	0
Financing			
New bank loans		0	0
Bank loans repaid		(114)	(115)
New lease finance		0	0
Capital element of finance lease payments		0	0
		(114)	(115)
Increase/(decrease) in cash in the year		2,054	1,809
Reconciliation of net cash flow to movement in net	funds		
Increase/(decrease) in cash in the year		2,054	1,809
Transfers to/(from) term deposits and current investme	ents	0	0
(Increase)/decrease in loan and lease finance		114	115
Change in net funds		2,168	1,924
Net funds at 1 August		3,174	1,250
Net funds at 31 July		5,342	3,174
		. 0,012	5,177

	Unrestricted	Restricted	Endowed	2011	2010
	Funds	Funds	Funds	Total	Total
	£'000	£'000	£'000	£'000	£'000
Teaching and research					
Tuition fees - UK and EU students	335	0	0	335	335
Tuition fees - Overseas students	665	0	0	665	506
Other fees	105	0	0	105	110
Other HEFCE support	27	0	0	27	48
Other academic income	54	0	0	54	105
College residential income	1,707	0	0	1,707	1,512
	2,893	0	0	2,893	2,616
Public worship			<u> </u>		
Chapel offerings	0	0	0	0	0
Other	0	0	0	0	0
	0	0			0
Heritage					
Entrance fees	0	0	0	0	0
Other	0	0	0	0	0
	0	0	0		0
	Tuition fees - Overseas students Other fees Other HEFCE support Other academic income College residential income Public worship Chapel offerings Other Heritage Entrance fees	Funds £'000 Teaching and research Tuition fees - UK and EU students Tuition fees - Overseas students Other fees Other HEFCE support Other academic income College residential income 1,707 Public worship Chapel offerings Other Other	Funds	Funds £'000 £'0000 £'000 £'000 £'0000 £	Funds Fund

The above analysis includes £150k received from Oxford University under the CFF Scheme, net of College fees received directly (2010 - £133k)

2	TRADING INCOME				2011 £'000	2010 £'000
	Subsidiary company trading income Other trading income				360 0	0 254
					360	254
3	INVESTMENT INCOME					
		Unrestricted Funds £'000	Restricted Funds £'000	Endowed Funds £'000	2011 Total £'000	2010 Total £'000
	Agricultural rent	0	0	0	0	0
	Commercial rent	0	0	0	0	0
	Other property income	0	6	0	6	0
	Equity dividends	17	3	601 1	621 1	0 612
	Income from fixed interest stocks Interest on fixed term deposits and cash	0	0 0	0	0	012
	Other investment income	(1)	0	(37)	(38)	11
		16	9	565	590	623
4	BANK AND OTHER INTEREST INCOME					
•	DANKARD OTHER MELECOT MOOME	Unrestricted	Restricted	Endowed	2011	2010
		Funds	Funds	Funds	Total	Total
		£'000	£'000	£'000	£'000	£'000
	Bank interest	30	0	1	32	6
	Other interest	0	0	0	0	0
		30	0	1	32	6

ANALYSIS OF RESOURCES EXPENDED

5

Direct Other Support 2011 2010 staff costs direct costs Total costs Total £'000 £'000 £'000 £'000 £'000 Costs of generating funds 127 Fundraising 40 0 167 145 Trading expenditure 116 35 162 221 313 Investment management costs 0 0 0 0 0

Total costs of generating funds	288	156	35	480	366
Charitable expenditure					
Teaching and research	2,342	1,755	469	4,565	4,504
Public worship	0	0	0	0	0
Heritage	0	0	0	0	0
Total charitable expenditure	2,342	1,755	469	4,565	4,504

13

0

13

21

 Total resources expended
 2,630
 1,924
 504
 5,058
 4,891

The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contribution is calculated annually in accordance with regulations made by the Council.

The College is liable to be assessed for Contribution under the provisions of Statute XV of the University of Oxford.

The teaching and research costs include College Contribution payable of £3k (2010 - £0k).

