# **Pembroke College**

**Financial Statements** 

Year ended 31 July 2010

# PEMBROKE COLLEGE

# **Index to the Financial Statements**

	Page
Report of the Governing Body	1 - 2
Responsibilities of Governing Body	3
Report of the Independent Auditor to the Governing Body	4
Statement of Principal Accounting Policies	5 - 6
Consolidated Income and Expenditure Account	7
Consolidated Statement of Total Recognised Gains and Losses	7
Balance Sheets	8
Consolidated Cash Flow Statement	9
Notes to the Financial Statements	10 - 18

# PEMBROKE COLLEGE Report of the Governing Body

The Governing Body of Pembroke College presents the annual report and financial statements for the year ended 31 July 2010.

## Status

Pembroke College is an independent self-governing charitable institution. It was founded by Thomas Tesdale and Richard Wightwick with original statutes drawn up by Royal Commission in 1624. The corporation comprises the Master and Fellows. The College was an exempt charity under s3(5)(a) Charities Act 1993 (as listed in Schedule 2(b) to that Act). Following the introduction of the Charities Act 2006, the College became a registered charity (no. 1137498) in August 2010.

## Objects

The College exists to provide and promote undergraduate and graduate education within the University of Oxford, and also to provide and promote university academic research. Within these objects, the College also has various endowed trust funds held for special purposes in connection with the support of Fellowships, the development of College facilities and for scholarships, bursaries, prizes and other educational purposes.

#### Governance

The Governing Body of the College comprises the Master and Fellows. This body is constituted and regulated in accordance with the College Statutes, the terms of which are enforceable ultimately by the Visitor, the Chancellor of the University of Oxford. The College Statutes are as made from time to time by order of Her Majesty in Council in accordance with the Royal Charter of 1624, and the Universities of Oxford and Cambridge Act 1923. The Governing Body holds to itself the responsibilities for the ongoing strategic direction of the College, for its administration and for the management of its finances and assets. It meets regularly under the chairmanship of the Master and is advised by a range of committees which includes the Finance and Planning Committee, the Academic Committee, the Domestic Management Committee, the Development Committee and the Investment Committee.

# Scope of the financial statements

The financial statements consolidate the accounts of Pembroke College and its subsidiary Pembroke College Enterprises Limited. The principal activity of Pembroke College Enterprises Limited is the management of construction projects on behalf of the College.

## Review of operations and finance

These financial statements present the accounts of Pembroke College and its subsidiary and include all operational income and expenditure, donations and investment income and all the assets and liabilities of the College.

The College has acquired two parcels of land adjacent to its main site. This land will be used together with existing properties owned by the College and the Endowment for a major new development of student bedrooms, an auditorium and other facilities as a part of a new quad to the south of Brewer Street linked to the College by a bridge over Brewer St. Once completed, undergraduates will be able to live in College premises for 3 years of study and there will be better provision for postgraduates. The total cost of the progect is £25.4m, which will be financed by a long term loan from Santander and donations from alumni and friends of the College. Since the financial year end Kingerlee have been appointed as contractors to the Brewer St development and have commenced work on site with the buildings due to be finished by August 2012.

During the year the College commenced work on a £3.8m refurbishment of the kitchens and the Hall, which is scheduled to be completed in March 2011. This refurbishment was needed to be able to accommodate the needs of over 100 additional students to be housed in the new development mentioned above.

# PEMBROKE COLLEGE Report of the Governing Body

In 2009/10, the College spent £1,080k (2009 - £225k) on construction costs and professional fees relating to the Kitchen Hall refurbishment and £3,631k (2009-£1,428k) principally on land and professional fees relating to the Brewer St development

In the year, the College raised £2,344k (2009 - £1,517k) towards these building projects (which was added to deferred capital). A further £326k (2009- £472k) was raised for the Endowment and £661k (2009- £746k) was received as revenue donations.

The Income and Expenditure account shows a surplus of £118k (2009 - £255k)

Income at £6,341k (2009 - £6,604k) was lower the last year. Conference income was lower as a consequence of the refurbishment of the kitchems and the Hall, which commenced in January 2010. Revenue donations were lower in the year as the College focussed on raising capital for the Brewer St development. Also, income in 2009 had benefited from a £100k insurance claim.

Expenditure fell to £6,223k (2009 - £6,349k) due to a number of factors including modest pay increases, falling energy costs and efficiency savings.

Overall the College has continued to generate a satisfactory surplus without drawing heavily on the income from the Endowment's investment portfolio. This surplus has enabled the College to reinvest funds to assist in fulfilling the College's long term strategic objectives.

The Total Funds of the College have risen from £44,856k to £50,561k reflecting the recovery in the stock markets and the donations raised as noted above.

## Investment performance

The College invests in funds on the recommendation of the Investment Committee In accordance with best practice, In 2009 the Governing Body decided to put the management of the College's endowment funds out to tender. As a result of the review, Newton Investment Management Ltd. and Sarasin & Partners LLP were appointed with discretionary mandates to manage the majority of the College's Endowment. These changes of investment managers were implemented in September 2009. The performance of the College's investments has been satisfactory achieving a total return of 11.3% (2009 - (9.1)%). Cash reserves are placed on short and long term deposit across a number of banks.

## Reserves and funds

The balance on consolidated General Reserves at the year end amounted to £7,114k. The Governing Body considers that the current level of general reserves is sufficient to allow the College to be managed efficiently and to provide a contingency.

# Risk management

The major risks to which the College is exposed, as identified by the Governing Body, have been reviewed and systems have been established to mitigate these risks.

Approved by the Governing Body on 1 December 2010

G I Henderson - Master

# PEMBROKE COLLEGE Responsibilities of the Governing Body

In accordance with the College's Statutes, the Governing Body is responsible for the administration and management of the College's affairs.

It is responsible for ensuring that there is an effective system of internal control and that accounting records are properly kept. It is required to present audited financial statements for each financial year, prepared in accordance with the Statutes of the University.

In preparing the financial statements, the Governing Body has ensured that:

- · suitable accounting policies are selected and applied consistently;
- judgements and estimates are made that are reasonable and prudent;
- applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- it is satisfied that it has adequate resources to continue in operation for the foreseeable future: accordingly the financial statements are prepared on a going concern basis.

The Governing Body has taken reasonable steps to:

- ensure that there are appropriate financial and management controls in place to safeguard the assets of the College and prevent and detect fraud;
- secure the economical, efficient and effective management of the College's resources and expenditure.

Any system of internal financial control, however, can only provide reasonable, not absolute, assurance against material misstatement or loss.

Under the Charities Act 1993, the members of the Governing Body must ensure that the property and income of the College are applied only in support of purposes which are charitable in law.

## PEMBROKE COLLEGE

## REPORT OF THE INDEPENDENT AUDITOR TO THE GOVERNING BODY OF PEMBROKE COLLEGE

We have audited the consolidated financial statements of Pembroke College for the year ended 31 July 2010 which comprise the principal accounting policies, the consolidated income and expenditure account, the consolidated statement of total recognised gains and losses, the consolidated and College balance sheets, the consolidated cash flow statement, and notes 1 to 27. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the Governing Body, in accordance with the College's statutes. Our audit work has been undertaken so that we might state to the Governing Body those matters we are required to state to it in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the College and the College's Governing Body for our audit work, for this report, or for the opinions we have formed.

# Respective responsibilities of the Governing Body and auditor

The Governing Body's responsibilities for preparing the Report of the Governing Body and the financial statements in accordance with the provisions of Statute XV made by the University of Oxford under the Universities of Oxford and Cambridge Act, 1923, and of Regulations for the Accounts of the Colleges made thereunder, are set out in the Responsibilities of the Governing Body.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the provisions of Statute XV made by the University of Oxford under the Universities of Oxford and Cambridge Act, 1923, and of Regulations for the Accounts of the Colleges made thereunder. We also report to you if, in our opinion, the Report of the Governing Body is not consistent with the financial statements, if the College has not kept proper accounting records, or if we have not received all the information and explanations we require for our audit.

We read the Report of the Governing Body and consider the implications for our report if we become aware of any apparent misstatements within it. Our responsibilities do not extend to any other information.

## Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Governing Body in the preparation of the financial statements, and of whether the accounting policies are appropriate to the College's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## **Unqualified opinions**

in our opinion:

- a) the financial statements give a true and fair view in accordance with UK GAAP of the state of affairs of the group and of the College as at 31 July 2010 and of the group's surplus for the year then ended;
- b) the financial statements have been properly prepared in accordance with the provisions of Statute XV made by the University of Oxford under the Universities of Oxford and Cambridge Act, 1923, and of Regulations for the Accounts of the Colleges made thereunder; and
- c) income for the provision of education received from the University of Oxford during the year ended 31 July 2009 has been applied for the purposes for which it was received.

Crowe Clark Whitehill LLP
Chartered Accountants and Statutory Auditor
St Bride's House
10 Salisbury Square
London EC4Y 8EH
1 December 2010

## PEMBROKE COLLEGE

## Statement of Principal Accounting Policies

### Basis of preparation

The financial statements have been prepared under the historical cost convention as modified by the revaluation of endowment asset investments and in accordance with applicable accounting standards and according to the University of Oxford Statute XV to meet specific requirements imposed by University and College statutes.