6 SUPPORT COSTS

Governance costs

		Teaching				
	Generating	and	Public		2011	2010
	Funds	Research	Worship	Heritage	Total	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Financial and domestic admin	16	122	0	0	138	131
Human resources	0	37	0	0	37	7
IT	10	139	0	0	149	115
Depreciation	9	117	0	0	126	126
Loss/(profit) on fixed assets	0	0	0	0	0	0
Bank interest payable	0	15	0	0	15	16
Other finance charges	0	39	0	0	39	53
	35	469	0	0	504	448

Finance and administration and human resources costs are attributed according to the estimated staff time spent on each activity. Depreciation costs are attributed according in proportion to other expenditure.

IT costs are attributed according to the estimated staff time spent on each activity.

Interest and other finance charges are attributed in proportion to other expenditure.

7	GRANTS AND AWARDS	Unrestricted	Restricted	2011	2010
	During the year the College funded received and			·	
	During the year the College funded research awards and	Funds	Funds	Total	Total
	bursaries to students from its restricted and	£'000	£'000	£'000	£'000
	unrestricted fund as follows:				
	Scholarships, prizes and grants	1	128	129	83
	Bursaries and hardship awards	3	8	11	8
	Grants to other institutions	0	0	0	0
		4	136	140	91

The above costs are included within the charitable expenditure on Teaching and Research.

There are no grants to other institutions.

8 GOVERNANCE COSTS

	2011	2010
	£'000	£'000
Governance costs comprise:		
Auditor's remuneration - audit services	12	13
Auditor's remuneration - other services	0	0
Legal and other fees on constitutional matters	0	0
Other governance costs	1	8
	13	21

No amount has been included in Governance Costs for the direct employment costs or reimbursed expenses of the College Fellows on the basis that these payments relate to the Fellows involvement in the College's charitable activities. Details of the remuneration of the Fellows and their reimbursed expenses are included as a separate note within these financial statements.

9 STAFF COSTS

The aggregate payroll costs for the year were as follows.	2011 £'000	2010 £'000
Salaries and wages	2,429	2,400
Social security costs	137	147
Pension costs	284	307
	2,850	2,854
The average number of permanent employees of the College, excluding Trustees,		
on a full time equivalent basis was as follows.	2011	2010
Tultion and research	11	11
College residential	42	43
Public worship	0	0
Heritage	0	0
Fundraising	2	3
Support	14	14
Total	69	71
The average number of employed College Trustees during the year was as follows.		
Warden	1	1
Bursar	1	1
Academic staff of University or College	41	42
Total	43	44

The College also benefits from temporary staff and agency workers.

The following information relates to the employees of the College excluding the College Trustees. Details of the remuneration and reimbursed expenses of the College Trustees is included as a separate note in these financial statements.

There were no employees (excluding the College Trustees) during the year whose gross pay and benefits (excluding employer NI and pension contributions) exceeded £60,000.

10 TANGIBLE FIXED ASSETS

Group	Leasehold land and buildings £'000	Freehold land and buildings £'000	Plant and Machinery £'000	Fixtures, Fittings and Equipment £'000	Total £'000
Cost					
At start of year	0	6,572	0	0	6,572
Additions	0	968	0	0	968
Disposals	0	0	0	0	0
At end of year	0	7,540	0	0	7,540
Depreciation					
At start of year	0	1,326	0	0	1,326
Charge for the year	0	126	0	0	126
On disposals	0	0	0	0	0
At end of year		1,452	0	0	1,452
Net book value					
At end of year		6,088	0_	0	6,088
At start of year	0	5,246	0	0	5,246

College	Leasehold land and buildings £'000	Freehold land and buildings £'000	Plant and Machinery £'000	Fixtures, Fittings and Equipment £'000	Total £'000
Cost					
At start of year	0	6,572	0	0	6,572
Additions	0	968	0	0	968
Disposals	0	0	0	0	0
At end of year		7,540	0		7,540
Depreciation					
At start of year	0	1,326	0	0	1,326
Charge for the year	0	126	0	0	126
On disposals	0	0	0	0	0
At end of year	0	1,452	0	0	1,452
Net book value					
At end of year		6,088	0		6,088
At start of year	0	5,246	0	0	5,246

The College has substantial long-held historic assets all of which are used in the course of the College's teaching and research activities. These comprise listed buildings on the College site, together with their contents comprising works of art, ancient books and manuscripts and other treasured artefacts. Because of their age and, in many cases, unique nature, reliable historical cost information is not available for these assets and could not be obtained except at disproportionate expense. However, in the opinion of the Trustees the depreciated historical cost of these assets is now immaterial.

11 PROPERTY INVESTMENTS

Group and College	Agricultural £'000	Commercial £'000	Other £'000	2011 Total £'000	2010 Total £'000
Valuation at start of year	0	0	852	852	797
Additions and improvements at cost	0	0	0	0	55
Disposals net proceeds	0	0	0	0	0
Revaluation gains/(losses) in the year	0	0	0	0	0
Valuation at end of year	0	0	852	852	852

An independent valuation of the property at 2A Hamilton Road was carried out by Cluttons LLP in 2008.

12	SECURITIES AND OTHER INVESTMENTS				
12	SECORTIES AND OTHER INVESTMENTS			2011	2010
				£'000	£'000
	Group investments				
	Valuation at start of year			28,100	25,486
	New money invested			153	1,134
	Amounts withdrawn			(947)	(1,084)
	Reinvested income			584	0
	Investment management fees			0	o o
	(Decrease)/increase in value of investments			2,688	2,564
	Group investments at end of year		_	30,578	28,100
	Investment in subsidiaries			0	0
	College investments at end of year		_	30,578	28,100
	Group investments comprise:	Held outside	Held in	2011	2010
	•	the UK	the UK	Total	Total
		£'000	£'000	£'000	£'000
	Equity investments	14.067	6,495	20,562	18,690
	Global multi-asset funds	1.176	6,544	7,720	5,855
	Property funds	1,080		1,080	876
	Fixed interest stocks	142		142	1,026
	Alternative and other investments	96	791	887	748
	Fixed term deposits and cash	187		187	905
	Total group investments	16,748	13,830	30,578	28,100

13 SUBSIDIARY UNDERTAKINGS

The College holds 100% of the issued share capital in St Antony's College Trading Limited, a company providing conference and other event services on the College premises, and 100% of the issued share capital in St Antony's College Estates Limited, a company providing design and build construction services to the College.

The results of the subsidiaries and their assets and liabilities at the year end were as follows.

	St Antony's College Trading Ltd	St Antony's College Estates Ltd
	£'000	£'000
Turnover Expenditure Donation to College under gift aid	371 (313) (58)	909 (891) (18)
Result for the year	0	0
Total assets Total liabilities	0 0	488 (488)
Net funds at the end of year	0	0

14 STATEMENT OF INVESTMENT TOTAL RETURN

The Trustees have adopted a duly authorised policy of total return accounting for the College investment returns. The investment return to be applied is calculated as 3.7% of the average of the year-end values of the relevant investments in each of the last 3 years. The preserved (frozen) value of the invested endowment capital represents its open market value in 2003 together with all subsequent endowments valued at date of gift.