These specific requirements reflect the provisions set out in the Statement of Recommended Practice ("SORP"): Accounting for Further and Higher Education issued in July 2003 but have not been updated for the introduction of the amended version of this SORP issued in July 2007. Due to the proposed future movement of the College financial statements to the Charities SORP, which is expected to be implemented in conjunction with the registration of the Oxford Colleges with the Charity Commission, the University of Oxford College Accounts Committee has concluded that there is no benefit in amending the specific requirements this year.

The financial statements consolidate the accounts of the College and of its subsidiary undertaking, Pembroke College Enterprises Limited. The accounts of the affiliated student bodies (Pembroke College Junior and Middle Common Rooms) have not been consolidated because the College does not control these activities.

## Recognition of income

Fees and other income for services provided are credited to the income and expenditure account on a receivable basis. Conference income is recognised in the period during which the conference activity takes place. Income from specific endowments and other restricted income is included to the extent of the relevant expenditure incurred during the year, income from general endowments (the use of which is not legally restricted to a specific purpose or activity) together with the included income from specific endowments is calculated to a sustainable spend rate (currently up to a maximum of 3.5%) expressed as a percentage of appropriately averaged total (specific and general) endowment values.

#### Donation:

Donations received, which are intended to increase the permanent endowment of the College, are credited to Endowment Capital. Donations which are to be used to support major repair and renovation works are credited to deferred capital and will be released to income on a basis which correlates with the depreciation of those works.

#### Pension costs

Contributions to the pension schemes provided for employees of the College are charged to the income and expenditure account over the period during which the College benefits from the employees' services. Variations from the regular cost are spread over the expected average remaining working lives of members of the schemes.

#### Tangible fixed assets

Tangible fixed assets are stated at cost and are depreciated on a straight line basis over the following periods:

Freehold buildings 50 years
Building improvements 10 - 30 years
Equipment 5 years

Freehold land is not depreciated. The cost of freehold land associated with the main historic site is not included in the balance sheet, but is unlikely to be material.

The cost of major renovation projects which increase the service potential of buildings is capitalised and depreciated over applicable periods.

The College operates a "de minimis" limit of £20,000 for the capitalisation of expenditure on equipment. Works of art and other valuable artefacts that can be regarded as inalienable are not included in the financial statements.

## Investments

Listed investments and properties held as fixed asset and endowment asset investments are stated at market value. Surpluses or deficits arising on the revaluation or realisation of endowment asset investments are added to or subtracted from the funds concerned.

## Stocks

Stocks are stated at the lower of their cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective stocks.

## Maintenance of premises

The cost of routine corrective maintenance is charged to the income and expenditure account in the period it is incurred.

## Provision:

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the obligation.

## Foreign currencies

Transactions denominated in foreign currencies are recorded at the rate of exchange ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at year-end rates of exchange or, where there are related forward foreign exchange contracts, at contract rates. The resultant exchange differences are included in the income and expenditure account for the year.

# PEMBROKE COLLEGE Statement of Principal Accounting Policies

## Taxation status

As an exempt charity within the meaning of Schedule 2 of the Charities Act 1993, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by Section 466 - 493 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes. The College receives no similar exemption in respect of Value Added Tax.

The management of construction projects undertaken by the College is administered through its subsidiary company, which, as a commercial organisation, is liable to Corporation Tax. Profits made by this company will, however, be transferred to the College by Gift Aid, income tax being deducted through Gift Aid payments and recovered by the College.

## College Contribution Scheme

The College is liable to be assessed for Contribution under the provisions of Statute XV of the University of Oxford. The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contribution is calculated annually in accordance with regulations made by Council.

## Historic cost of Functional Buildings

The cost of freehold buildings at the start of the year (note 10) is taken from previous accounting records, which are available for the last 40 years. Buildings over 50 years old are regarded as fully depreciated and are therefore not represented in this figure.