			Permanent Endowment £'000	Expendable Endowment £'000	Total £'000
	Investment total return		2000	2000	2.000
	Income distributions		109	456	565
	Capital gains/losses		498	2,102	2,600
	Investment management costs		0	0	0
	Total return for the year		607	2,558	3,165
	Amount applied as income for spending		(305)	(951)	(1,256)
	Net increase in Unapplied Total Return in the year		302		
	Unapplied Total Return at start of year		829		
	Unapplied Total Return at end of year		1,131		
	Preserved value of original permanent endowments		5,025		
15	DEBTORS				
	-	2011	2010	2011	2010
		Group	Group	College	College
		£'000	£'000	£'000	£'000
	Amounts falling due within one year:				
	Trade debtors	529	343	529	343
	Amounts owed by College members	82	37	82	37
	Amounts owed by Group undertakings	0	0	0	0
	Loans repayable within one year	36	11	36	11
	Prepayments and accrued income Other Debtors	163	148	163	148
	Other Debtors	0	0	0	0
	Amounts falling due after more than one year:				
	Loans	104	111	104	111
			• • • • • • • • • • • • • • • • • • • •		• • • • • • • • • • • • • • • • • • • •
	•	914	650	914	650
16	CREDITORS: falling due within one year				
	ONEDITORO. Islining due within one year	2011	2010	2011	2010
		Group	Group	College	College
		£'000	£'000	£'000	£'000
	Bank overdrafts	0	0	0	0
	Bank loans	115	115	115	115
	Obligations under finance leases	0	0	0	0
	Trade creditors	1,069	628	741	628
	Amounts owed to College Members	0	0	0	0
	Amounts owed to Group undertakings	0	0	176	0
	Taxation and social security College contribution	37 0	83 0	80 0	83 0
	Accruals and deferred income	435	467	403	467
	Other creditors	0	0	0	0
		1,656	1,293	1,515	1,293
			.1		. ,

17	CREDITORS: falling due after more than one year				
	,	2011	2010	2011	2010
		Group	Group	College	College
		£'000	£'000	£'000	£'000
	Bank loans	946	1,060	946	1,060
	Obligations under finance leases	0	0	0	0
	Other creditors	0	0	0	0
		946	1,060	946	1,060
18	PROVISIONS FOR LIABILITIES AND CHARGES				
		2011	2010	2011	2010
		Group	Group	College	College
		£'000	£'000	£'000	£'000
	At start of year	0	0	0	0
	Charged in the Statement of Financial Activities	Ō	Ō	Ō	0
	Settled in the year	ō	0	Ō	0
	As and as year				
	At end of year	0			0

	At 1 August 2010 £'000	Incoming resources £'000	Resources expended £'000	Transfers £'000	Gains/ (losses) £'000	At 31 Ji 20 £'0
Endowment Funds						
Endowment Funds - Permanent						
a) Middle East Centre Archive	1,076	22	0	-77	101	1,1
b) The King Mohammed VI Fellowship	1,848	-39	0	-69	177	1,9
c) Other Fellowships	2,692	44	0	-159	199	2,7
d) The Hadid Scholarship	218	5	0	0	21	
e) The Archie Brown Fund	19	0	0	0	0	·
Endowment Funds - Expendable						
f) General Endowment	14,946	327	0	-569	1,489	16,
g) Centre Costs	899	24	0	-32	87	;
h) South East Asian Seminars	17	0	0	0	2	
i) Fellowships	3,106	164	0	-174	254	3,
j) Study of African Economies	676	520	0	-11	90	1,
k) Other Research	93	2	0	-12	9	•
I) Student Prizes	134	3	0	52	16	
m) Student Scholarships	1,492	58	0	-116	141	1,
n) Student Hardship Funds	17	0	0	0	2	
o) Other	141	3	0	0	12	
Total Endowment Funds	27,374	1,211	0	-1,167	2,600	30,
Restricted Funds						
p) Middle East Centre Archive	0	0	-71	71	0	
q) Appeals	104	33	-26	-10	0	
r) Capital Softbridge	54	0	-20	-10	0	
s) Capital Gateway	0	2,000	0	0	0	2,
t) Centre Costs	0	2,000 47	-68	37	0	£,
u) Conferences and Seminars	29	54	00 -42	0	0	
v) Libraries	24	6	-18	2	0	
w) The King Mohammed VI Fellowship	0	0	-16 -69	69	0	
x) Other Fellowships	342	474	-780			
•	342 0		-780 -11	314	9	
y) Study of African Economies z) Other Research	212	0 357	-322	11 38	0	
•	0				0	
aa) Student Prizes	=	1	-12	12	•	
ab) Student Scholarships	59	128	-130	62	0	
ac) Student Travel ad) Other	61 39	5 52	13 -60	0 -8	6 0	
Total Restricted Funds	924	3,157	-1,596	598	15	3,
Unrestricted Funds						
ae) Fixed asset designated Fund	4,071	0	0	956	0	5,
af) Nissan Building Reserve	243	93	-67	0	0	
ag) Gateway Building Project	4,002	70	0	-968	0	3,
ah) Centre Costs	33	1	-1	-5	0	-,
ai) Libraries	1	3	-9	6	Ō	
aj) General Reserves	225	3,216	-3,385	580	73	
Total Unrestricted Funds	8,575	3,383	-3,462	569	73	9
Total Funds	36,873	7,751	-5,058	0	2,688	42

20 FUNDS OF THE COLLEGE DETAILS

The following is a summary of the origins and purposes of each of the Funds

a) Middle East Centre Archive This endowment was provided so that the income but not the capital could be used to

enable the College to maintain, preserve and promote the Philby Collection and other

archives held by the Middle East Centre

b) The King Mohammed VI Fellowship
This endowment was made so that the income but not the capital could be used to

establish a permanent Fellowship in Moroccan and Mediterranean Studies.

c) Other Fellowships This is a consolidation of donations and gifts where the income is to be used to support

fellowships within the College including the Andres Bello Fellowship and the Alistair

Horne Fellowship.

d) The Hadid Scholarship

The aim of this fund is to us the income from the endowment to promote scholarship at a

doctoral level in contemporary Middle Eastern Studies.

e) The Archie Brown Fund

This endowment was provided by the Hill Foundation so that the income could be used to

provide grants to needy students in the Russian Centre

Endowment Funds - Expendable:

j) Study of African Economies

I) Student Prizes

f) General Endowment This is a consolidation of gifts and donations where either income, or income and capital,

can be used for the general purposes of the charity

g) Centre Costs

This is a consolidation of gifts and donations where related income, or income and

capital, and be spent on the running costs of the College's academic Centres

h) South East Asian Seminars

This is a donation from which either the income or income and capital can be used for an

annual seminar programme on South East Asia

i) Fellowships This is a consolidation of gifts and donations where either the income or the income and

capital are to be used to support a number of fellowships within the College.

This donation was provided so that either the income or the income and capital could be

used to support the study of African economies.

k) Other Research This includes further funding for the support of African economies.

This is a consolidation of gifts and donations for which either the income or the income and capital can be used for the provision of travel awards to students.

m) Student Scholarships

This is a consolidation of gifts and donations for which either the income or the income

and capital can be used for the provision of scholarships to students.

n) Chigusa Trust This fund was established to provide support to British women students in memory of

Chigusa, a Japanese girl who died in a fire at the age of three.

o) Other This is a consolidation of gifts and donations where either the income or the income and

capital can be used for a number of specific purposes within the College

Restricted Funds:

p) Middle East Centre Archive This fund shows the expenditure related to the endowment provided to enable the

College to maintain, preserve and promote the Philby Collection and other archives held

by the Middle East Centre

q) Appeals This is a consolidation of gifts and donations in response to appeals made by the College

in relation to a number of specific purposes. The largest of these is the Annual Fund

which supports a number of student activities within the College.

r) Capital Project - Softbridge This fund includes donations to support the building of a substantial new annex to house

the Middle East Centre

s) Capital Project - Gateway Building This fund includes donations towards the new Gateway Building which will provide

additional student accommodation, administrative space and a new Lodge.

t) Centre Costs

This is a consolidation of gifts and donations be spent on the running costs of the

College's academic Centres

u) Conferences and Seminars This is a consolidation of gifts and donations in support of a number of conferences and

seminars run within the College.

v) Libraries This is a consolidation of gifts and donations in support of the various College libraries.