# PEMBROKE COLLEGE Consolidated Income and Expenditure Account Year ended 31 July 2010

Name	2,613 3,206 785 6,604 3,623 339 2,361 8 18
Research grants and contracts Other operating income Endowment return and interest receivable  Total income  EXPENDITURE Staff costs Depreciation Other operating expenses Interest payable Contribution under Statute XV  Surplus for the year on continuing operations before taxation  Consolidated statement of total recognised gains and losses	3,206 785 6,604 3,623 339 2,361 8 18
Other operating income	785 6,604 3,623 339 2,361 8 18
EXPENDITURE Staff costs 5 3,686 Depreciation 346 Other operating expenses 2,150 Interest payable 28 Contribution under Statute XV 13  Total expenditure 7 6,223  Surplus for the year on continuing operations before taxation 118  Taxation 8  Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	785 6,604 3,623 339 2,361 8 18
EXPENDITURE Staff costs 5 3,686 Depreciation 346 Other operating expenses 2,150 Interest payable 28 Contribution under Statute XV 13  Total expenditure 7 6,223  Surplus for the year on continuing operations before taxation 118  Taxation 8 -  Surplus for the year after taxation 9 118	3,623 339 2,361 8 18
EXPENDITURE  Staff costs 5 3,686  Depreciation 346 Other operating expenses 2,150 Interest payable 28 Contribution under Statute XV 13  Total expenditure 7 6,223  Surplus for the year on continuing operations before taxation 118  Taxation 8 -  Surplus for the year after taxation 9 118	3,623 339 2,361 8 18
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Depreciation 346 Other operating expenses 2,150 Interest payable 28 Contribution under Statute XV 13  Total expenditure 7 6,223  Surplus for the year on continuing operations before taxation 118  Taxation 8 -  Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	339 2,361 8 18
Other operating expenses 2,150 Interest payable 28 Contribution under Statute XV 13  Total expenditure 7 6,223  Surplus for the year on continuing operations before taxation 118  Taxation 8 -  Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	2,361 8 18
Interest payable Contribution under Statute XV  Total expenditure  7 6,223  Surplus for the year on continuing operations before taxation  118  Taxation  8 -  Surplus for the year after taxation  9 118  Consolidated statement of total recognised gains and losses	8 18
Contribution under Statute XV 13  Total expenditure 7 6,223  Surplus for the year on continuing operations before taxation 118  Taxation 8 -  Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	18
Total expenditure 7 6,223  Surplus for the year on continuing operations before taxation 118  Taxation 8 -  Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	
Surplus for the year on continuing operations before taxation 118  Taxation 8 -  Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	6,349
Taxation 8 -  Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	
Taxation 8 -  Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	
Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	255
Surplus for the year after taxation 9 118  Consolidated statement of total recognised gains and losses	
Consolidated statement of total recognised gains and losses	-
Consolidated statement of total recognised gains and losses	255
Teal ended of July 2010	
2010	2009
Notes £000	£000
Surplus for the year 19 118	255
Appreciation/(depreciation) of endowment asset investments 18 2,439	(4,240)
Income receivable from endowment asset investments 18 1,233	950
Transfer to income & expenditure account from general endowment 18 (704)	(702)
Net additions to deferred capital 17 2,293	1,423
New endowments received 18 326	472
Total recognised gains/(losses) relating to the year 5,705	(4.0.40)
Total recognised gains/(losses) relating to the year       5,705         Opening reserves and endowments       44,856	/1 W/1/1\
Closing reserves and endowments 50,561	(1,842) 46,698

# PEMBROKE COLLEGE Balance Sheets As at 31 July 2010

		CONSOLIDATED		COLLEG	€
		2010	2009	2010	2009
	Notes	£000	£000	£000	£000
Fixed assets					
Tangible assets	10	14,715	9,631	14,746	9,656
Investments	11 _		-	- 44.740	
	_	14,715	9,631	14,746	9,656
Endowment asset investments					
Securities and cash deposits		33,533	29,514	33,533	29,514
Land and property		2,229	2,954	2,229	2,954
	12 _	35,762	32,468	35,762	32,468
Current assets: Stocks		20	33	20	33
	13	1,552	928		
Debtors	13	· ·		1,607	935
Cash at bank and in hand		1,553	3,370	1,477	3,370
Creditors:		3,125	4,331	3,104	4,338
Amounts falling due within one year	14	(2,520)	(866)	(2,503)	(878)
Net current assets		605	3,465	601	3,460
TOTAL ASSETS LESS CURRENT LIABILITIES		51,082	45,564	51,109	45,584
Creditors:					
Amounts falling due after more than one year	15	(401)	(579)	(401)	(579)
Provision for liabilities and charges	16	(120)	(129)	(120)	(129)
1 to the total manners and charges	10	(120)	(120)	(120)	(120)
TOTAL NET ASSETS	_		44 950	E0 500	44.076
IOIAL NEI ASSEIS	_	50,561	44,856	50,588	44,876
Deferred capital	17	7,685	5,392	7,685	5,392
Endoumente					
Endowments Specific		21,483	19,437	21,483	19,437
General			•		
General	–	14,279	13,031	14,279	13,031
Reserves	18	35,762	32,468	35,762	32,468
General reserves		7,114	6,996	7,141	7,016
	19	7,114	6,996	7,141	7,016
TOTAL FUNDS	_	50,561	44,856	50,588	44,876
	-		,		,

The financial statements were approved by the Governing Body of Pembroke College on 1st December 2010