w) Moroccan & Mediterranean F'ship	This fund includes expenditure related to the endowment was made so that the income but not the capital could be used to establish a permanent Fellowship in Moroccan and Mediterranean Studies.
x) Other Fellowships	This is a consolidation of gifts and donations to fund a number of visiting fellowships hosted by the College each year.
y) Study of African Economies	This fund shows expenditure related to the endowment at j) above which was provided so that either the income or the income and capital could be used to support the study of African economies.
z) Other Research	This is a consolidation of gifts and donations in support of various research activities within the College. The largest of these is the South East European Studies at Oxford programme (SEESOX).
aa) Student Prizes	This is a consolidation of gifts and donations to provide prizes to students to acknowledge high achievement.
ab) Student Scholarships	This is a consolidation of gifts and donations to provide scholarships to students.
ac) Student Travel	This is a consolidation of gifts and donations to provide additional support to students to fund travel costs.
ad) Other	This is a consolidation of gifts and donations to support various specific activities and projects within the College.
Designated Funds	
ae) Fixed asset designated Fund	Unrestricted Funds which are represented by the fixed assets of the College and therefore not available for expenditure on the College's general purposes.
af) Nissan Building Reserve	This fund has been designated by the Governing Body for the purpose of running and maintaining the Nissan Building
ag) Gateway Building Project	This is a consolidation of gifts and donations that the Governing Body has set aside to cover part of the cost of the Gateway Building.
ah) Centre Costs	This is a consolidation of unrestricted funds raised by the College's Academic Centres, which the Governing Body has therefore set aside to be spent for the benefit of those Centres.
ai) Library	This is a consolidation of unrestricted funds raised by the College's Libraries, which the Governing Body has therefore set aside to be spent for the benefit of those Libraries.

General Reserves

aj) The General Unrestricted Funds represent accumulated income from the College's activities and other sources that are available for the general purposes of the College

ANALYSIS OF NET ASSETS BETWEEN FUNDS

	ANALIGIO OF NET AGGETO BETWEEN TONDO				
21		Unrestricted	Restricted	Endowment	
		Funds	Funds	Funds	Total
		£'000	£'000	£'000	£'000
	Tangible fixed assets	6,087	0	0	6,087
	Property investments	277	0	575	852
	Securities and other investments	947	188	29,443	30,578
	Net current assets	2,773	2,910	(0)	5,683
	Creditors falling due after more than one year	(946)	0	0	(946)
		9,138	3,098	30,018	42,254

TRUSTEES' REMUNERATION

22

The trustees of the college comprise the governing body, primarily fellows who are teaching and research employees of the college and who sit on governing body by virtue of their employment.

No trustee receives any remuneration for acting as a trustee. However, those trustees who are also employees of the college receive salaries for their work as employees. Where possible, these salaries are paid on external scales and often are joint arrangements with the University of Oxford.

The Remuneration and Conflicts of Interest Committee consists of five Emeritus Fellows. Its purpose is to make recommendations to Governing Body concerning:

- i) the annual stipend of each member of Governing Body including the Warden,
- ii) the benefits and allowances paid to the Warden by the College in accordance with the statutes,
- iii) the benefits and allowances paid to each member of Governing Body (excluding the Warden) in accordance with the Statutes
- iv) such other matters as are referred to it by the Governing Body.

All Trustees of the College are Members of the Governing Body. One of these, the Bursar, works full time on the management of the College.

All trustees are eligible for College housing schemes. These either take the form of a monthly housing allowance which is included in the figures below or a joint equity loan or purchase or a repayable loan of £55,000. 5 trustees are living houses owned jointly with the College and 1 trustee has a joint equity loan and 1 has a repayable loan. The taxable benefits arising out of the joint equity arrangements and loans are included in the figures below. No such houses were bought or sold during the year.

Some trustees receive additional allowances for additional work carried out as part time college officers. These are the Sub-Warden, the Dean, the Senior Tutor, the Governing Body Delegate for Finance, the Chair of the Nominating Committee and the General Editor of the Palgrave Series and the Centre Directors. These amounts are included within the remuneration figures below. The total remuneration and taxable benefits as shown below is £454,192 (2009-10 £471,545). The total of pension contributions is £59,477 (2009-10 £59,754).