G I Henderson Master J E Church Bursar

# PEMBROKE COLLEGE Consolidated Cashflow Statement Year ended 31 July 2010

	Note	2010 £000	2009 £000
Net cash inflow from operating activities	24	541	188
Returns on investments and servicing of finance Income from endowments received Other income from investments and interest received Interest paid		1,233 32 1,265 (28)	950 83 1,033 (8)
Net cash inflow from returns on investments and servicing of finance		1,237	1,025
Capital expenditure and financial investment Net (acquisition) of tangible fixed assets Net (acquisition) of endowment asset investments Net reduction of endowment debtors Endowments received Deferred capital received Other net capital movements  Net cash (outflow) from capital expenditure and		(5,430) (3,400) 2 326 2,394	(1,700) (1,162) 3 472 1,517
financial investment		(6,108)	(870)
Net cash (outflow)/inflow before use of liquid resources and financing		(4,330)	343
Management of liquid resources	25	-	-
Financing	26	(30)	(60)
(Decrease)/increase in cash	27	(4,360)	283
Reconciliation of net cash flow to movement in net funds			
(Decrease)/increase in cash for the year		(4,360)	283
Change in net funds Net funds at 1 August		(4,360) 8,083	283 7,800
Net funds at 31 July		3,723	8,083

	2010	2009
1 ACADEMIC FEES, TUITION INCOME AND HEFCE SUPPORT	£000	£000
Tuition fees from UK and European Union students	1,219	1,222
Tuition fees from overseas students	406	307
Other fees	367	407
Other tuition income and HEFCE support	614	677
	2,606	2,613
The above analysis includes support from the University from HEFCE funds amounting to	£1,504k (2009 - £	1,586k)
2 RESEARCH GRANTS AND CONTRACTS	£000	£000
3 OTHER OPERATING INCOME	£000	£000
Residential income from college members	1,430	1,329
Conference and function income	717	866
Grants and donations	661	746
Other income	90	171
Release of deferred capital contributions	101	94
	2,999	3,206
4 ENDOWMENT RETURN AND INTEREST RECEIVABLE	£000	£000
Transferred from specific endowments (note 18)	436	414
Transferred from general endowments (note 18)	268	288
Other interest receivable	32	83
	736	785
5 STAFF COSTS	£000	£000
Gross pay	2,994	2,970
Social Security costs	207	205
Other pension costs	422	383
Other benefits	63	65
	3,686	3,623

It is standard accounting practice to disclose further information relating to staff numbers and analyses of remuneration for higher paid employees. This information has not been included due to the particular difficulty of presenting meaningful data for staff jointly employed by the University and colleges.

## 6 PENSION SCHEMES

## 6.1 The pension schemes

The College participates in two principal pension schemes for its staff - the Universities Superannuation Scheme ('USS') and the University of Oxford Staff Pension Scheme ('OSPS'). Both schemes are contributory defined benefit schemes (i.e. they provide benefits based on length of service and final pensionable salary) and are contracted out from the State Second Pension Scheme. The assets of USS and OSPS are each held in separate trustee-administered funds. Both schemes are multi-employer schemes and the College is unable to identify its share of the underlying assets and liabilities of each scheme on a consistent and reasonable basis. Therefore, in accordance with the accounting standard FRS17 "Retirement Benefits", the College accounts for the schemes as if they were defined contribution schemes. As a result, the amount charged to the income and expenditure account represents the contributions payable to the schemes in respect of the accounting period.

In the event of the withdrawal of any of the participating employers in USS, the amount of any pension funding shortfall (which cannot be otherwise recovered) in respect of that employer will be spread across the remaining participating employers and reflected in the next actuarial valuation of the scheme.

However, in OSPS, the amount of any pension funding shortfall in respect of any withdrawing participating employer will be charged to that employer.

The College has made available a Stakeholder Scheme for individual employees, but does not contribute to that scheme

The College also contributes to a small number of staff in other pension schemes.

## 6.2 Actuarial valuations

Qualified actuaries periodically value the Schemes. Both USS and OSPS were valued using the "projected unit" method, embracing a market value approach. The resulting levels of contribution take account of actuarial surpluses or deficits in each scheme. The financial assumptions were derived from market conditions prevailing at the valuation date. The results of the latest actuarial valuations and the assumptions which have the most significant effect on the results of the latest valuations and the determination of the contribution levels are shown in the following table.

	USS	OSPS
Date of valuation:	31/03/2008 <sup>a</sup>	31/07/2007
Date valuation results published:	04/02/2009	09/10/2008
Value of past service liabilities:	£28,135m	£325m
Value of assets:	£28,842m	£282m
Funding Surplus/(Deficit):	£707m <sup>b</sup>	(£43m)°
Principal assumptions:		
Rate of interest (past service liabilities)	4.4% pa	-
Rate of interest (future service liabilities)	6.1% pa	-
Rate of interest (periods up to retirement)	-	6.9% pa
Rate of interest (periods after retirement)	-	4.9% pa
Rate of increase in salaries	4.3% pa	4.8% pa
Rate of increase in pensions	3.3% pa	3.3% pa
Mortality assumptions:		
Assumed life expectancy at age 65 (males)	23 yrs	
Assumed life expectancy at age 65 (females)	25 yrs	
Funding Ratios:		
Scheme valuation basis:	103% <sup>d</sup>	87%
Statutory Pension Protection Fund basis:	107%	95%
"Buy-out" basis:	79%d	71%
Estimated FRS17 basis	104% <sup>d</sup>	89%
Recommended Employer's contribution rate (as % of		
pensionable salaries):	16% <sup>e</sup>	21.5%°
Effective date of next valuation:	31/03/2011 <sup>a</sup>	31/07/2010