Remuneration paid to trustees

		2010-2011 2009-2010		2009-2010
Range	Number of	Gross remuneration, taxable	Number of	Gross remuneration, taxable
	•	£		£
£1-£999	2	1,525	2	1,638
£1,000-£1,999	2	2,697	4	5,653
£2,000-£2,999	8	20,057	6	14,688
£3,000-£3,999	17	56,807	20	64,629
£4,000-£4,999	2	9,310	2	8,980
£5,000-£5,999	2	10,307	1	5,107
£6,000-£6,999	1	6,573	0	0
£9,000-£9,999	1	9,906	0	0
£10,000-£10,999	1	10,218	0	0
£11,000-£11,999	1	11,225	3	33,458
£12,000-£12,999	1	12,037	0	0
£13,000-£13,999	0	0	1	13,446
£47,000-£47,999	1	47,408	0	0
£52,000-£52,999	1	52,488	1	52,135
£73,000-£73,999	0	0	1	73,110
£77,000-£77,999	0	0	1	77,133
£79,000-£79,999	1	79,776	0	0
£91,000-£91,999	2	183,335	2	181,324
	43	513,669	44	531,300

There are no trustees who are not employees of the college and do not receive remuneration.

All trustees, together with other senior employees, are eligible for private health insurance as part of their package of remuneration.

All trustees may eat at common table, as can all other employees who are entitled to meals while working.

Trustee expenses

One Fellow was paid travel expenses of £64.40 for travel to a Financial Advisory Committee meeting in 2010-11 (2009-10 £0)

Other transactions with trustees

The spouse of 1 trustee was paid a salary of £3,012 (2009-2010 £3,000) during the year to provide administrative support to a fellowship programme.

PENSION SCHEMES

23

The College participates in the Universities Superannuation Scheme ("the USS") and the University of Oxford Staff Pension Scheme ("the OSPS") on behalf its staff. Both schemes are contributory defined benefit schemes (i.e. they provide benefits based on length of service and final pensionable salary) and are contracted out from the State Second Pension Scheme. The assets of USS and OSPS are each held in separate trustee-administered funds.

Both schemes are multi-employer schemes and the College is unable to identify its share of the underlying assets and liabilities of each scheme on a consistent and reasonable basis. Therefore, as required by the accounting standard FRS17 "Retirement Benefits", the College accounts for the schemes as if they were defined contribution schemes. As a result, the amount charged to the Statement of Financial Activities represents the contributions payable to the schemes in respect of the accounting period

In September 2005 the government introduced legislation that an employer may not withdraw from a multi-The latest actuarial valuation of the USS was carried out at 31 March 2008 and published in February 2009. This valuation showed the scheme assets to represent 103% of the scheme liabilities at that date. Based on this valuation the actuary recommended an employer contribution rate of 16% with an employee contribution rate of 6.35%. The full valuation is available on the USS website,

http://www.uss.co.uk/Actuarial%20Valuation/actuarial valuation 2008.pdf

The next actuarial valuation of the USS is due to take place at 31 March 2011 and should be published early in 2012. In addition, a national review of the future of the USS is currently underway.

The latest actuarial valuation of the OSPS was carried out at 31 March 2010 and showed that this scheme had a deficit of approximately £82m. The University, on behalf of all the employers participating in the scheme, has agreed with the trustees of OSPS to address this deficit by continuing the employer contribution rate at the previously agreed rate of 21.5% of total pensionable salaries (this being the rate paid by the employer since 1 August 2008). The actuary has certified that the additional contribution should eliminate the deficit by 31 March 2027.

The pension charge for the year includes contributions payable to the USS of £98k (2010 - £120k) and contributions payable to the OSPS of £186k (2010 - £179k). At 31 July 2011 £0 was accrued in respect of pension contributions (2010 - £0).