#### Notes:

- a. USS' actuary will undertake an actuarial valuation of the Scheme as at 31 March 2011, the results of which are not expected to be finalised until December 2011, with publication of the final results in 2012.
- b. In the light of the considerable swings in markets since the valuation date, the nature of the demographic and financial assumptions used in the ongoing and solvency valuations, the significant positive cash flows and equity orientated investment strategy, USS' actuary recommended, and the Trustee agreed, that the ongoing funding surplus should be carried forward to the next valuation.
- c. OSPS' actuarial valuation as at 31 July 2007 identified a required long-term employer contribution rate of 17.85% of total pensionable salaries, but also a funding deficit of £43.2m. The University, on behalf of all the employers participating in the scheme, has agreed with the trustees of OSPS to address this deficit by increasing the employer contribution rate to the previously agreed rate of 21.5% of total pensionable salaries with effect from 1 August 2008. The actuary has certified that the additional 3.65% contribution should eliminate the deficit by 31 July 2025.
- d. Since 31 March 2008, global investment markets have continued to fluctuate and the actuary has estimated the funding level of USS had fallen from 103% at 31 March 2008 to 91% (a deficit of £3,065m) at 31 March 2010. This estimate is based on the funding level at 31 March 2008, adjusted to reflect the fund's actual investment performance over the two years and changes in market conditions (market contitions affect both the valuation rate of interest and also the inflation assumption, which in turn impacts on the salary and pension increase assumptions). On the FRS 17 basis, the actuary estimated that the funding level at 31 March 2010 was 80% and on a buy out basis was approximately 57%.
- e. The USS employer contribution rate required for future service benefits alone at the date of the valuation was 16.0% of total pensionable salaries and the Trustee company, on the advice of the actuary, decided to implement the increase from 14% to 16% on 1 October 2009.

## 6.3 Sensitivity of actuarial valuation assumptions:

Surpluses or deficits which arise at future valuations may impact on the College's future contribution commitment. The

Assumption	Change in assumption	Impact on scheme liabilities			
		USS	OSPS decrease / increase by £30m		
Valuation rate of interest	increase/decrease by 0.5%	decrease / increase by £2.2bn			
Rate of pension increases	increase/decrease by 0.5%	increase / decrease by £1.5bn	increase / decrease by £20m		
Rate of salary growth	increase/decrease by 0.5%	increase / decrease by £0.7bn	increase / decrease by £7m		
Rate of mortality	more prudent assumption (mortality used at last valuation, rated down by a further year)	increase by £1.6bn	increase by £10m		

# 6.4 Pension charge for the year:

The pension charge recorded by the College during the accounting period was equal to the contributions payable as

Scheme		2010	2009
		£'000	£'000
Universities Superannuation Scheme		170	149
University of Oxford Staff Pension Scheme		231	215
Other schemes - contributions		10	8
Superannuation payments to retired members		11	11
	Total:	422	383

7 ANALYSIS OF EXPENDITURE			Other		
			operating	2010	2009
	Staff costs	Depreciation	expenses	Total	Total
	£000	£000	£000	£000	£000
Academic	1,575	_	688	2,263	2,280
Residences, catering and conferences	984	_	656	1,640	1,820
Premises	263	346	449	1,058	1,011
College administration	588	-	143	731	736
Endowment management	300	_	14	14	730
Fundraising	213	-	192	405	415
<u> </u>		-			
Other	63	-	8	71	54
	3,686	346	2,150	6,182	6,323
Interest payable				28	8
Contribution under Statute XV				13	18
Total expenditure			•	6,223	6,349
				£000	£000
Interest payable relates to -					
Bank loans, overdrafts and other loans:					
Repayable within 5 years				1	8
Repayable wholly or partly in more that	n 5 vears			27	-
Finance leases	ii o years			2.1	_
i mance leases					
				28	8
Other operating expenses include auditor					
in respect of the audit of these financia	al statements			14	12
in respect of other services				<u> </u>	~
				2010	2009
8 TAXATION				£000	£000
United Kingdom corporation tax			•	<del>-</del>	
9 SURPLUS FOR THE YEAR					
				£000	£000
College's surplus for the year				125	280
(Deficit) generated by the subsidiary under	ertaking			(7)	(25)
(= 1111) Barrarana al ara annomal attac				(.)	(20)
				118	255
			!		

# 10 TANGIBLE FIXED ASSETS

	Land & b	ouildings	CONSOLI-		
	CONSOLI-		DATED AND	CONSOLI-	
	DATED	COLLEGE	COLLEGE	DATED	COLLEGE
	Freehold	Freehold	Equipment	Total	Total
	£000	£000	£000	£000	£000
Cost					
At start of year	13,348	13,373	368	13,716	13,741
Additions	4,705	4,711	-	4,705	4,711
Acquisition from Endowment	725	725		725	725
Disposals	-	-	•	=	-
At end of year	18,778	18,809	368	19,146	19,177
Depreciation					
At start of year	3,778	3,778	307	4,085	4,085
Charge for period	303	303	43	346	346
On disposais	-	-	-	-	-
At end of year	4,081	4,081	350	4,431	4,431
Net book value					
At end of year	14,697	14,728	18	14,715	14,746
At start of year	9,570	9,595	61	9,631	9,656
11 FIXED ASSET INVESTMENTS					
				COLLEGE	COLLEGE
Investments stated at cost				2010	2009
Subsidiary undertakings				1	1
Total at end of year				1	1

The College owned 100% of the issued share capital of Pembroke College Enterprises Limited, a company incorporated in England and Wales. The principal activity of Pembroke College Enterprises Limited is the management of construction projects on behalf of the College.

# 12 ENDOWMENT ASSET INVESTMENTS

# CONSOLIDATED AND COLLEGE

	7.1	AD COLEEGE	
	Securities	Land &	
	debtors & cash	property	Total
	£	£	£
At market value			
At start of year	29,514	2,954	32,468
Purchases at cost	28,251	-	28,251
Sales proceeds	(24,126)		(24,126)
Sale to College fixed assets	-	(725)	(725)
Decrease in cash held by fund manager	(2,543)	-	(2,543)
Revaluation gains	2,439	~	2,439
Decrease in endowment debtors	(2)	<u> </u>	(2)
At end of year	33,533	2,229	35,762
Analysed as			
Listed funds	28,987		
Unlisted fund and equities	2,371		
Cash	2,170		
Other net assets	5		
	33,533		
Historical cost at end of year	32,898		

## 12 ENDOWMENT ASSET INVESTMENTS (CONTINUED)

The Endowment land and property was valued at £725k at 31 July 2005 by Cluttons, the basis of the valuation being market value. The College acquired the property at valuation, holding it as a fixed asset, which will form part of the Brewer St development commencing in October 2010. Nor does it consider there has been any material movement in the value, within the context of total value of the Endowment investments, of the property purchased in 2007 for £2.2m.

The investment transactions are stated after a management charge of £230k (2009 - £61k)

#### 3 DERTORS

13 DEBTORS					
	CONSOL	CONSOLIDATED		COLLEGE	
	2010	2009	2010	2009	
	£000	£000	£000	£000	
Amounts falling due within one year					
Trade debtors	352	254	352	254	
Amounts owed by College members	80	82	80	82	
Gift aid receivable	271	230	271	230	
Amounts owed by group undertakings	-	-	55	_	
Dividends receivable	449	-	449	_	
Prepayments and accrued income	29	118	29	125	
Amounts failing due after more than one year					
Loans	371	244	371	244	
	1,552	928	1,607	935	
14 CREDITORS: AMOUNT FALLING DUE WITHIN ONE YEAR	CONSOL	IDATED	COLL	F0F	
	2010	2009	2010	2009	
	£000	£000	£000	£000	
Unsecured loans	30	30	30	30	
Trade creditors	289	311	193	253	
College Contribution	15	17	15	17	
Purchase of land	1,728	0	1,728	0	
Other taxation and social security	14	83	93	76	
Amounts owed to group undertakings		-	-	77	
Accruals and deferred income	397	389	397	389	
Other creditors	47	36	47	36	
	2,520	866	2,503	878	
15 CREDITORS: AMOUNT FALLING DUE AFTER MORE THAN	I ONE YEAR				
	£000	£000	£000	£000	
Loan	90	120	90	120	
Other creditors	311	459	311	459	
	401	579	401	579	

A loan of £300,000 was received in 2005 from the College Contributions Committee, repayable over 10 years and bearing interest at one-third of the prevailing Bristol and West plc standard variable rate.

On 30 March 2010 the College borrowed £500,000 from Santander Corporate Banking (Abbey National Treasury Services plc) for one month in order to activate a £20m revolving credit and term loan facility with them. Interest is payable at a margin of 0.55% over the relevent agreed LIBOR for both the revolving credit and term loan. The £20m revolving credit facility extends until 19 January 2014 when it must be converted to one or more long term loans repayable on a straight line amortisation based on a 33 year period, to be repaid in full by February 2042.