TAXATION

24

The College is able to take advantage of the tax exemptions available to charities from taxation in respect of income and capital gains received to the extent that such income and gains are applied to exclusively charitable purposes. No liability to corporation tax arises in the College's subsidiary company(ies) because the directors of this/these company(ies) have indicated that they intend to make donations each year to the College equal to the taxable profits of the company under the Gift Aid scheme. Accordingly no provision for taxation has been included in the financial statements.

	RECONCILIATION OF NET INCOMING RESOURCES TO			
25	NET CASH FLOW FROM OPERATIONS		***	2042
			2011 £'000	2010 £'000
			2.000	2000
	Net incoming resources for the year		2,693	3,721
	Elimination of non-operating cash flows:			
	- Investment income		(622)	(628)
	- Endowment donations		(645)	(145)
	- Financing costs		54	69
	Depreciation		126	126
	(Surplus)/loss on sale of fixed assets		0	0
	Decrease/(Increase) in stock		8	(7)
	Decrease/(Increase) in debtors		(264)	527
	(Decrease)/Increase in creditors		363	(829)
	(Decrease)/Increase in provisions		0	0
	Net cash inflow/(outflow) from operations	-	1,713	2,834
	ANALYSIS OF CHANGES IN NET FUNDS			
26	AMPLIANO OF CHANGEO METER FORDO	2010	Cash flow	2011
		£'000	£'000	£'000
	Cash at bank and in hand	4,349	2,054	6,403
	Bank overdrafts	0	0	0
		4,349	2,054	6,403
	Deposits and other short term investments	0 (445)	0	(445)
	Bank loans due within one year Bank loans due after one year	(115) (1,060)	114	(115)
	Finance lease obligations due within one year	(1,000)	0	(946) 0
	Finance lease obligations due after one year	0	0	0
	I mande todas assiguitario das artar sito your	v	•	v
		3,174	2,168	5,342
	FINANCIAL COMMITMENTO			
27	FINANCIAL COMMITMENTS			
	At 31 July the College had annual commitments under non-cancellable			
	operating leases as follows:		2011	2010
			£'000	£'000
	Land and buildings			
	- expiring within one year			
	- expiring between two and five years			
	- expiring in over five years			
			0	0
	Other	1	<u>~</u>	
	- expiring within one year			
	- expiring between two and five years		•	
	- expiring in over five years			
				· · · · · · · · · · · · · · · · · · ·
				0

CAPITAL COMMITMENTS

28

The College had contracted commitments at 31 July for future capital projects totalling £292k (2010 - £0). Shortly after the yearend a letter of intent was signed on behalf of the College for a contract sum of £7,393k relation to the construction of the Gateway Building.

RELATED PARTY TRANSACTIONS

29

The College is part of the collegiate University of Oxford. Material interdependencies between the University and of the College arise as a consequence of this relationship. For reporting purposes, the University and the other Colleges are not treated as related parties as defined in FRS8 ("Related party disclosures").

Members of the Governing Body, who are the trustees of the College and related parties as defined by FRS 8, receive remuneration and facilities as employees of the College. Details of these payments and reimbursed expenses as trustees are disclosed separately in these financial statements.

The following trustees had loans outstanding from the College at the start and/or end of the year.

£'000	£'000
D Johnson D Pratten 56	63 55

Interest is charged on the first loan at 0.75% over base rate per annum. While no interest is charged on the second loan the College is entitled to a share of the uplift in value on disposal.

The College has properties with the followings net book values owned jointly with trustees under joint equity ownership agreements between the trustee and the College.

	2011	2010
	£'000	£'000
M Willis	55	55
J Caplan	57	57
P Chaisty	55	55
R Murphy	55	55
D Sanchez	55	55

All joint equity properties are subject to sale on the departure of the trustee from the College.

CONTINGENT LIABILITIES

30

None

POST BALANCE SHEET EVENTS

31

No material events occurred after the date of the balance sheet, the disclosure of which is deemed to contribute to a proper understanding of the financial position as shown by these Accounts