16 PROVISIONS FOR LIABILITIES AND CHARGES		
CONSOLIDATED AND COLLEGE	2010	2009
	£000	£000
At start of year	129	138
Transfer to income and expenditure account	(9)	(9)
At end of year	120	129
The provision relates to pension liabilities		
17 DEFERRED CAPITAL		DLIDATED COLLEGE £000
At start of year		5,392
New capital		2.394
Released to income and expenditure account		(101)
At end of year	=	7,685

The balance on deferred capital represents donations received to finance the purchase of tangible fixed assets. Amounts are released to the income and expenditure account over the lives of the related assets on the same basis as the charge for depreciation.

18 ENDOWMENTS		NSOLIDATED ND COLLEGE	
	Specific	General	Total
	£000	£000	£000
At start of year	19,437	13,031	32,468
Endowments received Appreciation of	296	30	326
endowment investments Income receivable from	1,452	987	2,439
endowment asset investments Transferred to income and	734	499	1,233
expenditure account (note 4)	(436)	(268)	(704)
At end of year	21,483	14,279	35,762

Endowments comprise those funds which are regarded as for the long term and which fundamentally underpin and sustain the operation of the College at its desired level of activity.

Specific Endowments are those bequests and gifts where the use of the capital and income, or only the income, is

Specific Endowments are those bequests and gifts where the use of the capital and income, or only the income, is for a specific purpose or activity so designated by the donor and which can only be used for that purpose or activity. General Endowments represent the corporate capital of the College and include bequests and gifts where the use of the capital and income, or only the income is for the general purposes of the College. Part of these funds may have been designated for a particular purpose by the Governing Body.

# 19 RESERVES

# **GENERAL RESERVES**

	CONSOLIDATED	COLLEGE
	£000	£000
At start of year	6,996	7,016
Surplus from income and expenditure account	118	125
At end of year	7,114	7,141

20 CAPITAL COMMITMENTS CONSOLIDATED AND COLLEGE	CONSOLIDATED	COLLEGE 2010 £000	CONSOLI- DATED & COLLEGE 2009 £000
Commitments contracted at 31 July	2,804	2,857	2,135
	2,804	2,857	2,135

## 21 FINANCIAL COMMITMENTS

At 31 July 2010 the College had no annual commitments under non-cancellable operating leases (2009 - £nil)

## **22 CONTINGENT LIABILITIES**

At 31 July 2010 there were no significant contingent liabilities.

## 23 RELATED PARTY TRANSACTIONS

	2010	2009
	No.	No.
Fellows had loans outstanding at the year end as follows:		
Loan of £75,000	1	-
Loan of £50,000 to £55,000	5	4
Loan of £10,000	3	3
Loan of £5,000 to £9,999	1	1

The loans to Fellows of £50,000 and over relate to assistance with the purchase of a principal residence and are interest free and repayable within 8 years of inception.

The loans of £10k or less relate to a previous scheme and interest is charged at 5% and the loans are repayable when the Fellow leaves the College.

Pembroke College is recognised as a college of the University of Oxford and is part of the collegiate University. Material interdependencies of the University and of the colleges arise as a consequence of this relationship. For reporting purposes, the University and other colleges are not treated as related parties as defined in FRS 8 ('Related party disclosures').

The majority of members of the Governing Body receive remuneration and facilities as employees of Pembroke College. Normal remuneration of, and standard arrangements with, members of Governing Body are not treated as related party transactions.

# 24 RECONCILIATION OF CONSOLIDATED OPERATING SURPLUS TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2010	2009
	£000	£000
Surplus for the year	118	255
Depreciation	346	339
Deferred capital released	(101)	(94)
Endowment income and interest receivable	(736)	(785)
Interest payable	28	8
Decrease/(increase) in stocks	13	(2)
(Increase)/decrease in debtors	(624)	551
Increase/(decrease) in creditors	1,506	(75)
(Decrease) in provision	(9)	(9)
	541	188

25 MANAGEMENT OF LIQUID RESOURCES	£000	£000
		_
26 FINANCING	£000	£000
Repayments of amounts borrowed	(30)	(60)
	(30)	(60)
27 ANALYSIS OF CHANGES IN NET FUNDS 2010	Changes	2009
£000	£000	£000
Cash at bank and in hand 1,553	(1,817)	3,370
Endowment assets cash 2,170	(2,543)	4,713
3,723	(4,360)	8,083

# 28 POST BALANCE SHEET EVENT

On 21 October 2010 the College entered into a forward fixed rate agreement with Abbet National Treasury Services plc for borrowings forward fixed rate for £12.8m at 4.1% to commence 20 July 2012, with staight line amortisation (based on 33 years from 20 July 2012) and to expire on 19 July 2040.